

2018 Budget

CITY OF LAWRENCE, KANSAS



City Manager's Recommended
Operating and Capital Improvement Budget

Vision

The City of Lawrence - supporting an unmistakably vibrant community with innovative, equitable, transparent and responsible local government.

Mission

We are committed to providing excellent City services that enhance the quality of life for the Lawrence community.

Organizational Values

Character

Competence

Courage

Collaboration

Commitment

2018 Budget

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May 4, 2017

Dear Mayor and Commissioners,

I am pleased to present my recommended 2018 operating and capital improvement budget. You will notice some significant changes in the look of this budget document. It is my hope that the new approach to communicating how the City plans to use resources in 2018 will make it easier for the reader to understand.

The document illustrates how resources are being used to make progress on the priority initiatives and critical success factors identified in the strategic plan adopted earlier this year.

The recommended budget totals \$199,839,000. I am proposing a mill increase of 1.25 for debt service to begin a phased approach to construction of a new police facility. This increase is exempt from the property tax lid imposed by the State of Kansas and therefore does not require an election.

The budget assumes moderate increases in City utility rates to cover the increased cost of providing these services. More information on the impact of these increases can be found later in this document.

In order to present a balanced budget, tough decisions had to be made. Recommendations include eliminating positions, reducing funding available for wage adjustments for some city employees, and deferring equipment and projects that departments requested. Funding for social service agencies was held flat. These requests are also discussed later in this document.

I want to thank department directors and the budget team for their work in preparing this budget. As always, we look forward to implementing the City Commission's priorities in 2018.

Sincerely,
Thomas M. Markus
City Manager



City of Lawrence

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ELECTED &
EXECUTIVE
STAFF

2018 Budget

City of Lawrence Elected Officials

Leslie Soden, Mayor

Stuart Boley, Vice Mayor

Mike Amyx, Commissioner

Matthew Herbert, Commissioner

Lisa Larsen, Commissioner

City of Lawrence Executive Staff

Tom Markus, City Manager

Diane Stoddard, Assistant City Manager

Casey Toomay, Assistant City Manager

Brandon McGuire, Assistant to the City Manager

Porter Arneill, Interim Communications Manager

Sherri Riedemann, City Clerk

Danielle Buschkoetter, Management Assistant

Mark Bradford, Fire Medical Chief

Ernie Shaw, Interim Parks and Recreation Director

Tarik Khatib, Chief of Police

Chuck Soules, Public Works Director

Bryan Kidney, Finance Director

Dave Wagner, Utilities Director

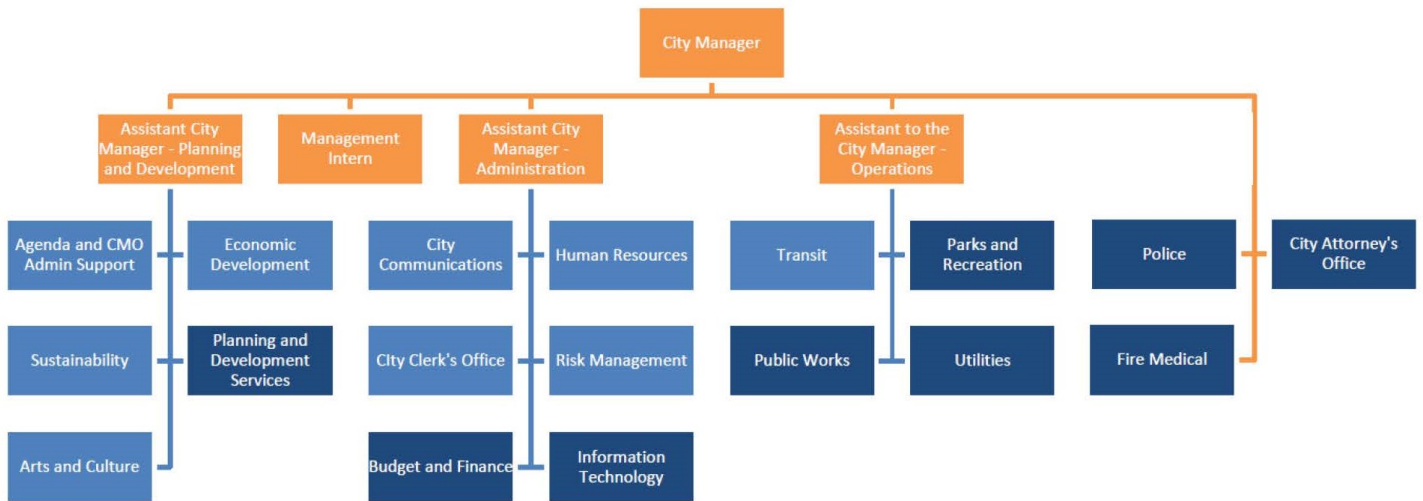
Scott McCullough, Planning and
Development Services Director

Toni Wheeler, City Attorney

James Wisdom, Information Technology

2018 Budget

ORGANIZATIONAL CHART



Departments
Divisions of the City Manager's Office



2018 Budget

Property Tax Mill Levy Rate

The 2018 Budget assumes the City's mill levy will increase 1.25 mills for a total of 33.268 mills, in order to provide additional bond and interest payments to fund a multi-year phased approach to constructing a new facility for the Lawrence Police Department. The budget assumes an assessed valuation of \$947,526,301. One mill of property tax generates \$1,184,408 of revenue.

Sales Tax Projections

The 2018 Budget assumes sales tax growth of 2.2% over the revised 2017 Budget.

Employee Compensation and Benefits

The 2018 Budget assumes funding for the terms outlined in the Memoranda of Understanding between the City and the Lawrence Police Officers Association (LPOA) and Local International Fire Fighters Association (IAFF). Funding also includes funding for a merit pool equivalent to 1% of base salary for all other employees.

The 2018 budget assumes a 7% increase in the City's contribution to employee healthcare as well as statutorily required increases for the City's contribution to the Kansas Public Employees Retirement System (KPERs) and the Kansas Police and Fire Retirement System (KP&F).

**Projected
Fund Balance
(General Fund)**

25%

Personnel Changes

- Add 1.0 Administrative Support position for body worn cameras (Police)
- Add 0.75 Municipal Court Security position (City Attorney's Office)
- Eliminate 1.0 City Auditor position (City Commission/City Auditor)
- Eliminate 1.0 vacant Code Enforcement position (Planning & Development Services)
- Eliminate 2.0 vacant Solid Waste Loader positions (Public Works)
- Eliminate 1.0 vacant Administrative Support position (Utility Billing)
- Eliminate 1.0 vacant Communication Manager position (City Manager's Office)
- Eliminate 1.0 vacant Field Service Supervisor (Utilities)
- Eliminate 2.0 vacant Field Service Reps. (Utilities)
- Eliminate 1.0 vacant Golf Pro Assistant (Parks & Recreation)
- Eliminate 1.0 vacant Administrative Support position at Sports Pavilion Lawrence (Parks & Recreation)

2018 Budget

FUND

HIGHLIGHTS



GENERAL OPERATING FUND

- Assumes mill levy rate remains flat at 19.475
- Total Revenues increase \$1,904,000, or 2.6%
- Assessed Valuation increase of 2% or \$18,578,947
- City Sales Tax growth of 2.2% and City share of County Wide Sales Tax growth of 2%
- Licenses and Permits growth of 8%
- Transfers into the General Fund remain flat for 2018
- Overall, expenditures increasing \$415,000, or .56%
- Expenditures related to personnel increasing \$1,289,000 due to salary increases for eligible employees and increased benefit costs
- New administrative position for Police for Body worn cameras and a Municipal Court Security Guard
- Eliminate vacant Code Enforcement position and vacant Communication Manager position
- Eliminate City Auditor position
- Capital Outlay decreasing \$359,000 due to capital items being funded by other sources

PUBLIC LIBRARY FUND

- Assumes mill levy rate remains flat at 4.039
- The library mill is capped at 4.5 mills
- Salary and benefits for employees increasing
- Library mill provides 93% of the Lawrence Public Library's total operating budget

BOND AND INTEREST FUND

- Assumes mill levy rate of 9.754 an increase of 1.25 mills required for 2018 for phased construction of a new police facility
- Revenues increasing \$2,394,000
- Funding \$12,134,000 of new General Obligation Debt, bring total outstanding debt to \$113,159,000 as of 12/31/2018

PUBLIC TRANSPORTATION FUND

- Farebox revenues remaining flat at \$435,000
- Contractual Services increasing \$145,000 due to increased contract for service provider, MV Transportation

RECREATION FUND

- Total Revenues increasing \$557,000, or 10.3%
- Charges for Services increasing \$488,000 due to projected growth in class enrollments and additional classes being offered
- Proceeds from the City's share of Countywide Sales Tax are projected to increase 2%
- Expenditures increasing \$531,000 due to increased programming and increased enrollment
- Cost of facility maintenance increasing \$189,000
- Eliminate vacant Administrative Support at SPL

SPECIAL ALCOHOL FUND

- Proceeds from Liquor Tax projected to increase \$24,000, or 3%
- Recommend moving expenses for mental health co-responder from General Fund beginning in 2018 (Crisis Response Squad)
- Funding for social services agencies will remain flat at \$750,000 and allocations will be recommended by the Social Service Funding Advisory Board at a later date

SPECIAL GAS TAX FUND

- Revenue from Highway Tax estimated to increase \$28,000, or 1%
- Total expenditures decreasing \$16,000
- Budget includes purchase of equipment including the replacement of three backhoes

SPECIAL RECREATION FUND

- Proceeds from Liquor Tax projected to increase \$24,000, or 3%
- The recommended budget maintains funding for Lawrence Arts Center scholarships at \$30,000
- The recommended budget maintains funding for the Lawrence Cultural Arts Commission at \$49,000

GUEST TAX FUND

- Proceeds from the Transient Guest Tax are projected to increase \$72,000, or 4%
- The recommended budget provides an increase of \$70,000, or 7% to eXplore Lawrence. This is slightly less than their requested amount of \$1,080,000

WATER AND WASTEWATER FUND

- 2018 Budget assumes increases for water and wastewater rates, bringing total revenue to \$45,699,000 in 2018
- Recommended expenditures total \$47,510,000 an increase of \$3,618,000, or 8%
- Rates will be determined by a new rate model which will be considered by the City Commission during the budget process
- An estimated \$630,100 of increase is due to start up and operation for the new Wakarusa River Wastewater Treatment Plant in early 2018
- Increased expenditures can also be attributed to changes to the treatment process at the Clinton Water Treatment Plant
- Eliminated 3 vacant meter reader positions due to reorganization of function and increased productivity
- Eliminated 1 vacant administrative support position

SOLID WASTE FUND

- 3% rate increases recommended for commercial and residential customers for 2018, bringing total revenue to \$13,630,000 in 2018
- Assumes standard residential rate will increase \$0.55 per month. An ordinance establishing rates will be considered during the budget process.
- Eliminated 2 vacant solid waste loader positions due to automation
- \$310,000 increase due to Landfill increases of 3.5% and recycling tip fees increases of 3% in 2018

PUBLIC PARKING FUND

- Total revenues are projected at \$1,693,000 in 2018
- Total expenditures decreased in 2018 which can be attributed to an one-time cost for an engineering assessment completed in 2017
- Primary cost drivers are electricity, service contracts (elevators, alarm monitoring), and equipment for cleaning

STORM WATER UTILITY FUND

- 3% rate increase to the equivalent residential unit (ERU) rate, from \$4.12 to \$4.24 is recommended for 2018, bringing total revenue to \$3,235,000 in 2018
- Pay as you go capital funding is increasing in 2018 as the first major phase of debt infrastructure projects are paid off

PUBLIC GOLF COURSE FUND

- The recommended budget takes into account the continued monitoring of revenues and expenses to balance the operating budget
- Revenues are increasing \$82,000 or 10%
- Expenditures are decreasing \$121,000 or 11%
- The recommended budget assumes elimination of a vacant Golf Pro Assistant position

BUDGET
PROCESS
CALENDAR

2018 Budget



FEBRUARY

City Departments and
Outside Agencies
submit
Budget and CIP
requests

Budget and Capital Improvement Plan (CIP)
Process Begins

MARCH

CIP presentation to Commission
CIP presentation to Planning Commission

APRIL

The City Manager presents Recommended Budget

MAY

JUNE

If no election is required, the City Commission
establishes maximum expenditure levels and sets date
for public hearing on the Budget.
The City Commission authorizes publication of the
Budget and Notice of Public Hearing

The City Commission holds work sessions
to discuss adjustments to the budget.
The City Commission determines if an
election is required to increase taxes above
property tax lid and notifies County Clerk

JULY

AUGUST

If election is required, a mail ballot election is held
The City Commission adopts the Budget by Ordinance

If no election is required, the City
Commission holds Public Hearing on the
Budget
The City Commission adopts the Budget by
Ordinance

SEPTEMBER

2018 Budget

PERSONNEL SUMMARY

Summary of Personnel Changes

DEPARTMENT	2015 Budget	2016 Budget	2017 Budget	2018 Budget	+/-
City Commission	5	5	5	5	0
City Auditor	1	1	1	0	-1
Office of the City Manager	22	23.5	21.5	20.5	-1
Planning and Development Services	37	37	35.5	34.5	-1
Finance	31.76	30.76	19.76	18.76	-1
Information Technology	10	11	11	11	0
Office of the City Attorney	21.8	21.8	21.8	22.55	0.75
Police	185	185	186	187	1
Fire Medical	143	143	150	150	0
Health Building Maintenance / Health Department	1	1	1	1	0
Public Works*	189.5	189.5	190	188	-2
Parks and Recreation	83.3	83.3	82.3	80.3	-2
Public Transportation	3	3	3	3	0
Utilities	108	110	125	122	-3
TOTAL	841.36	844.86	852.86	843.61	-9.25

*The table includes positions funded through the City's Central Maintenance Garage, an internal service fund.

- Add 1.0 Administrative Support position for body worn cameras (Police)
- Add 0.75 Municipal Court Security position (City Attorney's Office)
- Eliminate 1.0 City Auditor position (City Commission/City Auditor)
- Eliminate 1.0 vacant Code Enforcement position (Planning & Development Services)
- Eliminate 2.0 vacant Solid Waste Loader positions (Public Works)
- Eliminate 1.0 vacant Administrative Support position (Utility Billing)
- Eliminate 1.0 vacant Communication Manager position (City Manager's Office)
- Eliminate 3.0 vacant Meter Reader positions (Utilities)
- Eliminate 1.0 vacant Golf Pro Assistant position (Parks and Recreation)
- Eliminate 1.0 vacant Administrative Support position at Sports Pavilion Lawrence (Parks and Recreation)

Strategic Plan



The City Manager and City Commission identified the development of a Strategic Plan for the City of Lawrence as a key priority. The Mayor, City Commissioners, City Manager and senior city staff members participated in a two-day Strategic Planning Retreat on January 13th and 14th to establish a framework for the City's Strategic Plan. The retreat was facilitated by The Novak Consulting Group. The framework, which includes a Vision Statement and seven Critical Success Factors that are essential to achieving that vision in the future, was adopted by the Commission in March of 2017.

What Is a Strategic Plan?

A Strategic Plan is a document that outlines a systematic process for moving toward a vision in a manner that involves the development and prioritization of strategic goals along with measurable strategies and objectives.

In addition to the Critical Success Factors, the City Commission established eight priority initiatives to accomplish over the next two years. Progress reports will be provided three times each year.

Why Is a Strategic Plan Necessary?

The city regularly uses planning tools like the Comprehensive Plan to guide the city's growth in housing, transportation and land use. A Strategic Plan, when combined with other planning documents and community feedback, sets a clear path for moving a community forward. If the Strategic Plan is used accordingly, the plan will drive the budget discussions each year and ensure that projects, programs and services are aligned with the Strategic Plan's set goals and outcomes. Once the Strategic Plan is complete, a comprehensive set of performance measures can be developed which ensures public funds are being used to meet community goals and priorities.

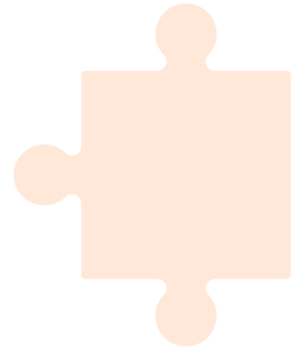
2018 Budget

PRIORITY INITIATIVES

Priority Initiatives

The City Commission identifies the following priority initiatives for the next two years:

- Inventory and evaluate the role of existing advisory boards and commissions, identify opportunities to consolidate or sunset as appropriate, and adopt consistent operating guidelines
- Review City's practices for ongoing professional development and align efforts to achieve excellence around the Commission's priorities
- Identify barriers to having high-speed fiber throughout Lawrence and facilitate the development of the necessary infrastructure by the private sector
- Review 9th Street plans and develop a proposal to complete the road infrastructure and determine ability to add creative and artistic elements
- Develop a City facility master plan and comprehensive facility maintenance plan
- Develop a plan to implement priority based budgeting and enhance communication in the annual budget process
- Develop and communicate a long-term financial strategy
- Develop a master plan for downtown that includes needed and desirable assets, infrastructure, and uses



Critical Success Factors

The City Commission identified seven critical success factors which must go right to have a successful community. More information on each can be found on the following pages.



EFFECTIVE GOVERNANCE AND
PROFESSIONAL ADMINISTRATION



COMMITMENT TO CORE
SERVICES



SAFE, HEALTHY AND WELCOMING
NEIGHBORHOODS



SOUND FISCAL STEWARDSHIP



INNOVATIVE INFRASTRUCTURE AND
ASSET MANAGEMENT



COLLABORATIVE SOLUTIONS



ECONOMIC GROWTH AND
SECURITY

The City effectively and collaboratively plans and prioritizes in a transparent manner to efficiently move the community forward. We clearly communicate, and boldly and professionally implement using sound leadership and relevant best practices.

Effective Governance and Professional Administration



The City of Lawrence was selected by Livability.com as one of the Top 100 Best Places to Live in 2017.



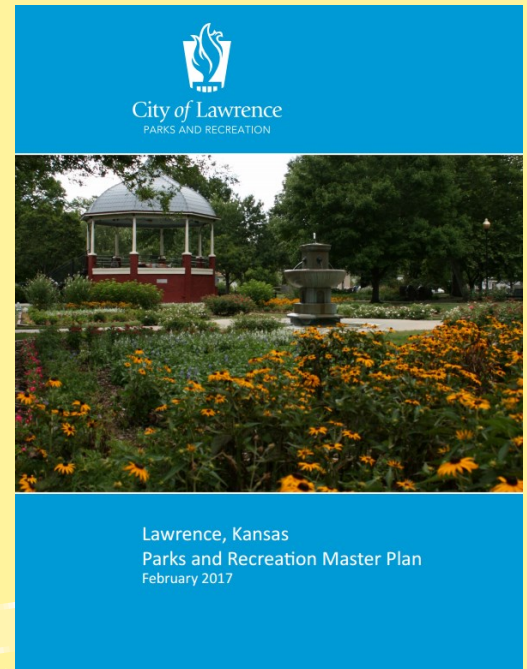
In 2016, the City of Lawrence became the first City in Kansas to earn a Four STAR sustainability certification. This framework will be used in tandem with the Strategic Plan to track the City's performance and progress toward meeting our organizational goals.



The City Commission completed a strategic plan in 2017. The plan includes eight priority initiatives for the next two years.

Funding related to this critical success factor in the 2018 Recommended Budget includes:

- **\$110,000 for development of a downtown master plan**
- **\$60,000 for implementation of a facility assessment management system**
- **\$71,000 for increased rent to create a One Stop Shop, consolidating planning and development services, as well as relocate the Municipal Court.**



The Lawrence Parks and Recreation Comprehensive Master Plan was completed in April 2017, which will provide guidance for the department for the next decade.

- 46% of citizen survey respondents are “very satisfied” or “satisfied” with the effectiveness of City communication
- 62% of citizen survey respondents are “very satisfied” or “satisfied” with the availability/timeliness of info provided by the City



One of the priority initiatives of the City Commission is to develop a master plan for Downtown that includes needed and desirable assets, infrastructure, and uses. The 2018 budget includes \$110,000 for a Downtown Master Plan from the Guest Tax Fund.



In 2017, the City of Lawrence received a “Silver” designation from the national **Walk Friendly Communities** program. Sponsored by FedEx and managed by the University of North Carolina Highway Safety Research Center (HSRC) since 2010, the program distinguishes communities leading the way in walkability.



Funding related to this critical success factor in the 2018 Recommended Budget includes:

- **\$1,365,000 for Social Service agencies**
- **\$300,000 in bond proceeds for Affordable Housing**
- **Community Development Programs (CDBG/HOME) (subject to federal budget approval)**
- **\$5,389,000 budgeted for parks**
- **\$450,000 for sidewalk, bike, pedestrian, and ADA ramp improvements**





Safe, Healthy and

Welcoming Neighborhoods

All people in Lawrence live in neighborhoods that provide opportunities to lead a healthy lifestyle through good neighborhood design with access to safe and affordable housing and other services that help them meet their basic needs. The diverse and unique features of our neighborhoods are celebrated, creating a stronger community as a whole.

- 43% of citizen survey respondents feel “very safe” or “safe” riding a bicycle in Lawrence
- 32% of citizen survey respondents are “very satisfied” or “satisfied” with the quality of the City’s planning/ code enforcement
- 76% of citizen survey respondents feel “very safe” or “safe” walking in their neighborhood after dark
- 87% of citizen survey respondents are “very satisfied” or “satisfied” with the livability of their neighborhood
- 1,595 code enforcement cases were closed in 2016



In 2017, the City provided funding for the Market Match program, which allows people to use their SNAP dollars at local farmers’ markets, increasing access to healthy food.



In 2017, construction was completed on an **Affordable Housing Demonstration Project**. The project used \$100,000 of funds from the City’s Affordable Housing Trust Fund to leverage an additional \$350,000 to construct two detached family-size rental properties and one home that will be sold to a Habitat for Humanity family.

Innovative Infrastructure and Asset Management



The City of Lawrence has well-maintained, functional and efficient infrastructure, facilities and assets, and supports accessible, sustainable transportation options. We are innovative and forward thinking to meet community needs while preserving our natural and historic resources.

The 2018 Budget includes \$30,000 for operations and maintenance of the newly acquired Santa Fe Depot. This historic depot, which opened in 1956, is a prime example of Mid-Century Modern architecture and is a stop on Amtrak's Southwest Chief. (Photo Credit: Jeff Carlson)



KWEA Kansas Water
Environment
Association



In 2017, the City of Lawrence received a Bronze Award from the League of American Bicyclists for being a bicycle friendly community.

Last year, the City of Lawrence received the following awards from the Kansas Water Environment Association (KWEA):

- Collection Systems Award
- Wastewater Treatment Plant Operation and Maintenance Award
- Biosolids Award



In 2018, the Wakarusa River Waste Water Treatment Plant will become operational. See above for a mid-construction photo. This will be the second waste water treatment plant to service the City of Lawrence.

Funding related to this critical success factor in the 2018 Recommended Budget includes:

- **Additional funding for operations and maintenance of the newly acquired Santa Fe Depot**
- **\$10.9M for operations and capital for the Public Transit system**
- **\$6.6M for cash funded street maintenance**
- **Continued funding of the EcoFlow Rapid Rainwater Reduction Program**
- **Increased funding for implementation of the multi-year Emerald Ash Borer management plan**



One of the priorities of the City Commission is to review 9th Street plans and develop a proposal to complete the road infrastructure and determine ability to add creative and artistic elements. The 2018 Recommended Budget includes \$2.5M for improvements to East 9th Street, from New Hampshire to Pennsylvania. This represents a basic street and pedestrian/bike improvement project.

One of the priority initiatives of the City Commission is to develop a City facility master plan and comprehensive facility maintenance plan. The 2018 Recommended Budget includes funding in the City's Capital Improvement Reserve Fund for a facility assessment.



- 19% of lane miles have a Pavement Condition Index (PCI) rating of very poor or poor
- 52% of citizen survey respondents are “very satisfied” or “satisfied” with the condition of major City streets
- 61% of citizen survey respondents are “very satisfied” or “satisfied” with the value they receive for water/wastewater utility rates





The National Association of Clean Water Agencies (NACWA) awarded the City of Lawrence the Platinum Level

Peak Performance Award in 2016. This award recognizes member agency facilities for excellence in permit compliance. The Platinum Level award recognizes 100% compliance with permits over a consecutive 5 year period.



Funding related to this critical success factor in the 2018 Recommended Budget includes:

- **\$1,537,000 for increased salary and benefits for City employees**
- **\$2,193,000 for water and wastewater maintenance**
- **\$49,000 for a security guard position at Municipal Court**
- **\$450k for purchase of body worn cameras for the Police Department**
- **\$700k for construction of a new burn training tower for Fire Medical**





Commitment to Core Services

Core municipal services reflect legal mandates and the City's commitment to meet health, safety and welfare needs and maintain assets while adapting service levels to meet evolving community expectations.



In 2017, the City's Public Works Department and Information Technology Department will support 7,499 fiber strand miles. One of the priority initiatives identified by the City Commission for 2018 is to identify barriers to high-speed fiber throughout Lawrence and facilitate the development of the necessary infrastructure by the private sector.

- 89% of citizen survey respondents are "very satisfied" or "satisfied" with the quality of police, fire, and EMS
- 93% of citizen survey respondents are "very satisfied" or "satisfied" with residential trash services
- Average crime clearance rate of 40%
- Property crime rate per 100,000 population is 3,324
- Violent crime rate per 100,000 population is 342
- Current Insurance Services Office (ISO) rating is 1



Vice Mayor Stuart Boley spends time learning from hardworking solid waste loaders. In 2017, the solid waste division of Public Works will serve over 30,000 residential accounts.

The City established a new page with investor information in 2017. The 2018 Recommended Budget assumes total outstanding General Obligation (G.O.) debt will be approximately \$119M as of 12/31/17. The 2018 Capital Improvement Plan (CIP) assumes \$12.1M of additional GO debt will be issued.

The City provides easy access to relevant, accurate data for budgeting and decision making. Decisions are made by prioritizing across all government services considering needs, balanced with available resources, using fiscal policies based on industry best practices to ensure decisions reflect the current and long term impact.

Sound Fiscal Stewardship



Lawrence, Kansas Bond Investors

City of Lawrence

Finance Director Bryan Kidney
(785) 832-3214
bkidney@lawrenceks.org

- Home
- Finance Team
- Financial Documents
- Events Calendar
- Bond Ratings
- EMMA Links
- Investor Resources
- Bond Offerings **NEW**

RATINGS
Aa1 G.O./Aa2 Revenue

GO BOND OUTSTANDING
\$97,970,000

REVENUE BONDS OUTSTANDING
\$158,635,000

2017

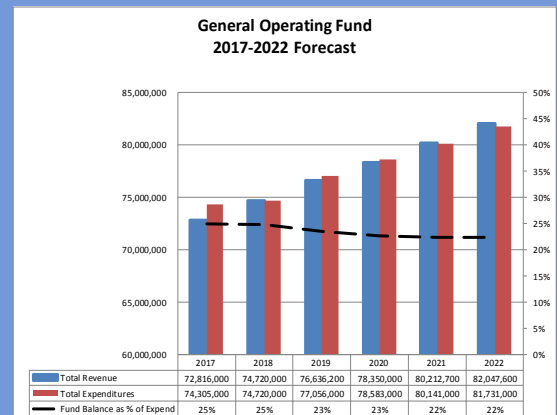
CITY OF LAWRENCE, KANSAS
FY 2017 ADOPTED BUDGET

One of the priority initiatives of the City Commission is to develop a plan to implement priority based budgeting and enhance communication in the annual budget process. The City purchased new budgeting software in 2017 to improve reporting capabilities for the 2018 Budget.

The City has received Distinguished Budget Presentation Award from the Government Financial Officers Association (GFOA) in fourteen out of the last fifteen years.



The City has received the Certificate of Achievement for Excellence in Financial Reporting from GFOA for the Comprehensive Annual Financial Report (CAFR) for 25 consecutive years.



One of the City Commission's priority initiatives is to develop and communicate a long-term financial strategy. Five year fund forecasts for each of the City's major funds can be found later in this document.

Funding related to this critical success factor in the 2018 Recommended Budget includes:

- The mill levy supporting debt service will be increased in 2018 in preparation for a phased construction of a new police facility
- The budget includes a 5-year fund forecast for each major city fund which can be found later in this document



- The City's current Bond Rating is Aa1 for General Obligation bonds and As2 for Special Revenue bonds
- 52% of citizen survey respondents are "very satisfied" or "satisfied" with the City's efforts to keep them involved
- 56% of citizen survey respondents are "very satisfied" or "satisfied" with the value received for City taxes/fees



In 2017, the City of Lawrence worked with Neighborly Securities to offer the chance for citizens to invest in Lawrence by buying municipal bonds. Bond proceeds from the first issuance will support the purchase of a new fire truck for Lawrence Douglas County Fire Medical.



Funding related to this critical success factor in the 2018 Recommended Budget includes:

- \$300,000 to support the Bioscience and Technology Center, in partnership with the University of Kansas and Douglas County
- \$400,000 for repair of the roof at the Lawrence Arts Center
- \$360,000 for the Lawrence Humane Society for animal shelter services
- \$120,000 to fund a portion of the K-10 Connector

Pursuant to an inter-local agreement with Douglas County, Lawrence Douglas County Fire Medical provides Emergency Medical Services (EMS) through Douglas County. The County pays for 25.64% of operations for EMS Services. The 2018 budget assumes \$6,379,000 will be received from the County for EMS services.

Through a partnership with the Lawrence Chamber and Douglas County, the City provides support for the



**PEASLEE
TECH**

Dwayne Peaslee Technical Training Center, which provides educational and training opportunities. The 2018 Recommended Budget includes \$200,000 for Peaslee Tech.

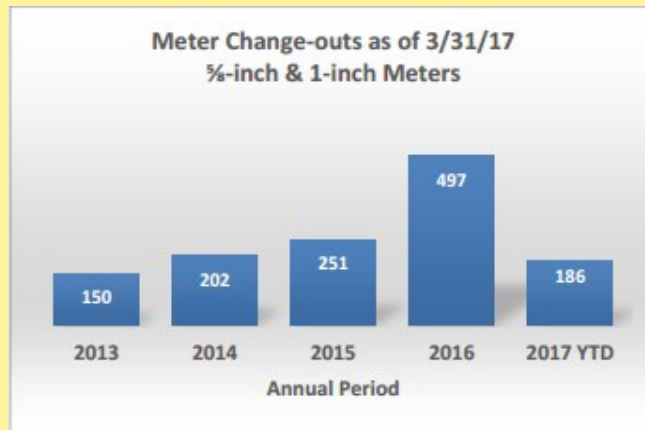


K.S.A. § 47-1710 prohibits disposing of any animals for three full business days of custody. An animal shelter is necessary to comply with this statute and contracting with the Humane Society to provide an animal shelter is much more efficient and cost effective than operating an independent municipal shelter. Through a public private partnership, the City of Lawrence will provide financing for a portion of the cost to construct a new animal shelter, beginning in 2018. Photo Credit: Sabatini Architects.



The 2018 Recommended Budget includes funding to continue a City internship to

serve as a liaison between the City, Haskell Indian Nations University, and the University of Kansas.



The Finance Department and Utilities Department continue to find ways to collaborate to provide service in a more cost effective and efficient manner. In 2016, meter reading and field service positions were transferred from the Utility Billing division of Finance to Utilities. Since then, the productivity of the division has increased. The graph above shows the number of meter change-outs performed each year. The number of meter change-outs in the first quarter of 2017 already exceeds the number of meters changed out in all of 2013 and is on track to be a record setting year. Due to this, three positions are able to be eliminated for the 2018 budget.



Collaborative Solutions



The City of Lawrence actively seeks opportunities to leverage partnerships in order to enhance service delivery and quality of life in the most fiscally sound and responsible manner.

Economic Growth and Security

The City of Lawrence fosters an environment that provides both individuals and businesses the opportunity for economic security and empowers people's ability to thrive. Our community succeeds because of individual prosperity and a vibrant, sustainable local economy.



The 2018 Recommended Budget includes \$49,000 for Downtown Lawrence, Inc. This item was moved from the General Operating Fund to the Guest Tax Fund as downtown Lawrence is one of the top tourist attractions in the State of Kansas.



- Median household income of \$46,929
- 3.7% Unemployment Rate
- In 2016, 28 building permits were issued for new commercial, office, and industrial with a total permit valuation of \$37.7M.
- 92.2% of commercial permits completed within 15 days
- 34% of survey respondents are "satisfied" or "very satisfied" with the City's efforts to promote economic development



The City of Lawrence was named one of the top 50 best cities for Entrepreneurs by Livability.com.

Funding related to this critical success factor in the 2018 Recommended Budget includes:

- **\$220,000 for the Lawrence Chamber, including the Small Business Development Center**
- **\$74k for work with the National Development Council related to economic development and affordable housing**
- **\$49k for Downtown Lawrence, Inc.**
- **New Catalyst Industrial Incentive Program**

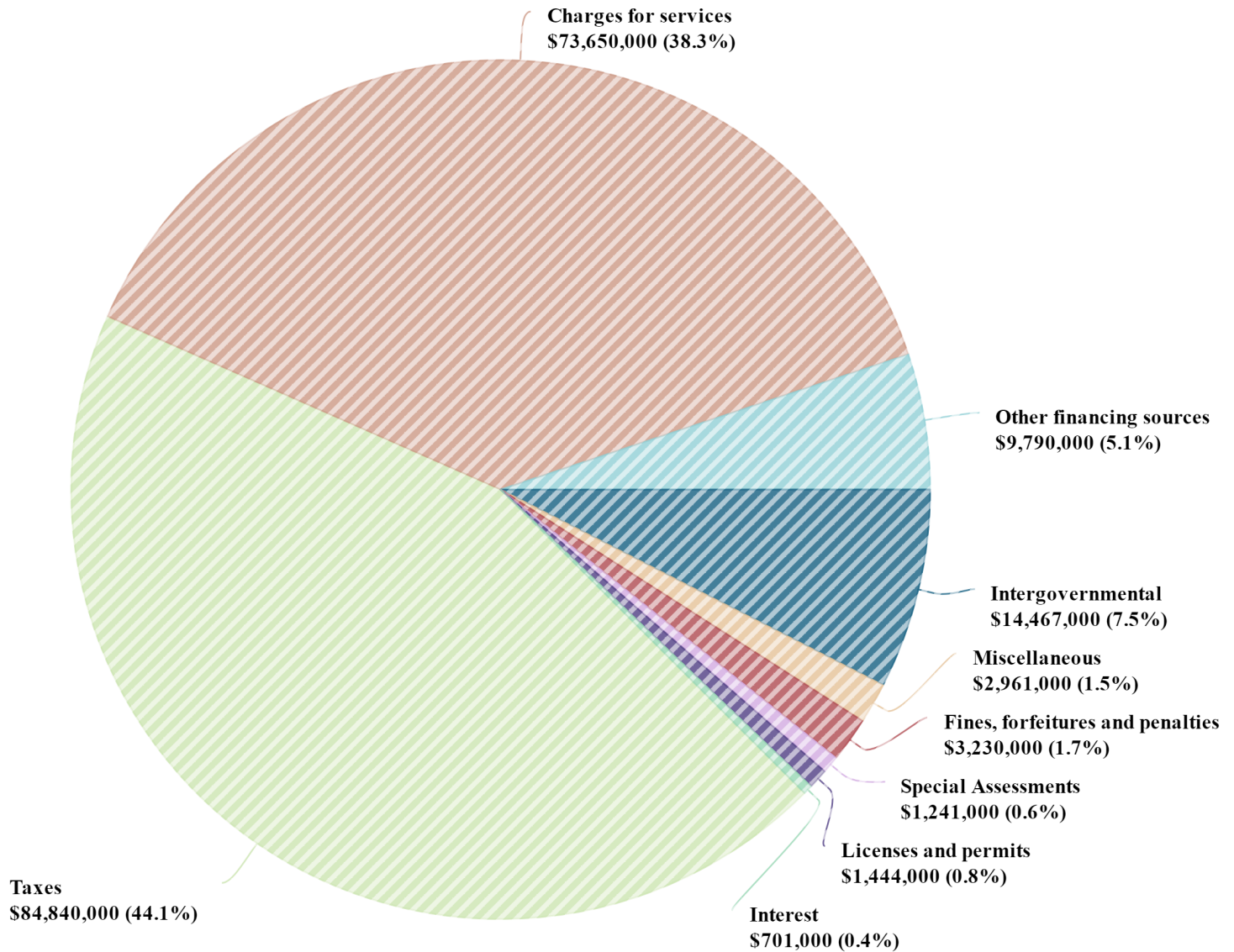


**UNMISTAKABLY
LAWRENCE**

The 2018 Recommended Budget includes \$1,060,000 in the Guest Tax Fund for eXplore Lawrence,. This is an increase of \$70,000 or 7%.

2018 Budget

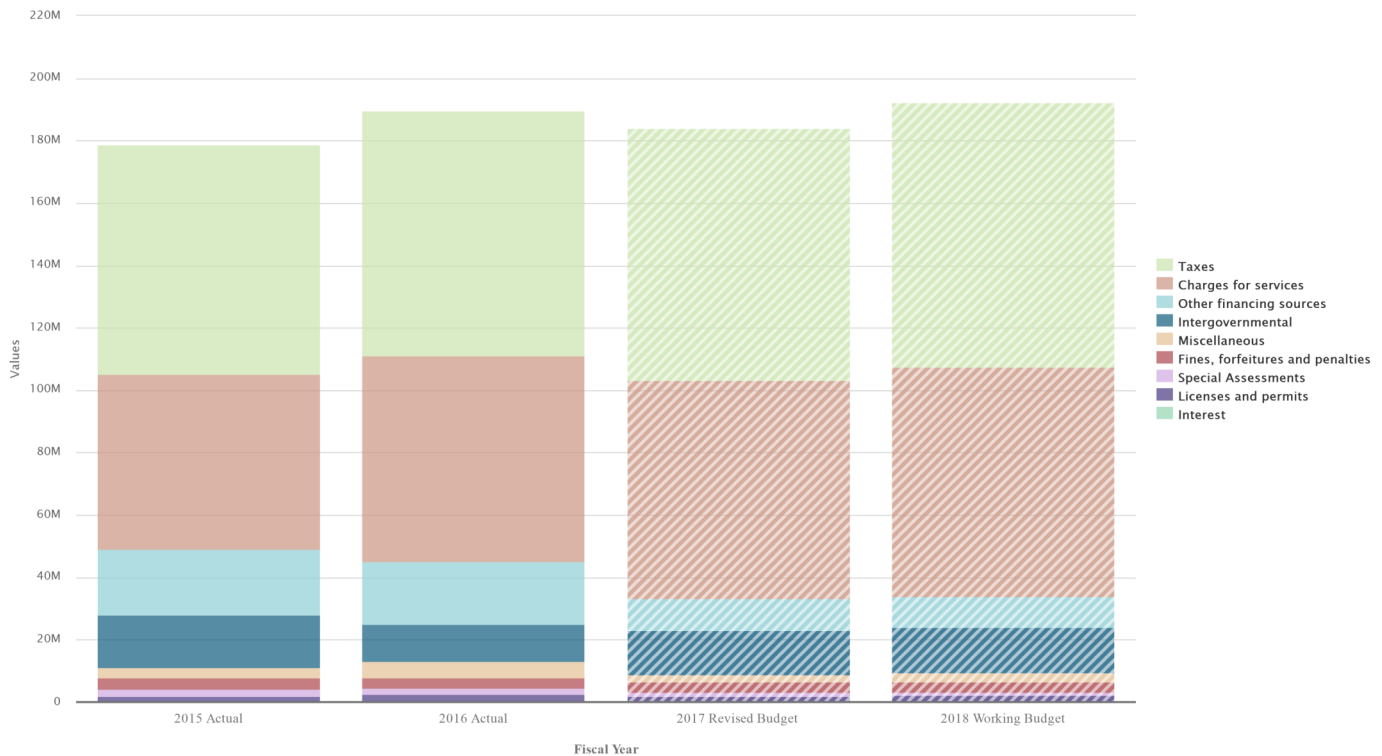
REVENUES BY CATEGORY



2018 Budget

REVENUE HISTORY

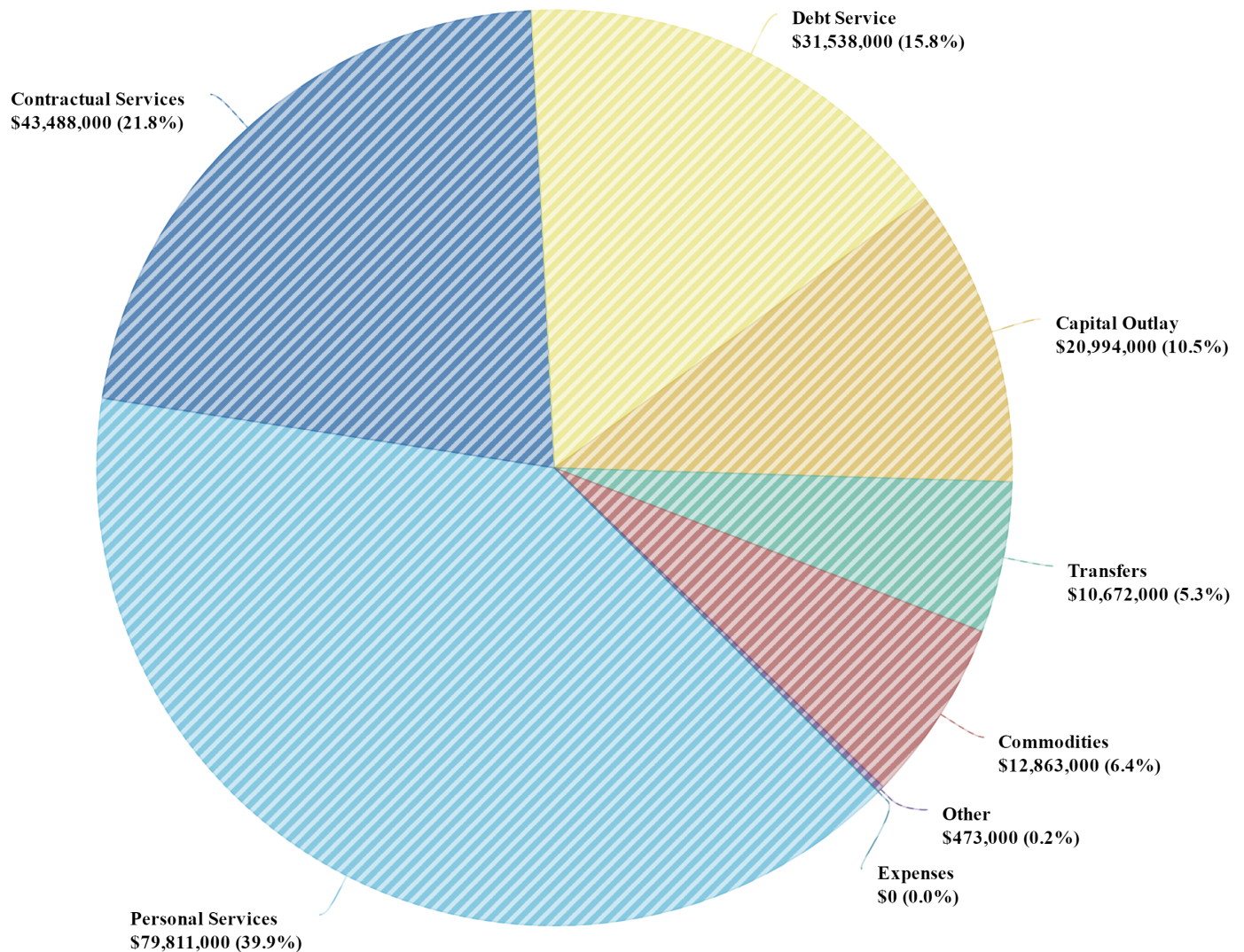
REVENUE HISTORY



EXPENDITURE HIGHLIGHTS

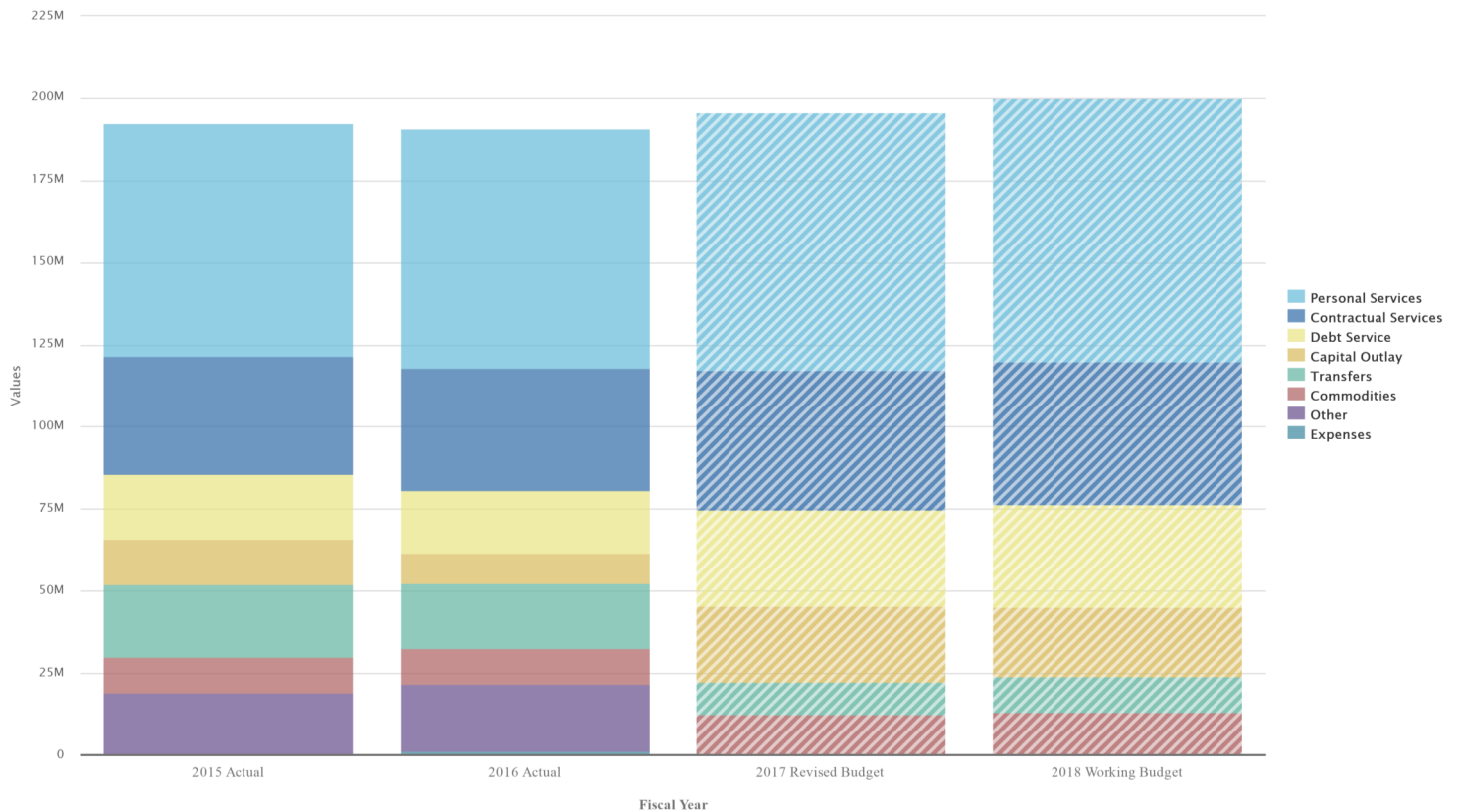
2018 Budget

EXPENDITURE BY CATEGORY



2018 Budget EXPENDITURE HIGHLIGHTS

EXPENDITURES HISTORY

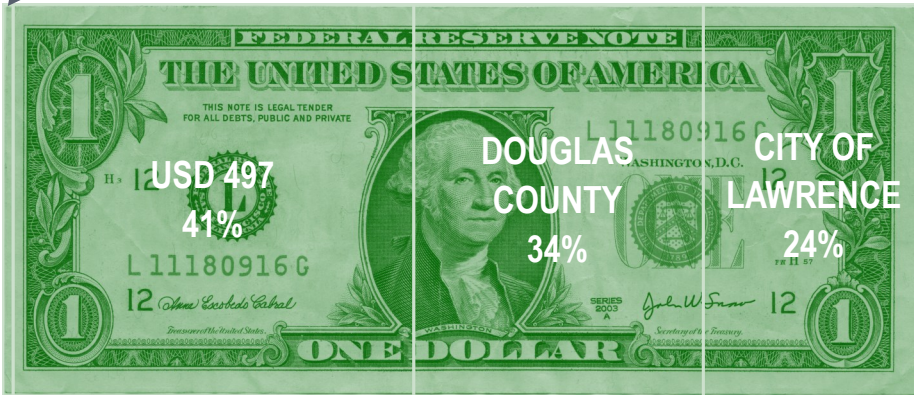


Class	2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
Personal Services	\$ 70,711,959	\$ 72,957,601	\$ 78,274,000	\$ 79,811,000
Contractual Services	36,043,661	37,079,550	42,389,000	43,488,000
Debt Service	19,497,600	19,047,142	29,459,000	31,538,000
Capital Outlay	14,069,660	9,391,374	23,126,000	20,994,000
Transfers	21,901,981	19,645,680	9,832,000	10,672,000
Commodities	10,835,304	11,012,189	12,328,000	12,863,000
Other	19,234,589	20,210,608	133,000	473,000
Expenses	0	1,395,564	0	0
Total	\$ 192,294,753	\$ 190,739,708	\$ 195,541,000	\$ 199,839,000

IMPACT ON TAXPAYER

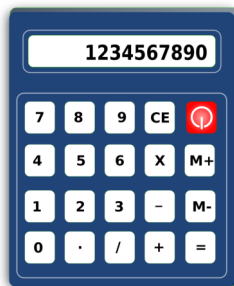
2018 Budget

STATE OF KANSAS - 1%



The City of Lawrence receives less than 25% of the property taxes you pay. Nearly half of property taxes go to the School District (USD #497). Douglas County receives approximately 34% and the State of Kansas receives one percent.

How to Calculate Your City Tax Bill



1

Determine the assessed valuation for your residential property by multiplying the market value of your home by 11.5%*:

$$\begin{array}{r} \text{Market Value of Home} = 225,000.00 \\ \times 11.50\% \\ \hline \text{Assessed Valuation} = \$25,875 \end{array}$$

2

Multiply your assessed valuation by the mill rate levied by the City for 2018:

$$\begin{array}{r} \text{Assessed Valuation} \quad \$25,875 \\ \times \text{City Mill Rate} \quad \quad \quad \times 33.268 \\ \hline \$860,809.10 \end{array}$$

3

Divide by 1,000. The result is your estimated City tax liability:

$$\$860,809.10 / 1,000 = \$860.81$$

*Commercial Property is assessed at 25%

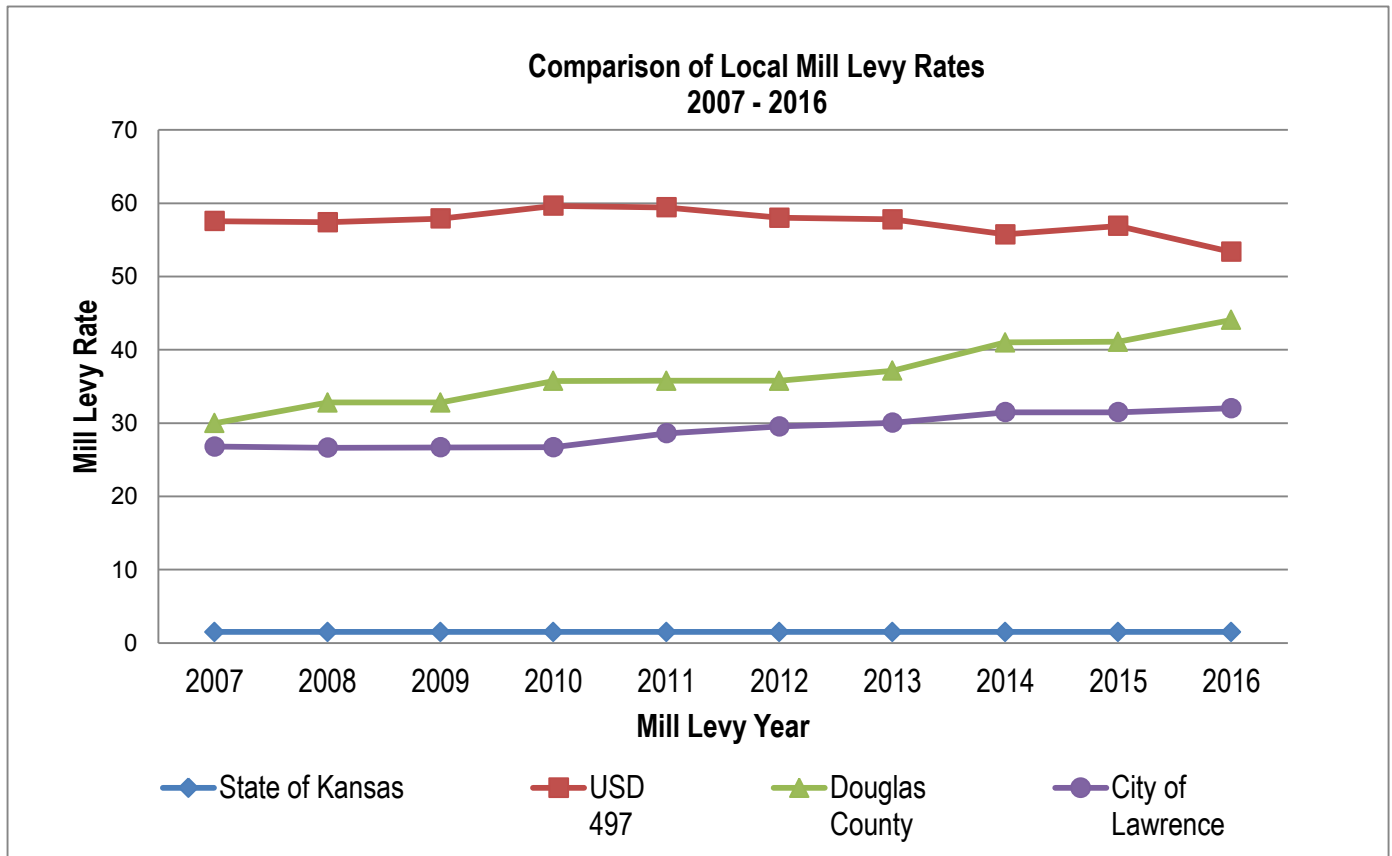
Estimated 2018 City Tax Bill

Market Value	Assessed Value	Est. City Tax Bill
100,000	11,500	383
125,000	14,375	478
150,000	17,250	574
175,000	20,125	670
200,000	23,000	765
225,000	25,875	861
250,000	28,750	956
275,000	31,625	1,052
300,000	34,500	1,148
350,000	40,250	1,339
400,000	46,000	1,530
450,000	51,750	1,722
500,000	57,500	1,913
600,000	69,000	2,295
800,000	92,000	3,061
1,000,000	115,000	3,826

The table above shows that for residential property, the 2018 City tax bill equates to approximately \$3.83 for each \$1,000 of the fair market value (fmv). For commercial property, it equates to approximately \$8.32 for each \$1,000 of fmv.

2018 Budget

IMPACT ON TAXPAYER



Total Mills Levied by All Units

Levy Year	State of Kansas	USD 497	Douglas County	City of Lawrence	Total
2007	1.500	57.562	29.995	26.787	115.844
2008	1.500	57.399	32.820	26.647	118.366
2009	1.500	57.894	32.803	26.693	118.890
2010	1.500	59.646	35.748	26.697	123.591
2011	1.500	59.438	35.773	28.612	125.323
2012	1.500	58.005	35.769	29.534	124.808
2013	1.500	57.788	37.152	30.042	126.482
2014	1.500	55.752	41.010	31.474	129.736
2015	1.500	56.906	41.098	31.488	130.992
2016	1.500	53.360	44.092	32.018	130.970

City Mill Levy

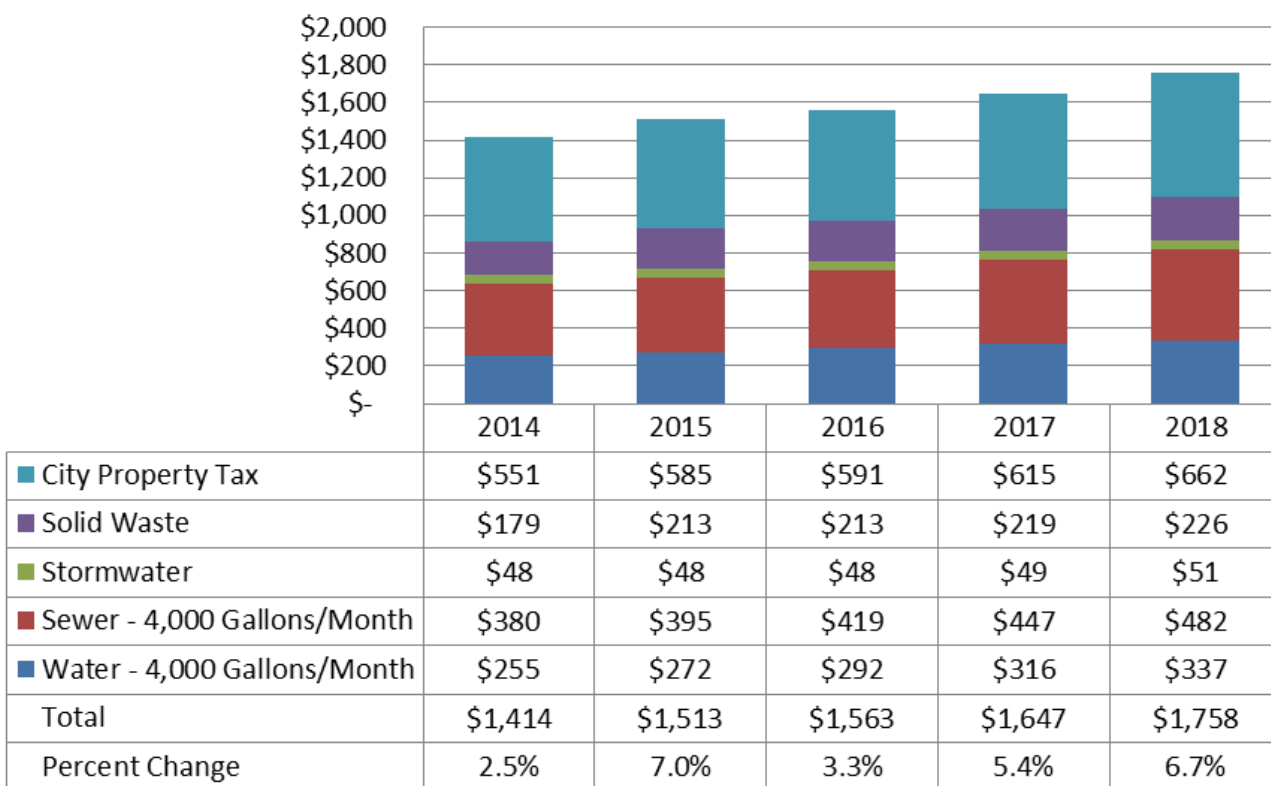
Tax Levy	2013	2014	2015	2016	2017
General					
Operating Fund	18.017	19.219	19.227	19.475	19.475
Debt Service	8.513	8.500	8.504	8.504	9.754
Library	3.512	3.755	3.757	4.039	4.039
Total	30.042	31.474	31.488	32.018	33.268

The levy year is the year in which the mill levy is adopted. That mill levy is used to levy taxes for the budget for the following year. For example, a mill levy was set in 2016 (levy year) for the 2017 budget.

HOUSEHOLD FINANCIAL IMPACT

2018 Budget

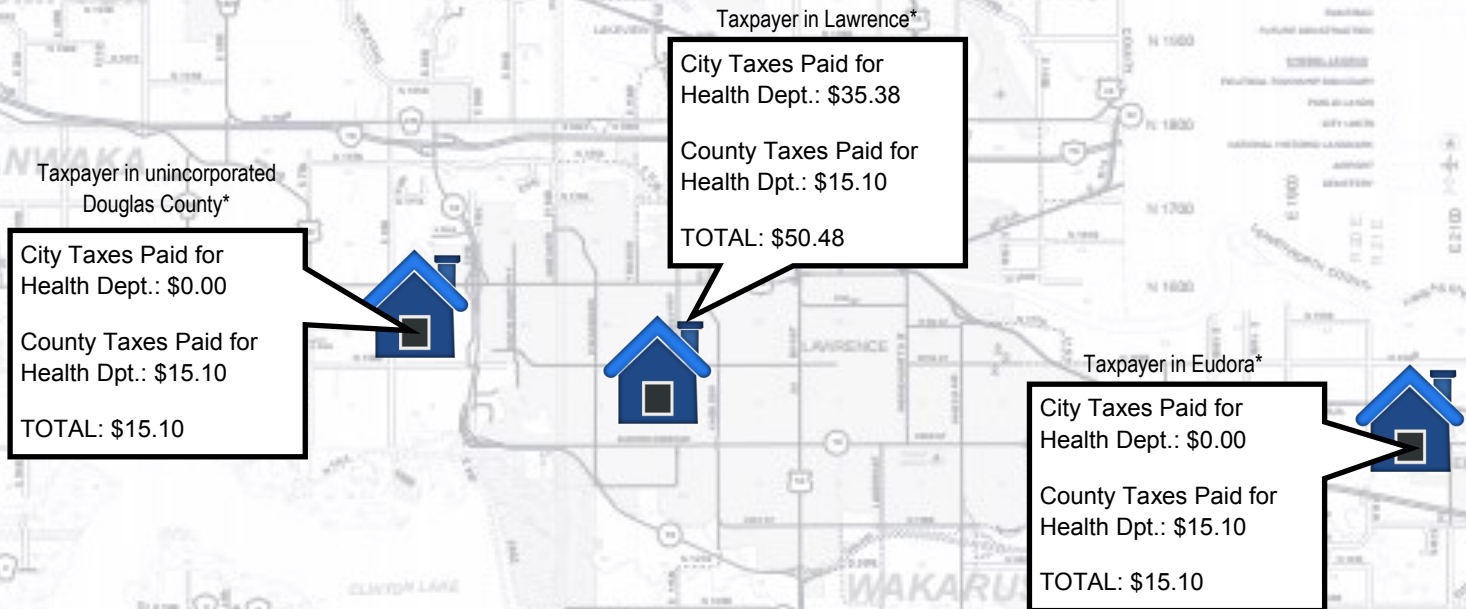
Annual Financial Impact to Residential Households



This table shows the impact of the increase in property taxes and City utility rates recommended for 2018. The average ratepayer will pay \$111 more for City services than in 2017. This is an increase of 6.7%.

2018 Budget

TAXPAYER EQUITY



Taxpayer Equity in Douglas County

There are a number of items included in the City budget for services funded through agreements with Douglas County. Not all of these arrangements have been established by formal agreements and it has been some time since some of these agreements have been reviewed.

In some instances the other cities in Douglas County are receiving services without providing any financial support. As a result, taxpayers in the City of Lawrence are paying more for the same service than taxpayers in other cities and unincorporated Douglas county.

For instance the City and County together pays for 43% of the total operating costs for the Lawrence

Douglas County Health Department. The cities of Eudora, Baldwin City and Lecompton do not pay towards the operations of the department, despite their residents also being served since they are located within Douglas County. Because Lawrence residents are also residents of Douglas County they are in effect paying more. Once through their city taxes and again through their county taxes.

This means Lawrence taxpayers actually pay for 68% of the Health Department costs while non-Lawrence residents and businesses in Douglas County only pay 32%.

The City manager recommends reviewing these agreements. Not in order to reduce the amount of funding going to these services, but to share the cost of providing them more equitably across all taxpayers in Douglas County.

* Assumes taxpayer owns a \$225,000 house

UNFUNDED DEPARTMENT REQUESTS

Partially Funded, Unfunded, or Reduced Budget Requests	Amount
<u>All Departments</u>	
Merit Pool Reduced to 1% (previously budgeted at 3%)	200,000
Longevity Reduced by 50% to 24/year from 48/year	279,500
Citizen Survey	30,000
Unfunded Capital Improvement Projects	6,109,500
<u>City Manager's Office</u>	
Requested 0.5 FTE in Human Resources Division	35,000
Requested Software Programs	60,000
Reclassification in Risk Management Division	7,800
<u>Information Technology</u>	
Requested 1.0 FTE Network Technician	67,000
<u>Police</u>	
Requested 1.0 FTE Deputy Chief of Police	163,355
Requested 1.0 FTE Internal Audit Sergeant	138,971
Requested 1.0 FTE Mental Health Squad Police Officer	84,512
Requested Patrol Vehicles	57,600
Reduced funding for Overhires	208,000
Delay hire for 6 months: Administrative Support Position for Implementation of Body Worn Cameras	66,000

2018 Budget

UNFUNDED REQUESTS

UNFUNDED DEPARTMENT REQUESTS

Fire Medical

Requested 1.0 FTE Administrative Support	52,000
Requested 3.0 FTEs Battalion Chief	432,000
Requested 3.0 FTEs Firefighter	210,000
Requested 1.0 FTE Inspector/Plan Reviewer Lieutenant	123,000
Requested Neighborhood Smoke Alarm Campaign	20,000
Vehicle Replacement	30,000

Parks and Recreation

Reduced General Fund Capital Improvement Projects	350,000
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Total

8,724,238

2018 Budget

Introduction

Each year, the City provides funding to a number of outside agencies including economic development agencies, social service agencies, and other governmental agencies. The requests received for 2018 are shown on the following pages. The tables also show the amount, if any, of funding these agencies were allocated in the 2017 Budget.

SOCIAL SERVICE AGENCIES

New Process for 2018 Budget

In the past, the City Manager's Recommended Budget would include recommended allocations for each individual agency. The recommendations for funding for social service agencies followed the recommendations of the Social Service Funding Advisory Board (SSFAB). This year, the Recommended Budget includes a total of \$1,365,000 for social services but does not recommend agency allocations.

Later this summer, the SSFAB will provide recommendations on how to allocate funds from the General Operating Fund and Special Alcohol Fund among the various agencies shown below and the City Commission will set the allocations when the budget is adopted.



Agency	2017 Projected	2018 Budget Request
Bert Nash Community Mental Health Center	465,785	500,023
General Fund	143,970	178,208
Special Alcohol Fund	321,815	321,815
Boys & Girls Club of Lawrence	214,350	255,900
Alcohol Fund	98,372	107,100
General Fund	115,978	148,800
Communities In Schools of Mid-America, Inc.	2,290	12,000
General Fund	2,290	12,000
DCCCA, Inc.	130,704	162,409
Alcohol Fund	130,704	162,409
Douglas County CASA, Inc.	21,520	25,000
General Fund	21,520	25,000
Douglas County Child Development Association	-	70,075
Alcohol Fund	-	13,700
General Fund	-	56,375
Douglas County Dental Clinic, Inc.	15,000	15,000
General Fund	15,000	15,000
Health Care Access, Inc.	30,277	30,277
Alcohol Fund	6,946	6,946
General Fund	23,331	23,331

Agency	2017 Projected	2018 Budget Request
Heartland Medical Clinic, Inc.	61,167	102,414
Alcohol Fund	61,167	102,414
Housing and Credit Counseling, Inc. (HCCI)	15,650	21,840
General Fund	15,650	21,840
Just Food of Douglas County, KS Inc.	5,000	25,000
General Fund	5,000	25,000
Kansas Big Brothers Big Sisters, Inc.	27,207	40,000
Alcohol Fund	9,570	15,000
General Fund	17,637	25,000
Lawrence Alcoholic Recovery House, Inc.	7,000	7,500
Alcohol Fund	7,000	7,500
Lawrence Arts Center, Inc.	-	60,000
General Fund	-	60,000
Lawrence Children's Choir, Inc.	5,000	12,000
Special Recreation Fund	5,000	12,000
Lawrence Community Food Alliance	5,748	15,000
General Fund	5,748	15,000
Lawrence Community Shelter, Inc.	184,000	347,000
Alcohol Fund	84,000	148,000
General Fund	100,000	199,000
Senior Resource Center for Douglas County, Inc.	-	24,000
General Fund	-	24,000
Success By 6 Coalition of Douglas County	25,033	55,000
General Fund	25,033	55,000
TFI Family Services, Inc.	6,503	10,000
General Fund	6,503	10,000
The Salvation Army	7,458	13,000
General Fund	7,458	13,000
The Sexual Trauma & Abuse Care Center	8,200	8,200
General Fund	8,200	8,200
The Shelter, Inc.	28,575	32,000
General Fund	28,575	32,000
The Willow Domestic Violence Center	24,118	25,000
Alcohol Fund	18,618	17,710
General Fund	5,500	7,290
Van Go, Inc.	55,733	63,890
Alcohol Fund	26,273	32,000
General Fund	29,460	31,890
Warm Hearts of Douglas County, Inc	4,480	5,470
General Fund	4,480	5,470
Women's Fresh Start Project	-	36,533
General Fund	-	36,533
Grand Total	1,350,798	1,974,531

2018 Budget

OUTSIDE AGENCY REQUESTS

— ECONOMIC DEVELOPMENT AGENCIES —

The requests received for 2018 from economic development agencies and other outside agencies are shown below. The table also shows the amount, if any, the agency was allocated in 2017.

Agency	2017 Projected	2018 Requested	2018 Recommended
Bioscience and Technology Business Center, Inc. (BTBC)	300,000	350,000	300,000
General Fund	300,000	350,000	300,000
Lawrence Chamber of Commerce (including SBDC)	220,000	220,000	220,000
General Fund	220,000	220,000	220,000
The Dwayne Peaslee Technical Training Center	150,000	987,500	200,000
General Fund	150,000	987,500	200,000
Grand Total	670,000	1,557,500	720,000

OTHER AGENCIES

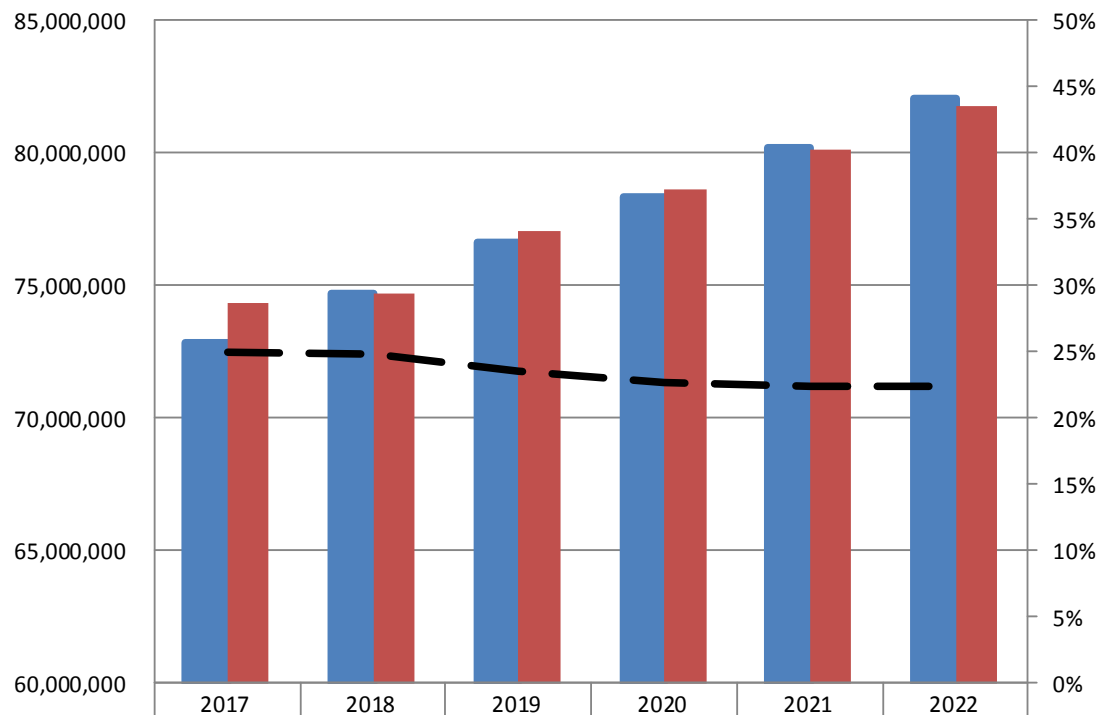
Agency	2017 Projected	2018 Requested	2018 Recommended
Douglas County Historical Society	-	13,174	13,174
Guest Tax Fund	-	13,174	13,174
Douglas County Special Olympics	500	500	500
Special Recreation Fund	500	500	500
Downtown Lawrence, Inc.	49,000	49,000	49,000
Guest Tax Fund	49,000	49,000	49,000
eXplore Lawrence	990,000	1,080,000	1,060,000
Transient Guest Tax	990,000	1,080,000	1,060,000
Johnson County K-10 Connector	120,000	190,403	120,000
Transit	120,000	190,403	120,000
Lawrence Alliance	4,000	4,000	4,000
General Fund	4,000	4,000	4,000
Lawrence Arts Center, Inc.	30,000	80,000	30,000
Special Recreation Fund	30,000	80,000	30,000
Lawrence Cultural Arts Commission	41,500	128,000	49,000
Special Recreation Fund	41,500	128,000	49,000
Lawrence Douglas County Health Department	671,401	728,221	671,401
General Fund	671,401	728,221	671,401
Lawrence Humane Society, Inc.	360,000	365,000	360,000
General Fund	360,000	365,000	360,000
Lawrence Public Library	4,033,737	4,131,400	4,131,400
Library Fund	4,033,737	4,131,400	4,131,400
Senior Resource Center for Douglas County, Inc.	7,500	7,500	7,500
General Fund	7,500	7,500	7,500
Sister Cities Advisory Board	8,000	8,000	8,000
Guest Tax Fund	8,000	8,000	8,000
Grand Total	6,315,638	6,785,198	6,503,575

FUND SUMMARIES & FINANCIAL FORECASTS

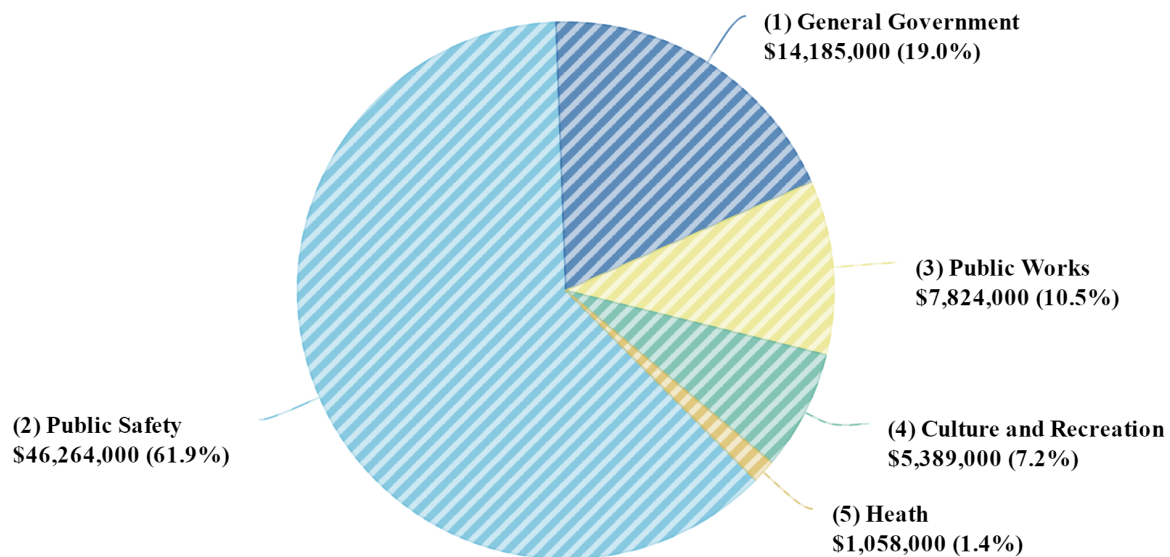
	Audited 2015	Unaudited 2016	Projected 2017	Budget 2018
Revenues				
Property Taxes				
Property Taxes	\$ 16,725,108	\$ 17,086,651	\$ 17,716,000	\$ 18,322,000
Delinquent Property Tax	202,783	189,449	193,000	199,000
Motor Vehicles Taxes	1,537,057	1,710,095	1,772,000	1,832,000
Special Assessments	-	9,921	8,000	8,000
Total Property Tax	18,464,948	18,996,116	19,689,000	20,361,000
Franchise Fees				
Electric	5,078,376	5,505,923	5,634,000	5,712,000
Gas	769,289	768,133	768,000	703,000
Telephone	98,265	148,735	120,000	110,000
Cable Wireless	1,181,816	1,025,534	1,278,000	1,396,000
Franchise Fees	7,127,746	7,448,325	7,800,000	7,921,000
Sales / Use Taxes				
1% City Sales	16,492,642	16,037,245	16,679,000	17,013,000
1% City Use	-	1,558,046	1,636,000	1,701,000
1% County wide Sales	9,452,414	9,899,088	10,255,000	10,440,000
1% County wide Use	1,057,908	1,138,362	1,190,000	1,233,000
Sales / Use Taxes	36,073,917	28,632,741	29,760,000	30,387,000
Intergovernmental Revenue				
Miscellaneous Grants	163,468	180,760	41,000	41,000
Liquor Tax	720,387	760,827	776,000	800,000
Douglas County Charges	4,782,601	189,994	497,000	488,000
Total Intergovernmental	5,666,456	1,131,581	1,314,000	1,329,000
Licenses & permits				
Business License Various	73,374	94,538	90,000	95,000
Business License Rental	321,765	347,069	350,000	355,000
Occupational	95,600	119,916	120,000	122,000
Building Permits/Inspections	1,021,100	1,297,271	708,000	800,000
Total Licenses & Permits	1,511,839	1,858,794	1,268,000	1,372,000
Fines	2,895,570	2,382,974	2,400,000	2,424,000
Service Charges	498,954	330,551	350,000	357,000
Service Charges Fire/Medical	-	5,718,062	6,115,000	6,379,000
Interest	46,544	98,627	164,000	192,000
Miscellaneous Revenue	214,014	329,808	299,000	341,000
Prior Yr Encumbrance Cancellation	-	4,420	-	-
Transfers In	3,656,194	3,656,141	3,657,000	3,657,000
Total Revenue	76,156,182	70,588,140	72,816,000	74,720,000
Expenditures				
Personal Services	44,851,101	46,894,595	50,036,000	51,325,000
Contractual Services	12,053,316	11,575,952	13,063,000	13,360,000
Commodities	4,359,295	4,175,720	4,953,000	5,166,000
Capital Outlay	529,515	713,138	2,215,000	1,856,000
Transfers	14,583,242	5,601,809	2,748,000	2,818,000
Additional Transfer to Capital Reserve			1,145,000	-
Additional transfer to insurance res			125,000	-
Contingency	-	-	20,000	195,000
Total Expenditures	76,376,469	68,961,214	74,305,000	74,720,000
Revenue over Expenditures	(220,287)	1,626,926	(1,489,000)	-
Beginning Balance	12,938,546	12,718,338	19,991,000	18,502,000
Close Sales Tax Reserve		2,212,339		
Prior Year Adjustment *		3,433,199		
Fund Balance (Budget Basis)	\$ 12,718,259	\$ 19,990,802	\$ 18,502,000	\$ 18,502,000
Fund Balance as % of Expend	16.7%	29%	25%	25%

GENERAL FUND

General Operating Fund 2017-2022 Forecast



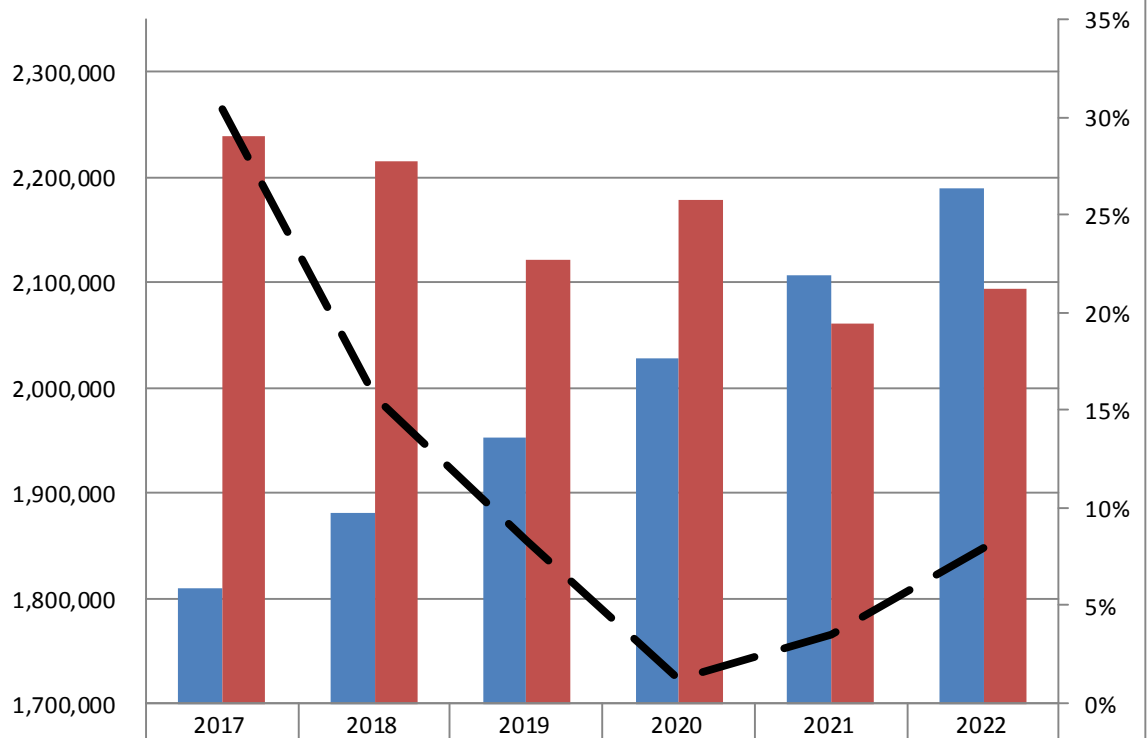
Total Revenue	72,816,000	74,720,000	76,636,200	78,350,000	80,212,700	82,047,600
Total Expenditures	74,305,000	74,720,000	77,056,000	78,583,000	80,141,000	81,731,000
Fund Balance as % of Expend	25%	25%	23%	23%	22%	22%



GUEST TAX FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Guest Tax	\$ 1,609,899	\$ 1,666,279	\$ 1,800,000	\$ 1,872,000
Interest	648	5,492	10,000	9,000
Transfer from Guest Tax Reserve	-	149,334	-	-
Total Revenue	1,610,547	1,821,105	1,810,000	1,881,000
Expenditures				
Parks and Rec (4070)				
Downtown beautification	-	266,810	238,000	251,000
Tourism (Div 8100)				
Special Event Expenses		158,880	175,000	150,000
Communications		-	61,000	71,000
eXplore Lawrence	860,000	792,160	990,000	1,060,000
Free State Festival	-	30,000	-	-
JO Funding		75,000	75,000	-
DMI		90,000	30,000	-
Special Events Grant	-	148,925	150,000	150,000
Sister Cities	7,500	8,000	8,000	8,000
Other (exhibits, etc.)	81,659	166,025	92,000	107,000
Debt Service for SPL	-	150,000	150,000	150,000
Carnegie Debt Service		-	95,000	58,000
CIP	-	-	175,000	210,000
Future Projects	-	-	-	-
Total Expenditures	949,159	1,885,800	2,239,000	2,215,000
Revenue over Expenditures	661,388	(64,695)	(429,000)	(334,000)
Beginning Balance	359,177	1,020,564	1,110,550	681,550
End Balance (Budget Basis)	\$ 1,020,564	\$ 955,869	\$ 681,550	\$ 347,550

Guest Tax Fund 2017-2022 Forecast

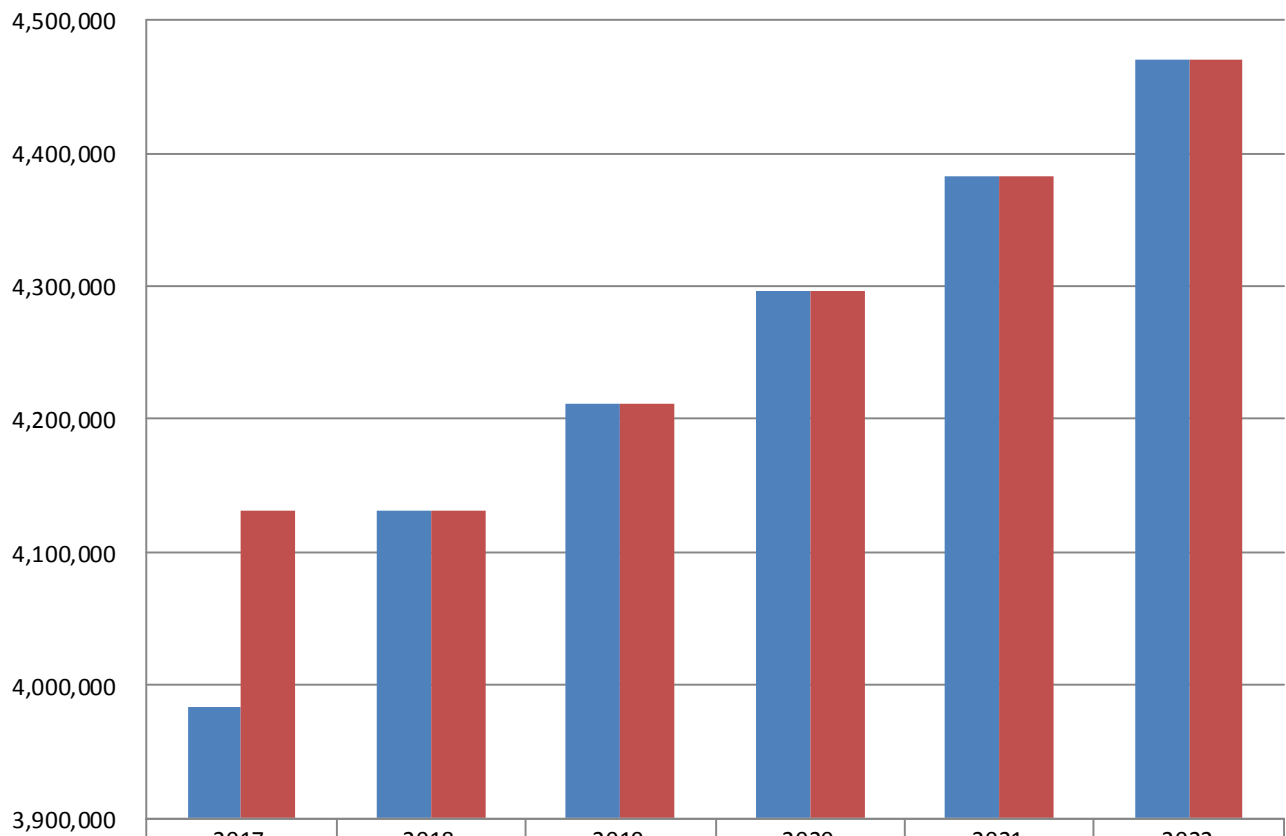


Total Revenue	1,810,000	1,881,000	1,952,000	2,028,000	2,107,000	2,190,000
Total Expenditures	2,239,000	2,215,000	2,122,388	2,179,157	2,061,174	2,094,359
Fund Balance as % of Expend	30%	16%	8%	1%	3%	8%

PUBLIC LIBRARY FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Property Taxes	\$ 3,246,447	\$ 3,318,878	\$ 3,654,000	\$ 3,777,000
Delinquent	40,149	37,360	30,000	
Motor Vehicle	299,627	334,118	298,000	353,000
Interest	512	2,670	2,000	1,000
Total Revenues	3,586,735	3,693,026	3,984,000	4,131,000
Total Expenditures				
Contractual Services - Library	3,550,000	3,750,000	4,131,000	4,131,000
Revenue over Expenditures	36,735	(56,974)	(147,000)	-
Beginning Balance	168,857	205,592	148,618	1,618
End Balance (Budget Basis)	\$ 205,592	\$ 148,618	\$ 1,618	\$ 1,618

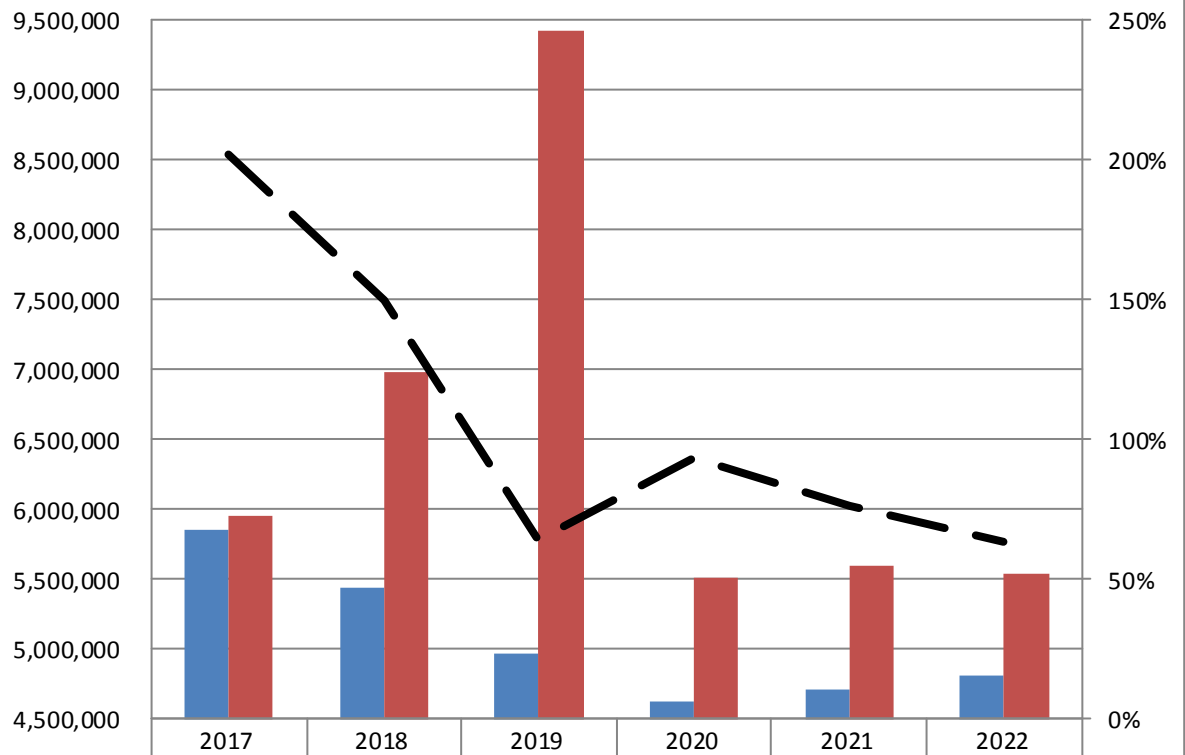
Public Library Fund 2017-2022 Forecast



PUBLIC TRANSPORTATION FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Sales Tax (.2%)	\$ 3,316,596	\$ 3,377,047	\$ 3,512,000	\$ 3,582,000
Use Tax Tax (.2%)		346,862	364,000	379,000
Sales Tax (.05%) (end of year trans)	-	5,617,758	886,000	921,000
Use Tax (.05%)			86,000	89,000
Reimbursements/Misc	8,749	9,822	-	-
Interest	4,492	25,982	24,000	36,000
Transfer from Equip Reserve Fund	-	-	539,000	-
Prior Yr Encumbrance Cancellation	-	396,100	-	-
Service Charges	406,241	432,039	435,000	435,000
Total Revenue	3,736,078	10,205,610	5,846,000	5,442,000
Expenditures				
Personal Services	82,024	85,438	91,000	93,000
Contractual Services	2,071,475	2,480,682	3,186,000	3,331,000
Commodities	627,472	557,173	893,000	760,000
Capital Outlay	-	-	1,651,000	1,651,000
Future Operational Impact service	-	-	125,000	500,000
CIP				650,000
Total Expenditures	2,780,971	3,123,293	5,946,000	6,985,000
Revenue over Expenditures	955,107	7,082,317	(100,000)	(1,543,000)
Beginning Balance	4,074,316	5,029,423	12,111,740	12,011,740
Fund Balance for Operations		6,493,982.27	4,882,982	2,979,982
Fund Balance for Expansion		5,617,758	7,128,758	7,488,758
End Balance (Budget Basis)	\$ 5,029,423	\$ 12,111,740	\$ 12,011,740	\$ 10,468,740

Public Transportation Fund 2017-2022 Forecast

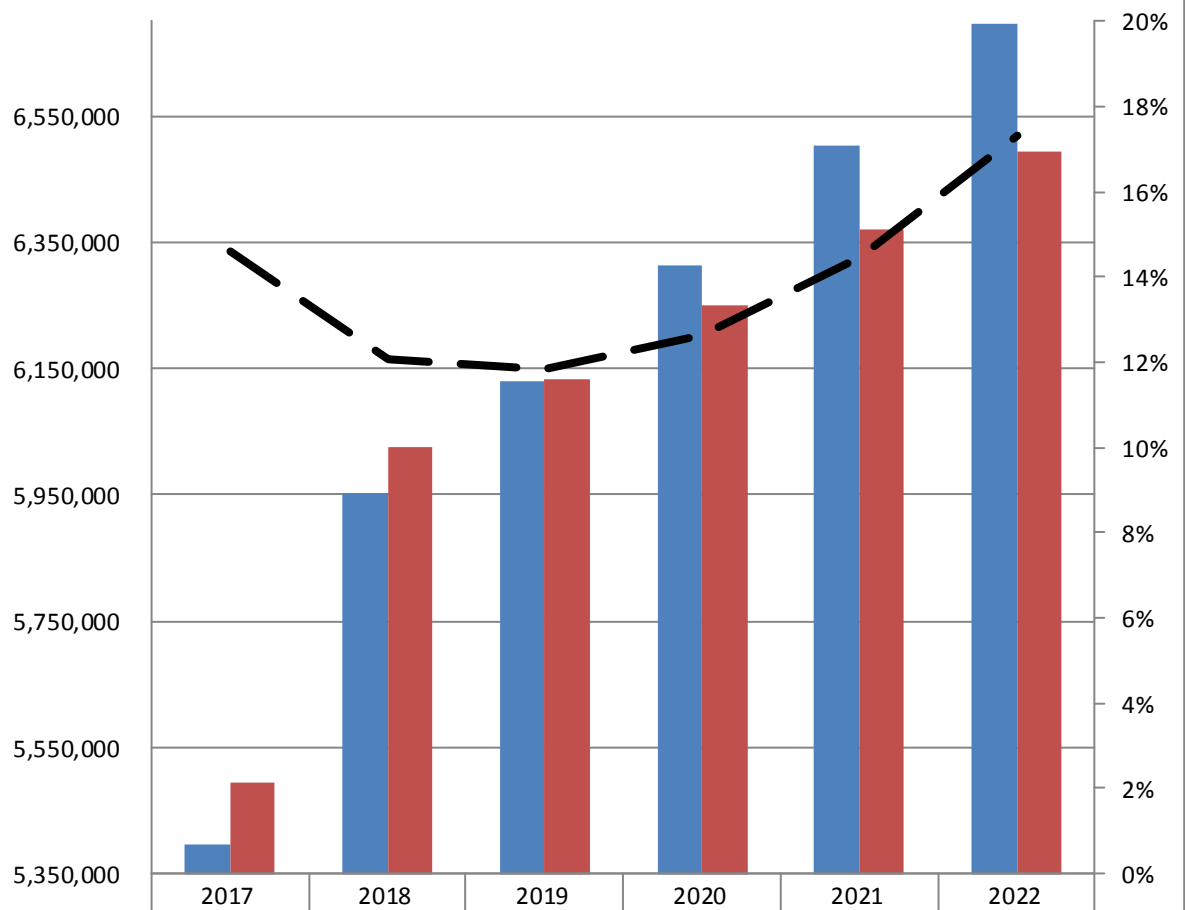


Total Revenue	5,846,000	5,442,000	4,963,617	4,614,700	4,706,700	4,806,000
Total Expenditures	5,946,000	6,985,000	9,418,000	5,504,000	5,591,000	5,530,000
Fund Balance as % of Expend	202%	150%	64%	93%	76%	64%

RECREATION FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Service Charges	\$ 2,725,545	\$ 3,171,274	\$ 3,053,000	\$ 3,541,000
Property Taxes	205	-	-	-
Interest	876	5,035	8,000	8,000
Miscellaneous*	24,825	36,739	1,000	-
Prior Yr Encumbrance Cancellation	-	1,528	-	-
Transfer (County sales tax)	2,230,157	2,319,363	2,333,000	2,403,000
Total Revenue	4,981,608	5,533,939	5,395,000	5,952,000
Expenditures				
Personal	3,986,360	4,093,252	4,272,000	4,401,000
Contractual Services	721,849	883,138	795,000	943,000
Commodities	366,041	410,373	388,000	402,000
Capital Outlay	19,577	26,815	40,000	30,000
Contingency	-	-	-	250,000
Total Expenditures	5,093,827	5,413,578	5,495,000	6,026,000
Revenue over Expenditures	(112,219)	120,361	(100,000)	(74,000)
Beginning Balance	893,583	781,363	901,724	801,724
End Balance (Budget Basis)	\$ 781,363	\$ 901,724	\$ 801,724	\$ 727,724

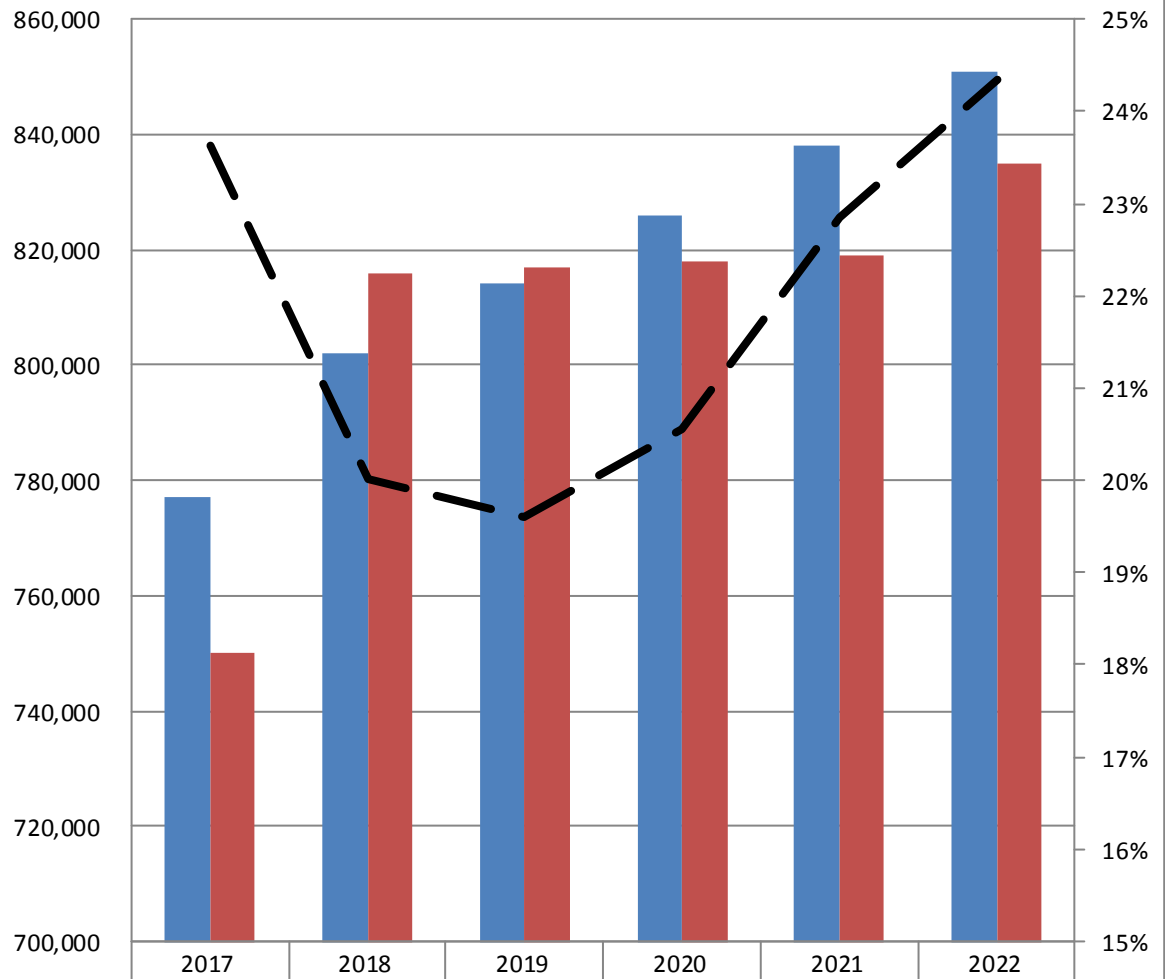
RecreationFund 2017-2022 Forecast



SPECIAL ALCOHOL FUND

	Audited	Unaudited	Projected	Projected
Revenues	2015	2016	2017	2018
Liquor Tax	\$ 720,387	\$ 759,977	\$ 776,000	\$ 800,000
Interest	88	724	1,000	2,000
Total Revenue	720,475	760,701	777,000	802,000
Expenditures				
Personal	294,212	-	-	-
Contractual Services	414,472	755,226	750,000	750,000
Commodities	1,939	25	-	-
Move Mental Health Contract	-	-	-	66,000
Total Expenditures	710,623	755,251	750,000	816,000
Revenue over Expenditures	9,852	5,450	27,000	(14,000)
Beginning Balance	134,920	144,772	150,222	177,222
End Balance (Budget Basis)	\$ 144,772	\$ 150,222	\$ 177,222	\$ 163,222

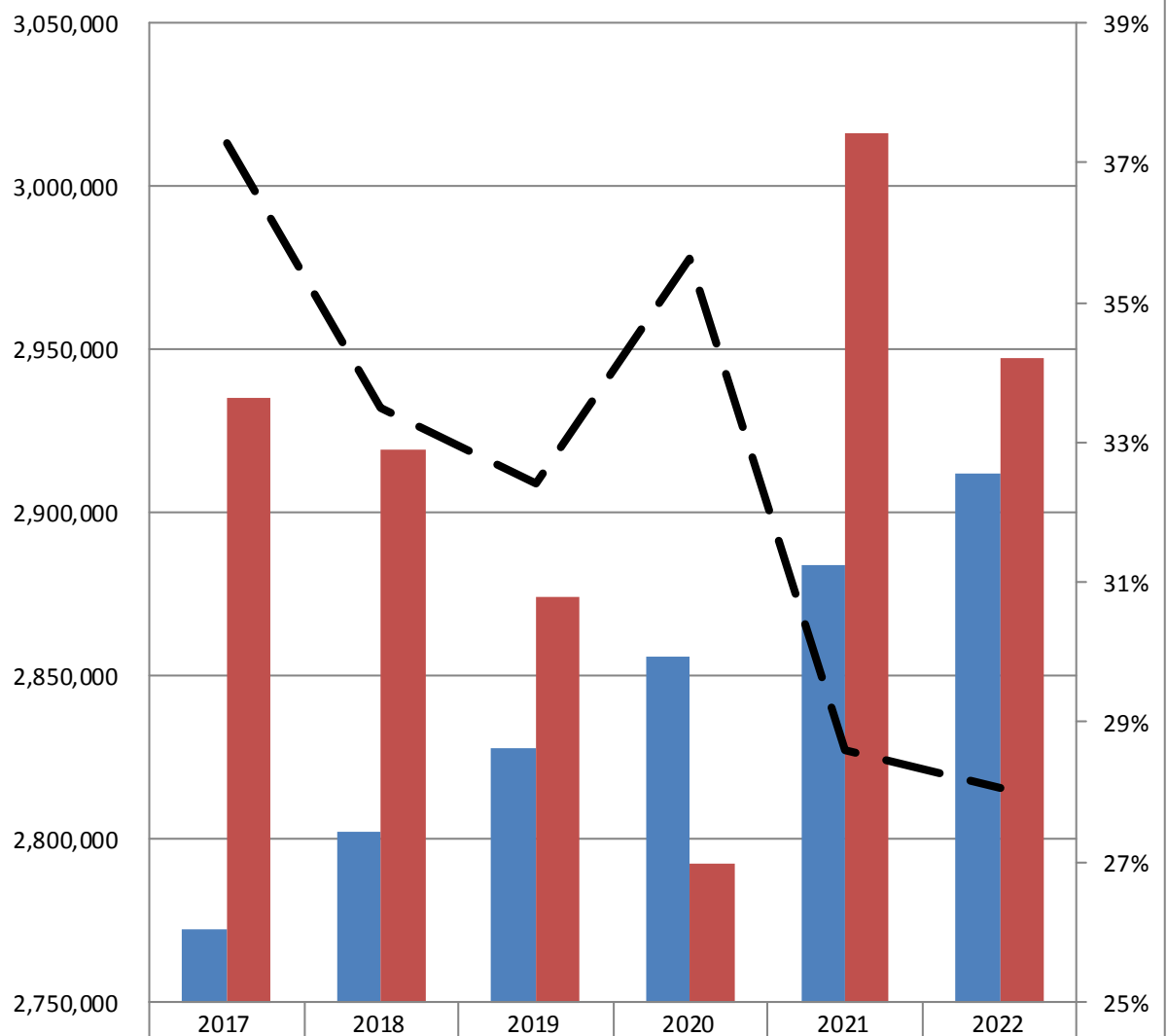
Special Alcohol Fund 2017-2022 Forecast



SPECIAL GAS TAX FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Fuel Tax	\$ 2,653,941	\$ 2,699,700	\$ 2,760,000	\$ 2,788,000
Interest	1,153	6,767	12,000	12,000
Other	14,528	2,484	-	2,000
Total Revenue	2,669,622	2,708,951	2,772,000	2,802,000
Expenditures				
Personal services	1,827,422	1,848,242	1,926,000	1,899,000
Contractual Services	1,196	6,903	17,000	28,000
Commodities	328,061	384,006	492,000	492,000
Capital Outlay	291,069	356,238	500,000	500,000
Contingency	-	-	-	-
Total Expenditures	2,447,748	2,595,389	2,935,000	2,919,000
Revenue over Expenditures	221,874	113,562	(163,000)	(117,000)
Beginning Balance	922,108	1,143,982	1,257,544	1,094,544
End Balance (Budget Basis)	\$ 1,143,982	\$ 1,257,544	\$ 1,094,544	\$ 977,544

Special Gas Fund 2017-2022 Forecast

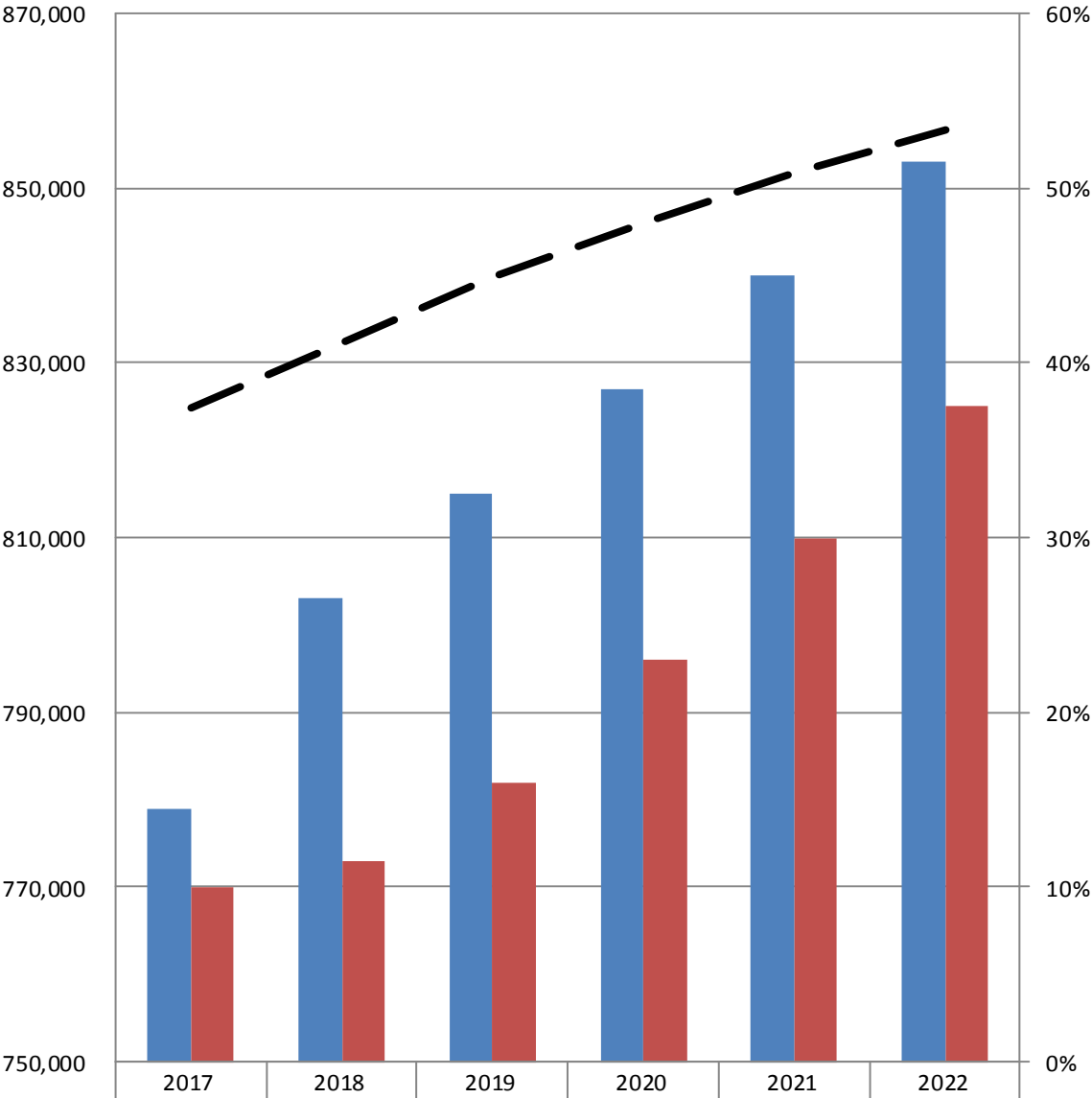


Total Revenue	2,772,000	2,802,000	2,828,000	2,856,000	2,884,000	2,912,000
Total Expenditures	2,935,000	2,919,000	2,874,060	2,792,181	3,016,365	2,947,480
Fund Balance as % of Expend	37%	33%	32%	36%	29%	28%

SPECIAL RECREATION FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Liquor Tax	\$ 720,387	\$ 759,977	\$ 776,000	\$ 800,000
Interest	238	1,118	3,000	3,000
Prior Yr Encumbrance Cancellation	-	2,233	-	-
Total Revenue	720,625	763,328	779,000	803,000
Expenditures				
Recreation	601,714	633,897	689,000	685,000
Arts Center Scholarships	30,000	30,000	30,000	30,000
Cultural Arts Commission	22,259	44,531	42,000	49,000
Lawrence Children's Choir	12,000	-	5,000	-
Lawrence Alliance	-	4,000	4,000	4,000
Other Arts Programming				5,000
Future Projects	-	-	-	-
Contingency	-	-	-	-
CIP				
Total Expenditures	665,973	712,428	770,000	773,000
Revenue over Expenditures	54,652	50,900	9,000	30,000
Beginning Balance	173,570	228,222	279,122	288,122

Special Recreation Fund 2017-2022 Forecast

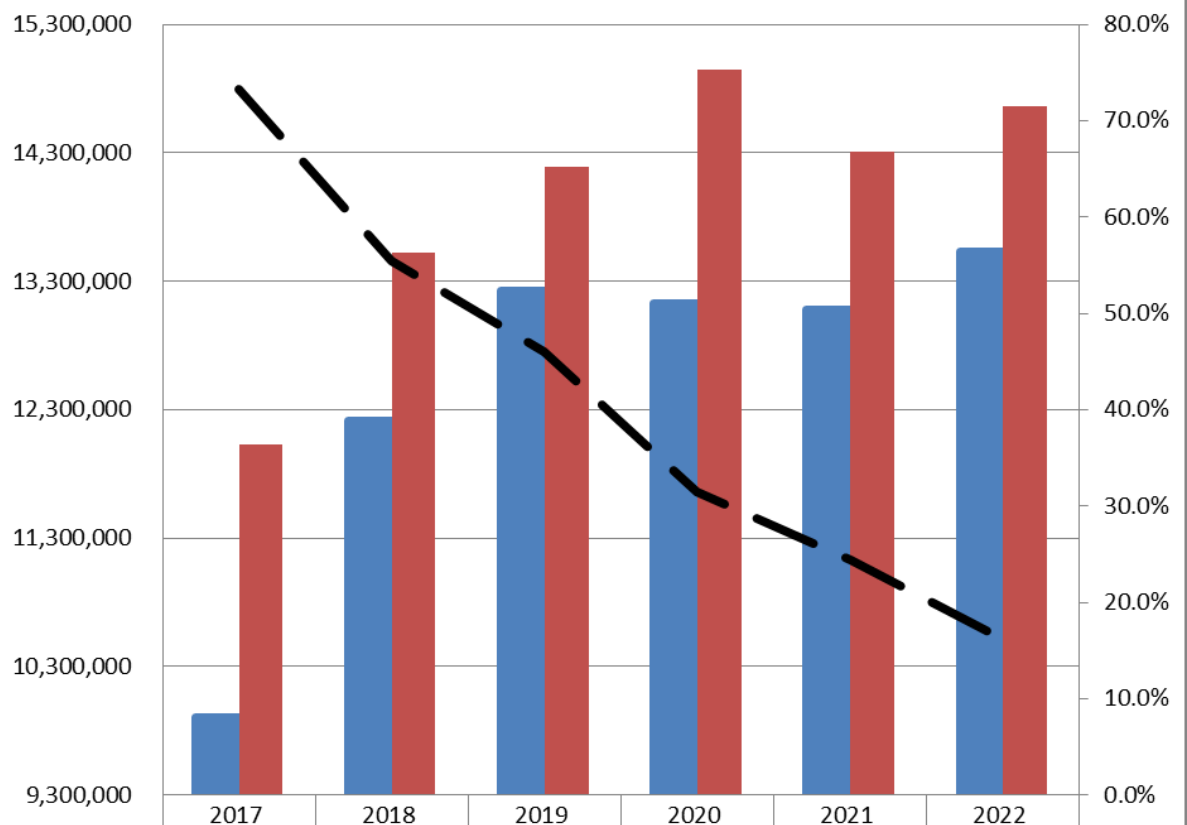


Total Revenue	779,000	803,000	815,000	827,000	840,000	853,000
Total Expenditures	770,000	773,000	782,000	796,000	810,000	825,000
Fund Balance as % of Expend	37%	41%	45%	48%	51%	53%

BOND & INTEREST FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Property Taxes	\$ 7,336,577	\$ 7,649,304	\$ 7,590,000	\$ 9,000,000
Delinquent Property Tax	250,277	87,065	80,000	89,000
Motor Vehicle Taxes	725,850	756,371	675,000	721,000
In Lieu Taxes	-	-	-	-
Total Property Tax	8,312,704	8,492,740	8,345,000	9,810,000
Certified Special Assessments	2,411,557	2,014,736	1,157,000	925,000
New Specials	-	-	-	246,000
Reimbursements	121,040	173,627	330,000	1,172,000
Interest	10,095	66,858	73,000	66,000
Rents	97,730	94,574	-	-
Total Revenue	10,953,126	10,842,535	9,905,000	12,219,000
Expenditures				
Principal & Interest	10,865,034	10,813,968	11,556,000	10,435,000
2017 Debt Issue	-	-	470,000	3,090,000
2018 Debt Issue	-	-	-	-
Future Debt (CIP)	-	-	-	-
Total Expenditures	10,865,034	10,813,968	12,026,000	13,525,000
Revenue over Expenditures	88,092	28,567	(2,121,000)	(1,306,000)
Beginning Balance	10,813,530	10,901,622	10,930,189	8,809,189
End Balance	\$ 10,901,622	\$ 10,930,189	\$ 8,809,189	\$ 7,503,189
Fund Balance as % of Expend	100.3%	101.1%	73.3%	55.5%

Bond Interest Fund 2017-2022 Forecast

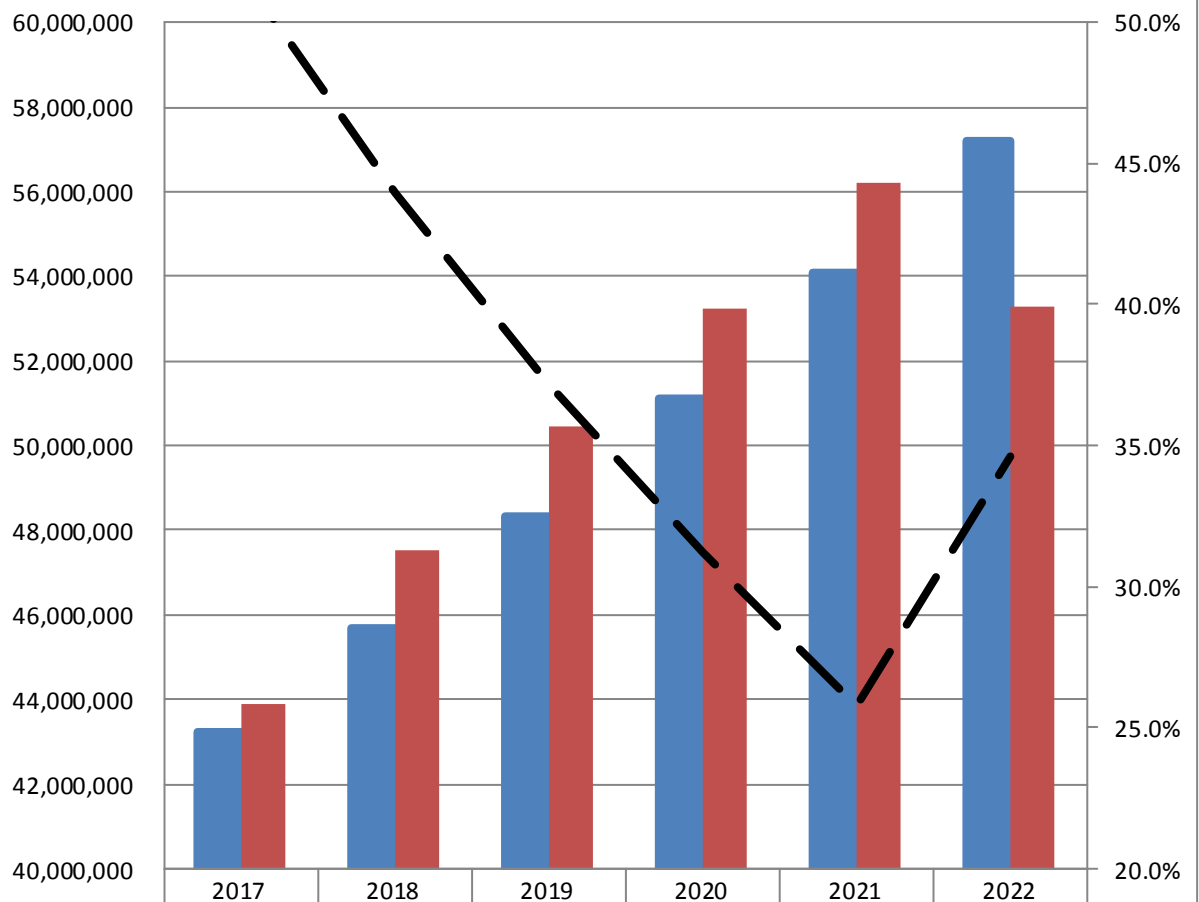


Total Revenue	9,905,000	12,219,000	13,223,433	13,131,040	13,083,635	13,533,879
Total Expenditures	12,026,000	13,525,000	14,196,098	14,948,523	14,308,194	14,659,559
Fund Balance as % of Expend	73.3%	55.5%	46.0%	31.5%	24.4%	16.1%

WATER & WASTEWATER FUND

	Audited	Unaudited	Projected	Projected
	2015	2016	2017	2018
Revenues				
Customer charges	\$ 33,976,561	\$ 37,081,408	\$ 40,664,000	\$ 43,748,000
Interest	219,238	79,661	229,000	230,000
Development charges	1,495,900	1,764,930	1,800,000	1,200,000
Other	553,263	524,586	521,000	521,000
Total Revenue	36,244,962	39,450,585	43,214,000	45,699,000
Expenses				
Utility Billing and Collection	2,185,339	1,776,364	1,964,000	1,949,000
Administration/Engineering	5,102,774	5,141,863	5,392,000	5,498,000
Clinton Water Plant	2,350,453	2,510,675	2,863,000	2,879,000
Kaw Water Plant	2,681,680	2,723,365	2,919,000	3,055,000
Wastewater Treatment Kaw	3,681,324	4,327,088	4,332,000	4,363,000
Wastewater Treatment Wakarusa	-	8,848	763,000	1,372,000
Collection System	2,857,679	3,150,112	3,290,000	3,385,000
Water Quality	764,990	812,302	996,000	1,028,000
Meters				551,000
Distribution System	3,315,194	3,510,633	3,902,000	3,542,000
subtotal O&M	22,939,433	23,961,250	26,421,000	27,622,000
Non-bonded Construction Tsf	1,522,765	1,500,000	1,500,000	3,000,000
Transfer For Fund Balance	-	-		-
Debt service	10,234,230	12,922,334	15,971,000	15,688,000
New Debt Service	-	-	-	1,200,000
Total Expenditures	34,696,428	38,383,584	43,892,000	47,510,000
Revenue over Expenditures	1,548,533	1,067,001	(678,000)	(1,811,000)
Beginning Balance	20,768,460	22,316,994	23,383,995	22,705,995
End Balance (Budget Basis)	\$ 22,316,994	\$ 23,383,995	\$ 22,705,995	\$ 20,894,995
Fund Balance as % of Expend	64.3%	60.9%	51.7%	44.0%

Water & Wastewater Fund 2017-2022 Forecast



WATER & SEWER NON-BONDED CONSTRUCTION FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Transfer from Operations		\$ 1,500,000	\$ 1,500,000	\$ 3,000,000
Total Revenue	-	1,500,000	1,500,000	3,000,000
Expenses				
Unidentified			2,500,000	
New Hampshire Waterline Improvement		1,841		-
Airport Sanitary Sewer Improvements		12,691	-	-
Rapid Inflow/Infiltration Reduction		402,789	-	-
PS-5 & WW Primary Sludge Coatings		64,206	-	-
AMI Assessment		87,450	-	-
VFD Replacement		109,020	-	-
Naismith & Crescent Sanitary Sewer		20,708	-	-
WWTP Influent & Biosolids Bldgs Coatings		110,708	-	-
Wastewater Flow Optimization		100,664	-	-
Clinton Zebra Mussel Mitigation		43,369	-	-
TOC Analyzer Replacement		30,946	-	-
Lower Naismith Valley Interceptor		17,397	-	-
Lawrence H2O Lead Awareness Program		120,174	-	-
		-		
CIP Non-Bonded Cash Construction				3,000,000
Total Expenses		1,121,963	2,500,000	3,000,000
Revenue over Expenditures	-	378,037	(1,000,000)	-
Beginning Balance		4,192,579	4,570,616	3,570,616
End Balance (Budget Basis)	\$ -	\$ 4,570,616	\$ 3,570,616	\$ 3,570,616

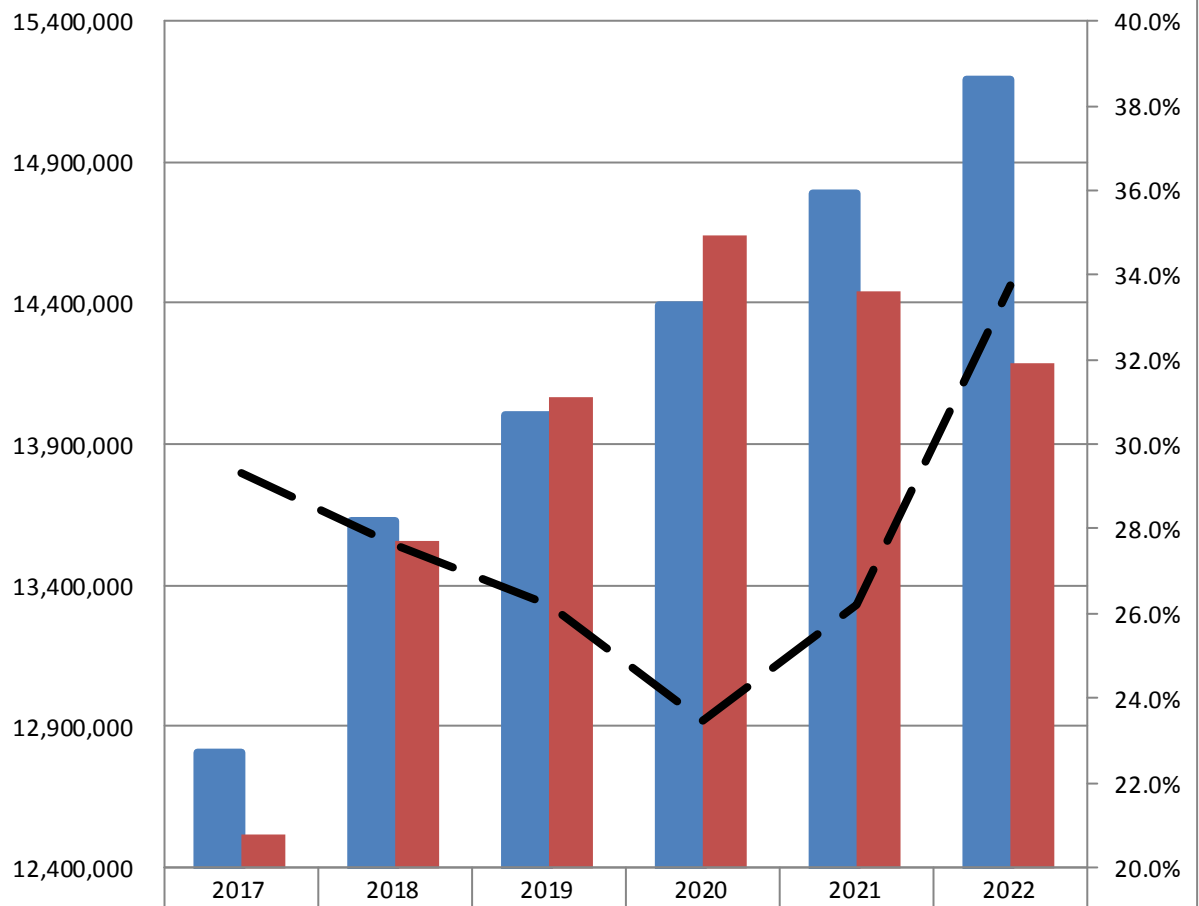
SOLID WASTE NON-BONDED CONSTRUCTION FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Transfer from Capital Project Fund		\$ 245,389	\$ -	
Transfer from Equipment Reserve Fund		1,150,175	-	
Transfer from Operations		250,000	-	-
Total Revenue	-	1,645,564	-	-
Expenditures				
Solid Waste Kresge Property		161,187	-	-
Total Expenditures		161,187	-	-
Revenue over Expenditures	-	1,484,377	-	-
Beginning Balance	-	2,350,000	3,834,377	3,834,377
End Balance (Budget Basis)	\$ 2,350,000	\$ 3,834,377	\$ 3,834,377	\$ 3,834,377

SOLID WASTE FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Sanitation Service Charge	\$ 10,341,544	\$ 10,200,428	\$ 10,500,000	\$ 10,872,000
Roll Off	2,140,267	2,388,805	1,996,000	2,385,000
Extra Pickups, Miscellaneous	413,082	415,280	301,000	338,000
Prior Year Encumbrances	-	47,222	-	-
Interest on Investments	6,934	23,585	13,000	35,000
Total Revenue	12,901,827	13,075,320	12,810,000	13,630,000
Expenditures			77,000	
Combined Operations				
Personal services	5,389,222	5,922,094	6,274,000	6,453,000
Contractual Services	2,929,032	3,202,470	3,663,000	4,119,000
Commodities	559,364	631,828	1,007,000	1,082,000
Capital Outlay	559,758	657,533	823,000	1,153,000
Debt Service	348,307	324,785	337,000	339,000
Transfers	1,907,659	657,659	411,000	411,000
Future Projects	-	-	-	-
Total Waste Operations	11,693,342	11,396,369	12,515,000	13,557,000
Waste Reduction (combined in 2017)				
Personal services	633,976	77,069	-	-
Contractual Services	199,427	64,619	-	-
Commodities	77,528	13,723	-	-
Debt Service	-	-	-	-
Transfers*	3,366	3,366	-	-
Future Projects	-	-	-	-
Total Waste Reduction	914,297	158,777	-	-
Total Expenditures	12,607,639	11,555,146	12,515,000	13,557,000
Revenue over Expenditures	294,188	1,520,174	295,000	73,000
Beginning Balance	3,161,178	3,455,366	3,374,403	3,669,403
End Balance (Budget Basis)	\$ 3,455,366	\$ 4,975,539	\$ 3,669,403	\$ 3,742,403

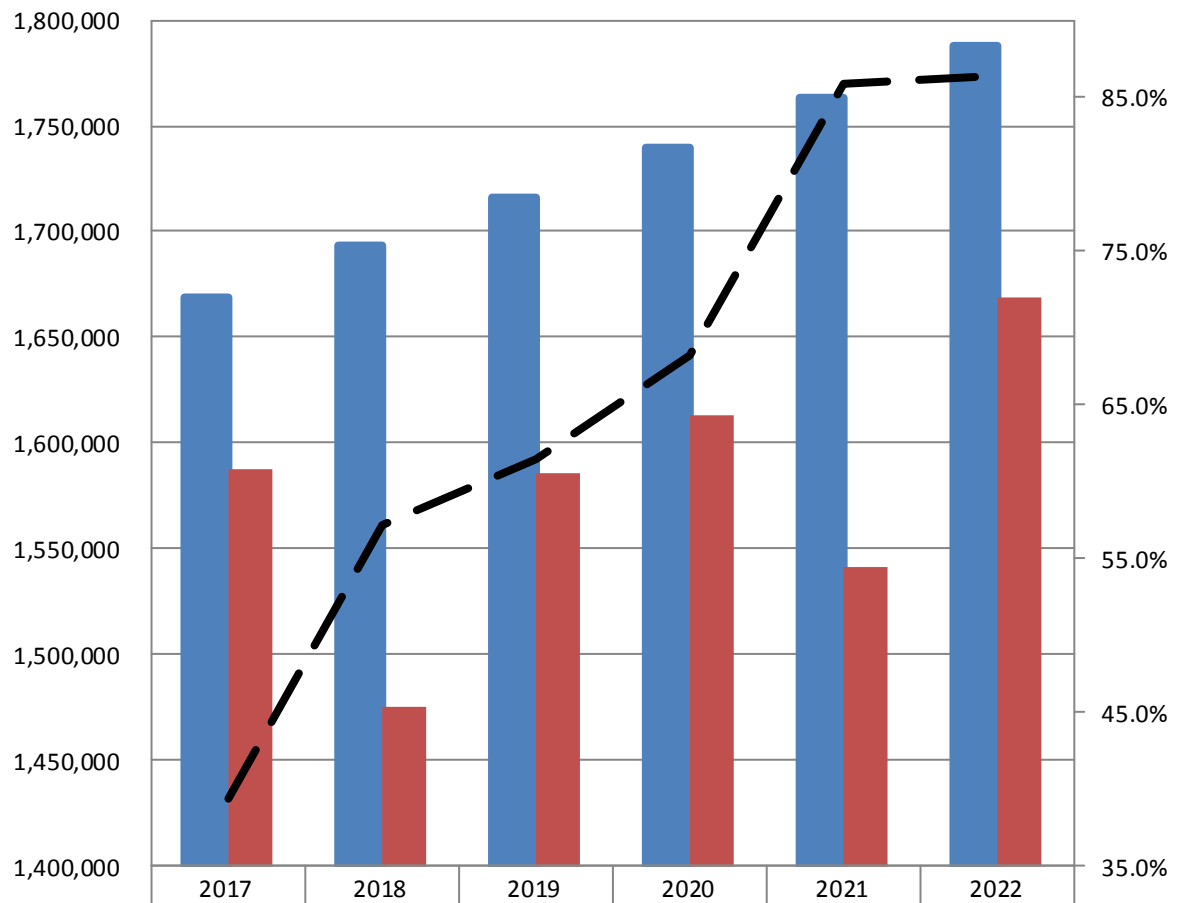
Solid Waste Fund 2017-2022 Forecast



PUBLIC PARKING FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Meter	\$ 617,730	\$ 645,083	\$ 652,000	\$ 659,000
Overtime Parking	582,057	613,386	726,000	741,000
Riverfront Garage	37,357	32,735	33,000	33,000
Parking Permits	79,995	128,244	128,000	128,000
9th & New Hampshire Garage	11,009	12,671	13,000	13,000
Vermont Street Garage	12,380	12,591	13,000	13,000
Interest on Investments	230	1,737	4,000	6,000
Prior Year Encumbrances Cancelled		104	-	-
Miscellaneous	221	-	100,000	100,000
Total Revenue	1,340,979	1,446,551	1,669,000	1,693,000
Expenditures				
Meter Collection				
Municipal Court - Operational	161,903	276,340	220,000	219,000
Police - Operational	381,582	391,719	421,000	432,000
Capital Outlay	-	29,890	99,000	-
Total	543,485	697,949	740,000	651,000
Police Patrol & Garage/Downtown Maintenance				
Police	294,927	281,942	331,000	339,000
Public Works	212,451	207,419	352,000	320,000
Parks and Rec	223,282	9	-	-
Capital Outlay	-	-	15,000	15,000
cip			-	-
parking debt			150,000	150,000
Future Projects	-	-	-	-
Total	730,660	489,370	848,000	824,000
Total Expenditures	1,274,145	1,187,319	1,588,000	1,475,000
Revenue over Expenditures	66,834	259,232	81,000	218,000
Beginning Balance	218,640	285,475	544,707	625,707
End Balance (Budget Basis)	\$ 285,475	\$ 544,707	\$ 625,707	\$ 843,707

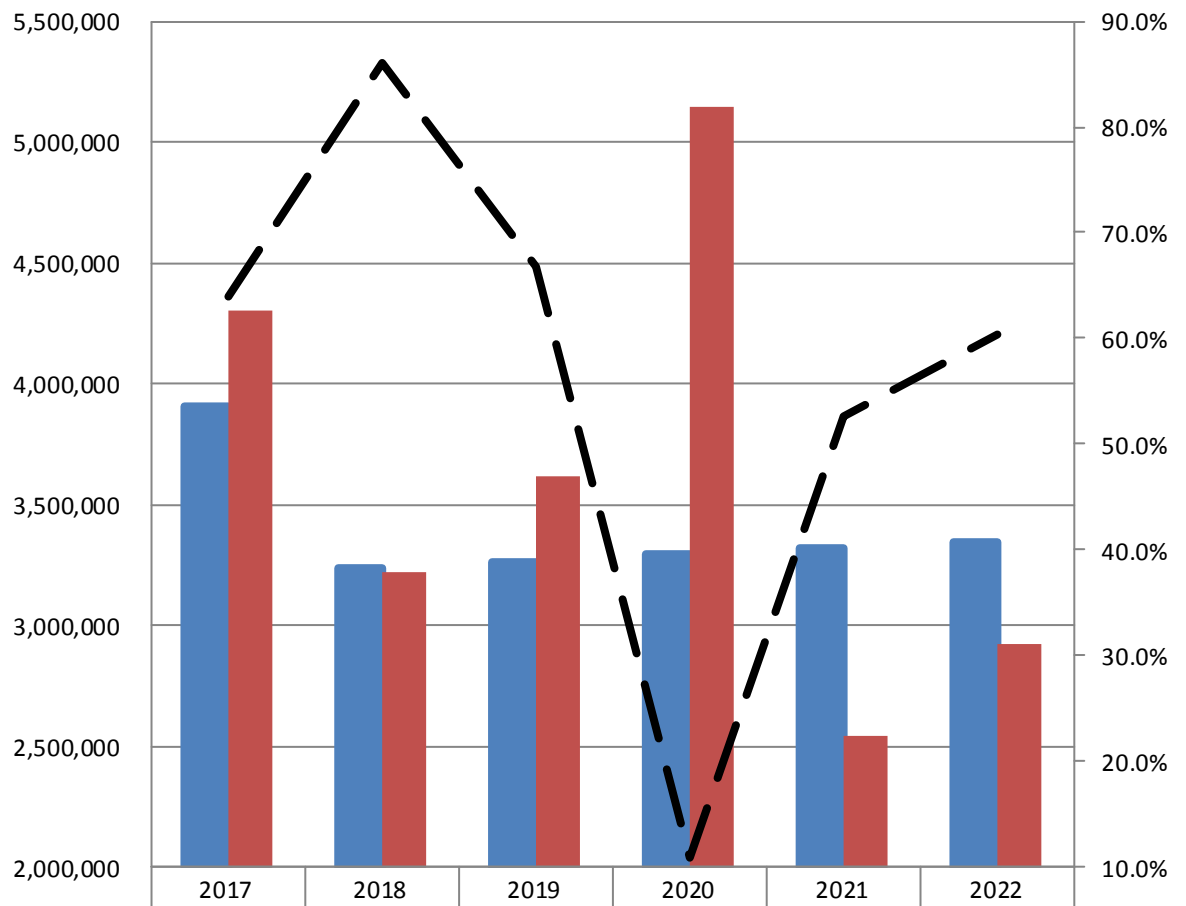
Public Parking Fund 2017-2022 Forecast



STORMWATER UTILITY FUND

	Audited	Unaudited	Projected	Projected
Revenues	2015	2016	2017	2018
Storm Water Utility Charges	\$ 3,014,086	\$ 3,081,924	\$ 3,174,000	\$ 3,206,000
Interest on Investments	2,443	12,620	29,000	29,000
Miscellaneous	14,918	381	700,000	-
Total Revenue	3,031,447	3,094,925	3,903,000	3,235,000
Expenditures				
Personal services	710,412	625,390	834,000	894,000
Contractual Services	150,375	146,119	191,000	205,000
Commodities	284,559	344,310	347,000	347,000
Capital Outlay	370,957	385,362	290,000	1,275,000
cip	-	-	1,460,000	-
Transfers	450,000	450,000	450,000	450,000
Debt Service	723,244	716,059	530,000	46,000
Future Projects	-	-	200,000	-
Total Expenditures	2,689,547	2,667,240	4,302,000	3,217,000
Revenue over Expenditures	341,900	427,685	(399,000)	18,000
Beginning Balance	2,378,652	2,720,553	3,148,238	2,749,238
End Balance (Budget Basis)	\$ 2,720,553	\$ 3,148,238	\$ 2,749,238	\$ 2,767,238

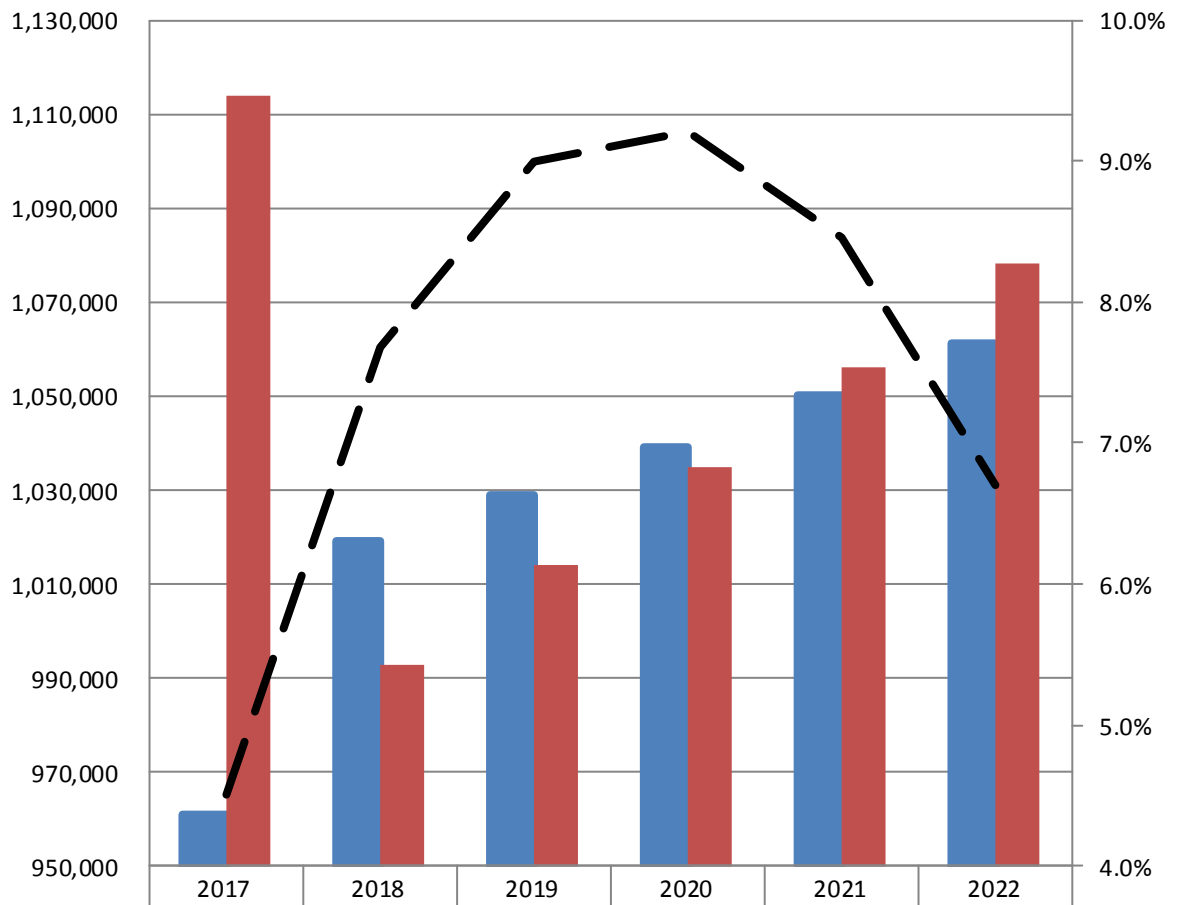
Stormwater Utility Fund 2017-2022 Forecast



PUBLIC GOLF COURSE FUND

	Audited	Unaudited	Projected	Projected
	2015	2016	2017	2018
Revenues				
Golf Course Fees	688,601	\$725,309	\$850,000	932,000
Retail Sales	45,197	43,421	60,000	61,000
Increase due to new clubhouse	-	-	24,000	-
Interest on Investments	208	747	1,000	1,000
Prior Year Encumbrances Cancelled	-	103	-	-
Miscellaneous	8	-	26,000	25,000
Total Revenue	734,014	769,580	961,000	1,019,000
Expenditures				
Personal services	459,400	467,362	531,000	497,000
Contractual Services	125,519	139,615	161,000	177,000
Commodities	161,973	167,709	177,000	189,000
Capital Outlay	19,296	-	245,000	130,000
Debt Service			-	-
Future Projects	-	-	-	-
Total Expenditures	766,188	774,686	1,114,000	993,000
Revenue over Expenditures	(32,174)	(5,106)	(153,000)	26,000
Beginning Balance	240,516	208,342	203,236	50,236
End Balance (Budget Basis)	\$ 208,342	\$ 203,236	\$ 50,236	\$ 76,236

Public Golf Course Fund 2017-2022 Forecast



ECONOMIC DEVELOPMENT FUNDS

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
TIF Property Tax	\$ 322,454	\$ 632,534	\$ 649,000	\$ 662,000
NRA Property Tax	65,090	68,955	190,000	194,000
TIF Sales Tax	223,587	173,803	307,000	313,000
TDD Sales Tax	260,518	328,128	406,000	414,000
Other	-	492,915	-	-
Total Revenue	871,649	1,696,335	1,552,000	1,583,000
Expenditures				
Economic Development				
Free State	145,337	245,863	256,000	261,000
Oread	386,157	-	1,598,000	583,000
9 NH South	80,166	422,281	618,000	516,000
9 NH North	-	-	-	-
901 NH	28,085	28,085	28,000	29,000
720 LLC NRA	12,282	13,617	14,000	14,000
1040 Vermont NRA	27,438	29,718	29,000	30,000
810-812 Penn NRA	25,370	25,620	27,000	28,000
HERE NRA	-	-	120,000	122,000
Total Expenditures	704,835	765,184	2,690,000	1,583,000
Revenue over Expenditures	166,814	931,151	(1,138,000)	-
Beginning Balance	-	206,665	1,138,000	-
End Balance	\$ 166,814	\$ 1,137,816	\$ -	\$ -
Fund Balance as % of Expend		149%	0%	0%

AIRPORT FUND

	Audited 2015	Unaudited 2016	Projected 2017	Budget 2018
Revenues				
Service Charges	\$ 552	\$ 368	\$ -	\$ -
Interest	155	514	1,000	1,000
Reimb	-	10,500	-	-
Building/Field Rental	13,700	26,961	26,000	26,000
Total Revenue	14,407	38,343	27,000	27,000
Expenditures				
Total Expenditures	138,633	0	81,000	20,000
Revenue over Expenditures	(124,226)	38,343	(54,000)	7,000
Beginning Balance	208,371	84,145	144,996	90,996
Prior Year Adjustment	-	22,508	-	-
End Balance	\$ 84,145	\$ 144,996	\$ 90,996	\$ 97,996
Fund Balance as % of Expend	#DIV/0!	0%	112%	490%

CAPITAL IMPROVEMENT RESERVE FUND

Shown to the right is the total Capital Improvement Reserve Fund. Below, highlights only the infrastructure sales tax portion of the capital improvement reserve fund.

Fund Total	Audited 2015	Unaudited 2016	Projected 2017	Budget 2018
Total Fund Revenue	6,696,157	8,967,295	7,778,000	6,933,000
Total Fund Expenditures	9,351,105	11,822,443	11,595,000	6,481,000
Total Revenue over Expenditures	(2,654,948)	(2,855,148)	(3,817,000)	452,000
Total Fund Beginning Balance	10,534,291	7,879,343	5,024,195	1,207,195
Total Fund Ending Balance	7,879,343	5,024,195	1,207,195	1,659,195

Revenues	Audited 2015	Unaudited 2016	Projected 2017	Budget 2018
Infrastructure Sales Tax (.3%)	\$ 4,074,894	\$ 4,374,024	4,549,000	4,640,000
Infrastructure Use Tax (.3%)		972,132	1,021,000	1,062,000
Less: Amount credited into Equip Reserve Fund			(500,000)	(500,000)
Total Revenue	4,074,894	5,346,156	5,070,000	5,202,000
Expenditures				
KLINK 2015, Iowa St	244,910			
Street Maintenance and Traffic Calming	1,674,323	800,036	800,000	800,000
9th & Kentucky Intersection, Signal & Sidewalk Imp F	108	116,052		
Kasold - 23rd to 31st	267,757	-		
5th & Maple Pump Station	1,929,232	2,241,984		
Iowa & 23rd St Intersection Improvements	1,025,840	-		
Haskell Rail Trail Improvements	39,900	-		
31st St., East of Ousdahl	261,769	-		
George Williams Way & Bob Billings Improvements	524,434	-		
Bob Billings Pkwy - Wakarusa to Foxfire	962,073	-		
Bob Billings Pkwy - Kasold to Wakarusa PW1503	-	1,631,652		
Kasold - Bob Billings Pkwy to 6th PW1505	127,055	29,235	4,500,000	1,000,000
Wakarusa - Inverness/Legends to 6th	296,466	-	1,900,000	-
19th - Iowa to Naismith PW1535	-	223,000	1,942,000	2,650,000
City share of 11th & Mississippi repair	1,500	150,000		
Bicycle Pedestrian improvements	-	-	200,000	200,000
13th and Mass PW18E10	-	-	-	50,000
23red Mill Overlay Iowa to Ousdahl	-	-	-	200,000
Total Expenditures	7,355,367	5,191,959	9,342,000	4,900,000
Revenue over Expenditures	(3,280,473)	154,197	(4,272,000)	302,000
Beginning Balance	7,534,063	4,253,590	4,407,787	135,787
End Balance	\$ 4,253,590	\$ 4,407,787	\$ 135,787	\$ 437,787

EQUIPMENT RESERVE FUND

Shown to the right is the **total** Equipment Reserve Fund. Below, highlights **only** the infrastructure sales tax portion of the equipment reserve fund.

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Fund Total				
Total Fund Revenue	1,104,076	192,024	781,000	764,000
Total Fund Expenditures	847,926	4,113,818	100,000	2,025,000
Total Revenue over Expenditures	256,150	(3,921,794)	681,000	(1,261,000)
Total Fund Beginning Balance	5,255,748	5,511,898	1,590,104	2,271,104
Total Fund Ending Balance	\$ 5,511,898	\$ 1,590,104	\$ 2,271,104	\$ 1,010,104

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Infrastructure Sales Tax .3% Sales Tax	\$ 900,000	\$ -	\$ 500,000	\$ 500,000
Total Revenue	900,000	-	500,000	500,000
Expenditures				
SCBA/PASS	565,997	-	-	-
Quint	-	100,000	-	-
CIP	-	-	-	1,025,000
Total Expenditures	565,997	100,000	-	1,025,000
Revenue over Expenditures	334,003	(100,000)	500,000	(525,000)
Beginning Balance	-	334,003	334,003	834,003
End Balance	\$ 334,003	\$ 234,003	\$ 834,003	\$ 309,003

CITY PARKS MEMORIAL FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Donations	\$ 24,962	\$ 6,116	\$ 3,000	\$ 3,000
Grant	-	24,100	-	
Interest	71	400	-	-
Total Revenue	25,033	30,616	3,000	3,000
Expenditures				
Boat Ramp Improvements		25,975	-	-
Bench		1,503	-	-
Landscaping/Tree		2,500	38,000	61,000
Other	8,019	-	-	-
Total Expenditures	8,019	29,978	38,000	61,000
Revenue over Expenditures	17,014	638	(35,000)	(58,000)
Beginning Balance	75,028	92,042	92,680	57,680
End Balance	\$ 92,042	\$ 92,680	\$ 57,680	\$ (320)

FARMLAND REMEDIATION FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Interest	\$ 4,749	\$ -	\$ 16,000	\$ 14,000
Land sale	-	74,920	-	-
Other	-	13,562	-	-
Total Revenue	4,749	88,482	16,000	14,000
Expenditures				
Other Expenditures	1,341,423	843,730	497,000	506,000
CIP				1,000,000
Total Expenditures	1,341,423	843,730	497,000	1,506,000
Revenue over Expenditures	(1,336,674)	(755,248)	(481,000)	(1,492,000)
Beginning Balance	6,904,048	5,567,374	4,812,126	4,331,126
End Balance	\$ 5,567,374	4,812,126	\$ 4,331,126	\$ 2,839,126

CEMETERY PERPETUAL CARE FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Interest	\$ 57	\$ 195	-	-
Total Revenue	57	195	-	-
Expenditures				
Total Expenditures	3,254	84,471	3,000	
Revenue over Expenditures	(3,197)	(84,276)	(3,000)	-
Beginning Balance	90,781	87,584	3,308	308
End Balance	\$ 87,584	3,308	\$ 308	\$ 308

CEMETARY MAUSOLEUM FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Interest	\$ 4	\$ 25	-	-
Total Revenue	4	25	-	-
Expenditures				
Total Expenditures	-	-	4,000	-
Revenue over Expenditures	4	25	(4,000)	-
Beginning Balance	4,230	4,234	4,247	247
End Balance	\$ 4,234	4,259	\$ 247	\$ 247

HOUSING TRUST FUND

	Audited	Unaudited	Projected	Projected
	2015	2016	2017	2018
Revenues				
Transfer	\$ -	\$ 200,000	\$ -	\$ -
Debt Proceeds	-	-	300,000	350,000
Interest	89	718	1,000	2,000
Donations	-	77,024	-	-
Total Revenue	89	277,742	301,000	352,000
Expenditures				
Total Expenditures	-	200,000	301,000	351,000
Revenue over Expenditures	89	77,742	-	1,000
Beginning Balance	102,672	102,761	180,503	180,503
End Balance	102,761	\$ 180,503	\$ 180,503	\$ 181,503

OUTSIDE AGENCY FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Intergovernmental	\$ 4,203,339	\$ 3,172,809	\$ 4,020,000	\$ 4,120,000
Other	-	8,500	-	
Total Revenue	4,203,339	3,181,309	4,020,000	4,120,000
Expenditures				
Total Expenditures	4,245,816	3,213,756	4,020,000	4,120,000
Revenue over Expenditures	(42,477)	(32,447)	-	-
Beginning Balance	46,400	3,923	(28,524)	(28,524)
End Balance	\$ 3,923	\$ (28,524)	\$ (28,524)	\$ (28,524)

WEE FOLKS SCHOLARSHIP FUND

	Audited	Unaudited	Projected	Projected
Revenues	2015	2016	2017	2018
Donations	\$ 33,265	\$ 31,575	\$ 32,000	\$ 32,000
Interest	153	772	2,000	1,000
Total Revenue	33,418	32,347	34,000	33,000
Expenditures				
Culture and Recreation	29,531	43,807	50,000	50,000
Revenue over Expenditures	3,887	(11,460)	(16,000)	(17,000)
Beginning Balance	156,685	160,572	149,112	133,112
End Balance	\$ 160,572	\$ 149,112	\$ 133,112	\$ 116,112

FAIR HOUSING GRANT FUND

	Audited 2015	Unaudited 2016	Projected 2017	Projected 2018
Revenues				
Intergovernmental	\$ -	\$ 72,600	\$ -	
Miscellaneous	-	150	-	-
Interest	156	804	2,000	1,000
Total Revenue	156	73,554	2,000	1,000
Expenditures				
Social Services	12,695	28,403	217,000	
Revenue over Expenditures	(12,539)	45,151	(215,000)	1,000
Beginning Balance	193,875	181,336	226,487	11,487
End Balance	\$ 181,336	\$ 226,487	\$ 11,487	\$ 12,487

COMMUNITY DEVELOPMENT FUND

	Audited	Unaudited	Projected	Projected
	2015	2016	2017	2018
Revenues				
Intergovernmental	\$ 526,115	\$ 586,576	\$ 680,000	\$ 680,000
Loan Repayments	178,954	89,876	90,000	70,000
Total Revenue	705,069	676,452	770,000	750,000
Expenditures				
Social Services	826,688	661,730	761,000	756,000
Revenue over Expenditures	(121,619)	14,722	9,000	(6,000)
Beginning Balance	475,117	353,498	368,220	377,220
End Balance	\$ 353,498	\$ 368,220	\$ 377,220	\$ 371,220

HOME PROGRAM FUND

	Audited	Unaudited	Projected	Projected
Revenues	2015	2016	2017	2018
Intergovernmental	\$ 379,387	\$ 260,780	\$ 300,000	\$ 300,000
Loan Repayments	-	58,775	32,000	32,000
Total Revenue	379,387	319,555	332,000	332,000
Expenditures				
Social Services	385,147	321,267	331,000	330,000
Revenue over Expenditures	(5,760)	(1,712)	1,000	2,000
Beginning Balance	56,813	51,053	49,341	50,341
End Balance	\$ 51,053	\$ 49,341	\$ 50,341	\$ 52,341

TRANSPORTATION PLANNING FUND

	Audited	Unaudited	Projected	Projected
	2015	2016	2017	2018
Revenues				
Intergovernmental	\$ 173,841	\$ 342,171	\$ 300,000	\$ 260,000
Total Revenue	173,841	342,171	300,000	260,000
Expenditures				
Total Expenditures	209,259	357,611	265,000	262,000
Revenue over Expenditures	(35,418)	(15,440)	35,000	(2,000)
Beginning Balance	27,822	(7,596)	(23,036)	11,964
End Balance	\$ (7,596)	\$ (23,036)	\$ 11,964	\$ 9,964

LAW ENFORCEMENT TRUST FUND

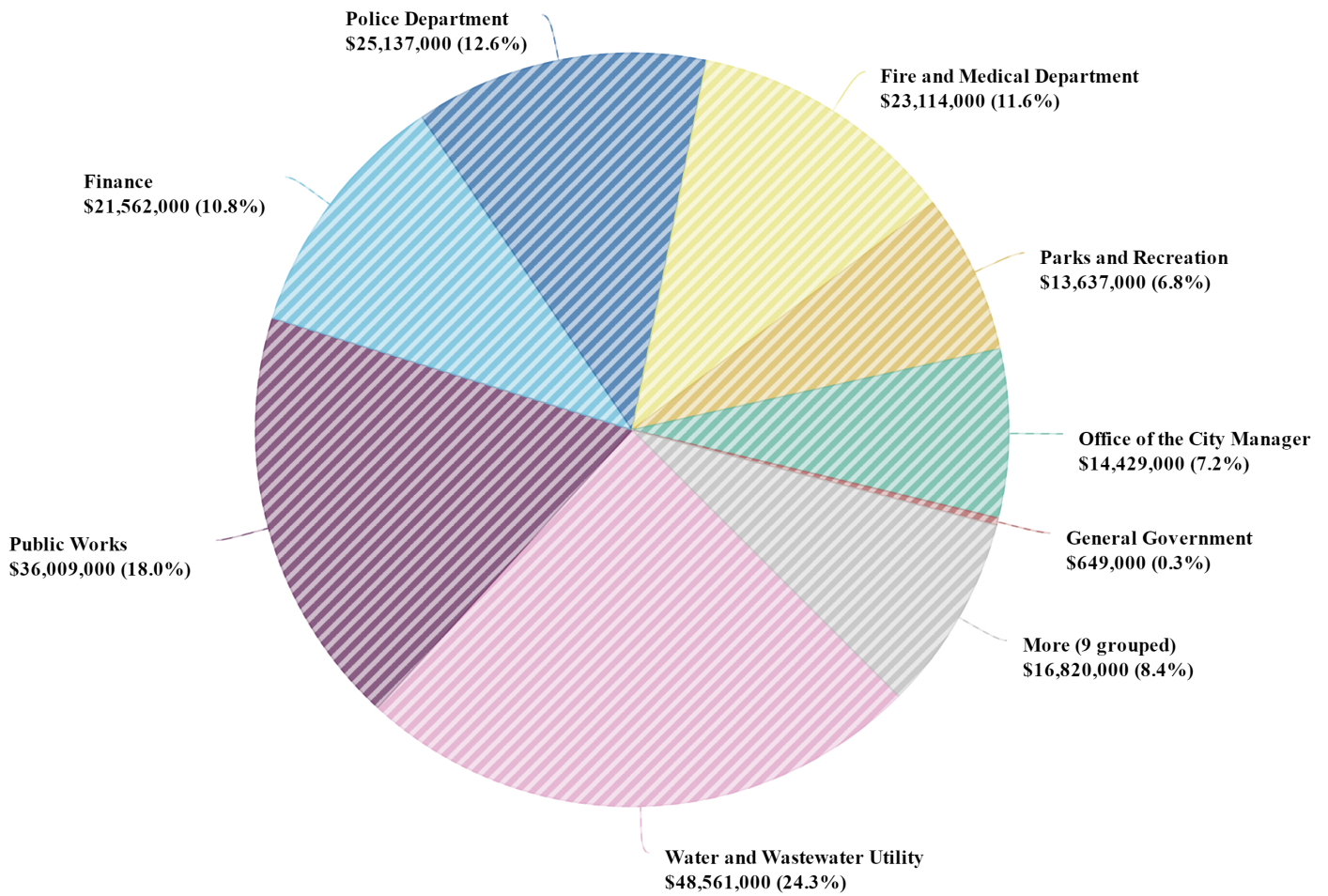
	Audited	Unaudited	Projected	Projected
Revenues	2015	2016	2017	2018
Misc	\$ 42,542	\$ 76,159	\$ 45,000	\$ 43,000
Interest	61	366	1,000	1,000
Total Revenue	42,603	76,525	46,000	44,000
Expenditures				
Contractual Services	67,852	76,386	50,000	40,000
Commodities	38,961	8,144	30,000	10,000
Total Expenditures	106,813	84,530	80,000	50,000
Revenue over Expenditures	(64,210)	(8,005)	(34,000)	(6,000)
Beginning Balance	153,137	88,927	80,922	46,922
End Balance	\$ 88,927	\$ 80,922	\$ 46,922	\$ 40,922



City of Lawrence

DEPARTMENT BUDGETS

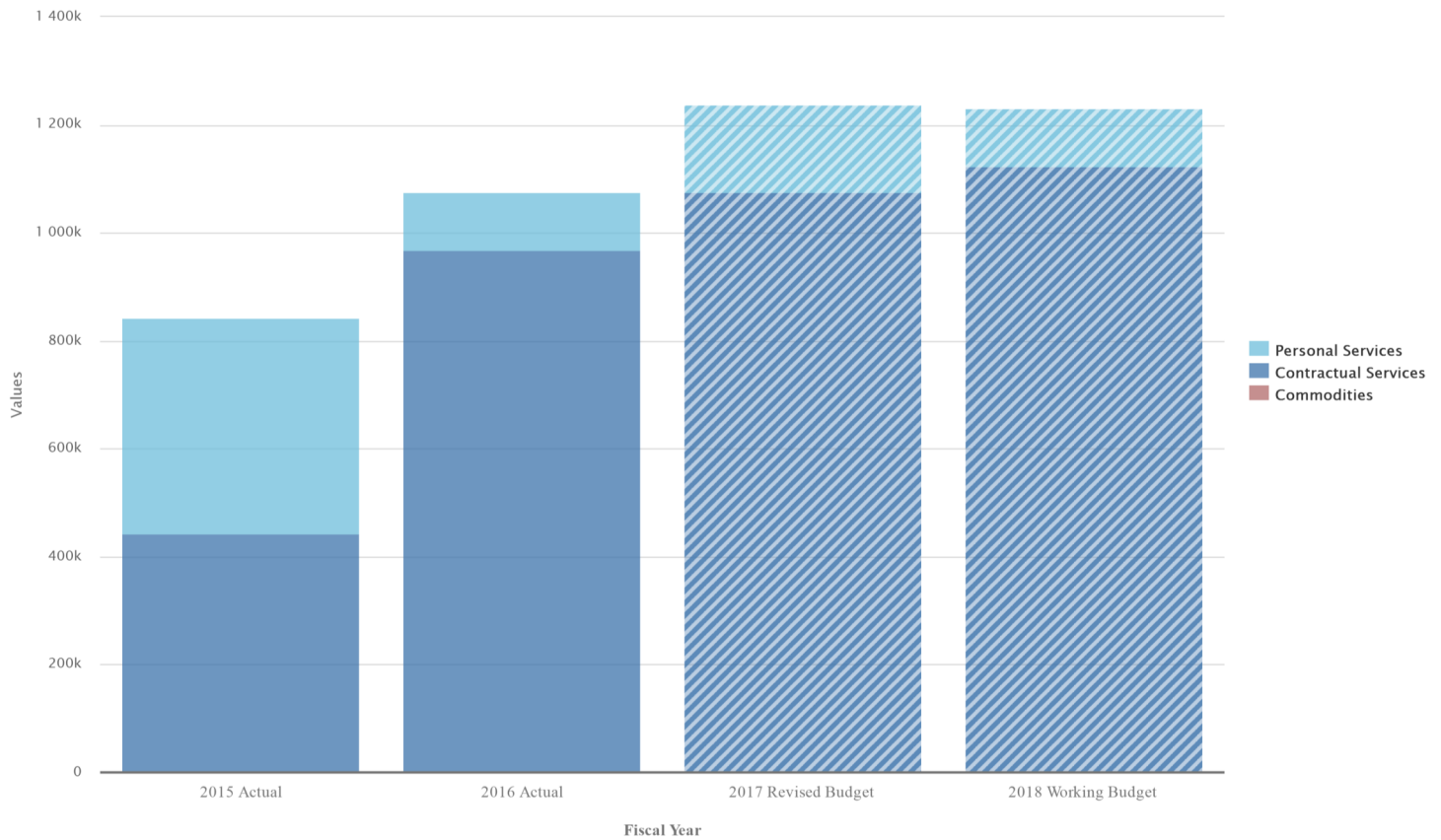
EXPENDITURES BY DEPARTMENT-ALL FUNDS



EXPENDITURES BY CATEGORY-ALL DEPARTMENTS

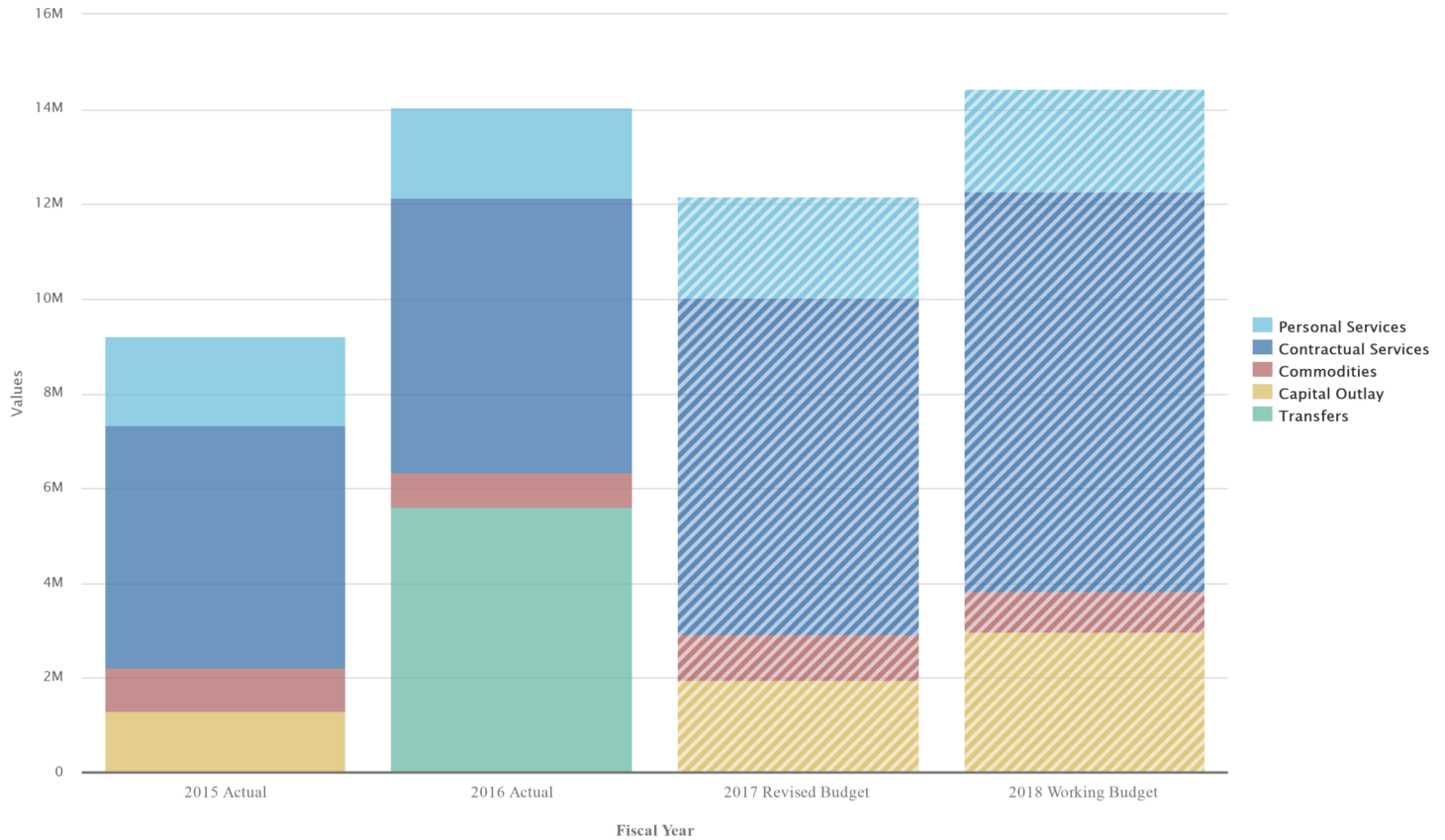
Class	2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
Personal Services	\$ 70,711,959	\$ 72,957,601	\$ 78,274,000	\$ 79,811,000
Contractual Services	36,043,661	37,079,550	42,389,000	43,488,000
Debt Service	19,497,600	19,047,142	29,459,000	31,538,000
Capital Outlay	14,069,660	9,391,374	23,126,000	20,994,000
Transfers	21,901,981	19,645,680	9,832,000	10,672,000
Commodities	10,835,304	11,012,189	12,328,000	12,863,000
Other	19,234,589	20,210,608	133,000	473,000
Expenses	0	1,395,564	0	0
Total	\$ 192,294,753	\$ 190,739,708	\$ 195,541,000	\$ 199,839,000

City Commission/City Auditor



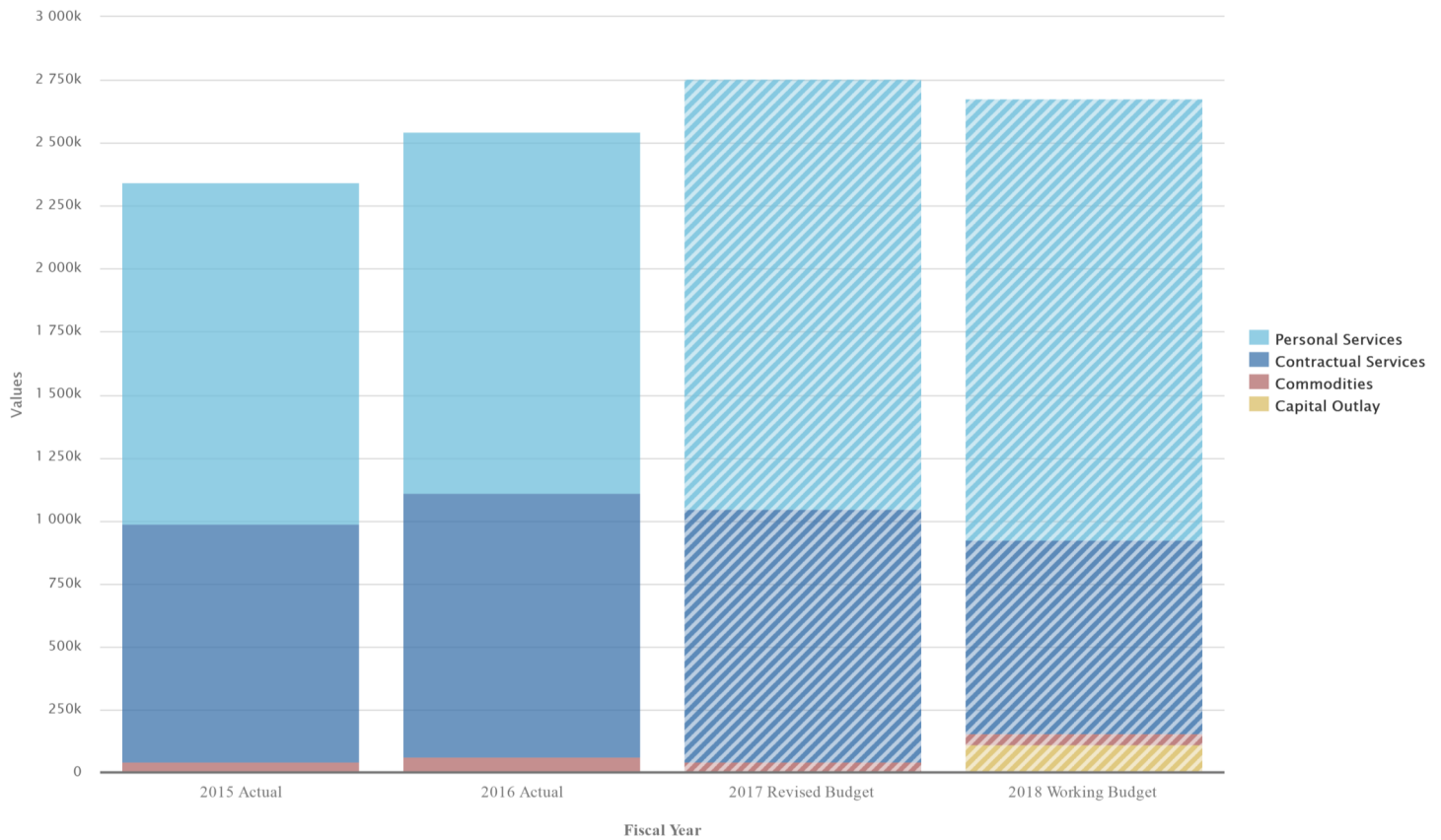
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
General			\$ 131,740	\$ 119,578	\$ 187,000	\$ 129,000
Special Revenue			710,623	955,251	1,051,000	1,101,000
Special Revenue	Governmental		710,623	955,251	1,051,000	1,101,000
Special Revenue	Governmental	(213) Special Alcohol Fund	710,623	755,251	750,000	750,000
Special Revenue	Governmental	(607) Housing Trust Fund	0	200,000	301,000	351,000
Total			\$ 842,363	\$ 1,074,829	\$ 1,238,000	\$ 1,230,000

Office of the City Manager



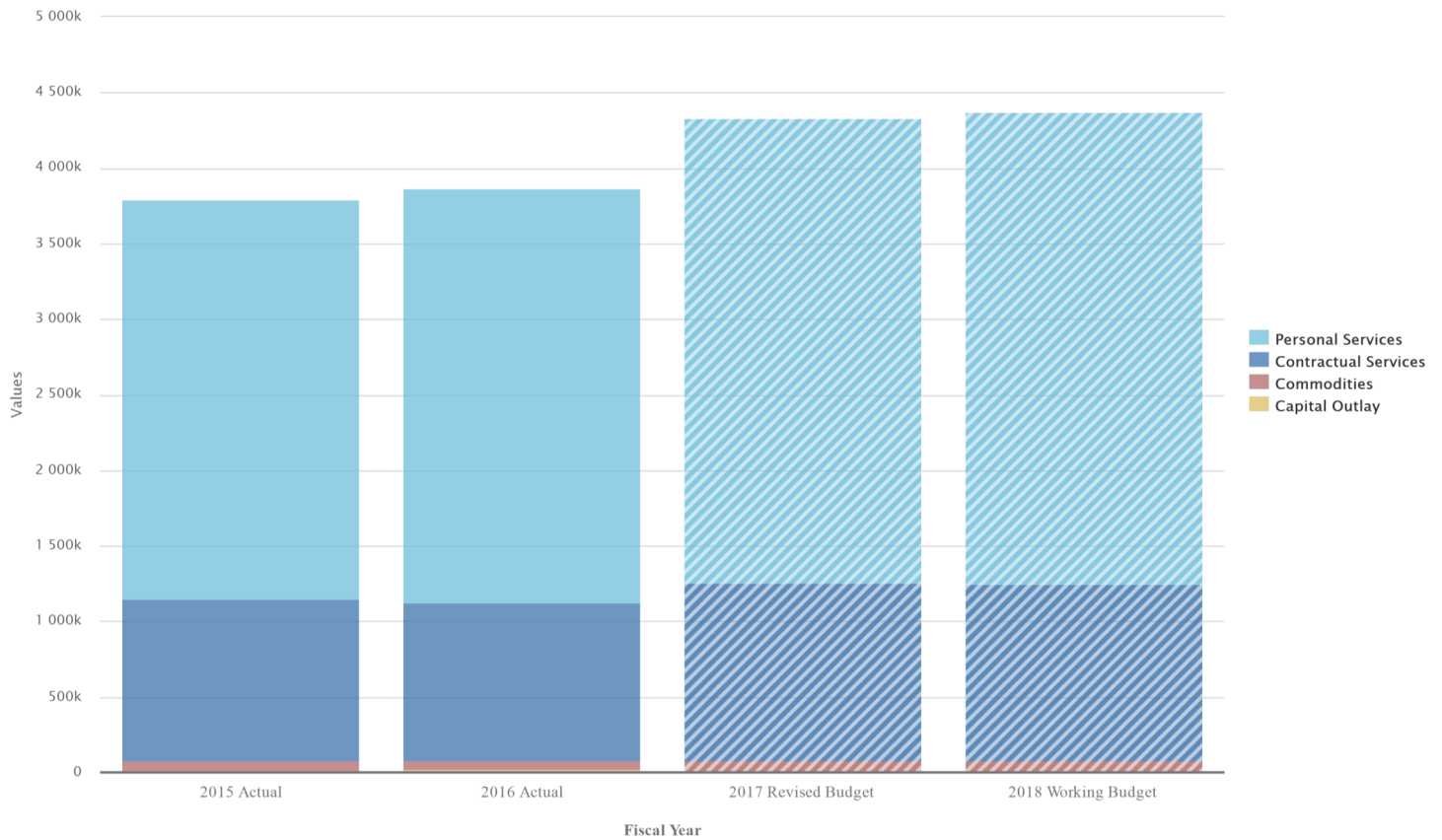
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
General			\$ 2,274,545	\$ 2,360,318	\$ 2,623,000	\$ 3,494,000
Special Revenue			6,935,485	11,686,006	9,546,000	10,935,000
Special Revenue	Governmental		6,935,485	11,686,006	9,546,000	10,935,000
Special Revenue	Governmental	(202) Capital Improve Reserve	0	3,107,886	0	0
Special Revenue	Governmental	(205) Equipment Reserve Fund	0	2,509,872	0	0
Special Revenue	Governmental	(210) Transit Fund	3,082,313	3,123,293	5,946,000	6,985,000
Special Revenue	Governmental	(611) Outside Agency Grants	3,853,172	2,944,955	3,600,000	3,950,000
Total			\$ 9,210,030	\$ 14,046,324	\$ 12,169,000	\$ 14,429,000

Office of the City Attorney



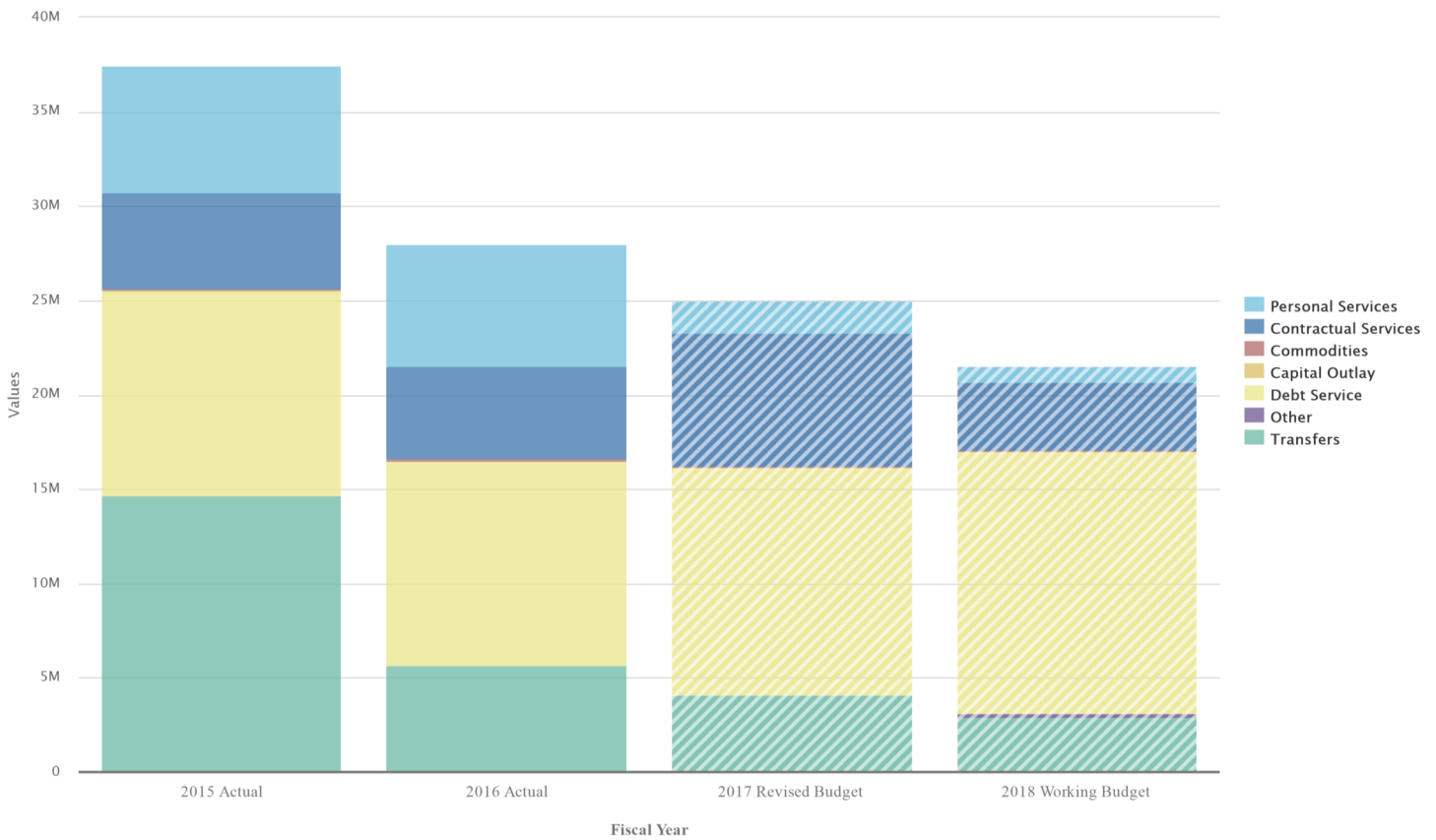
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
General			\$ 2,181,626	\$ 2,210,873	\$ 2,317,000	\$ 2,343,000
Special Revenue			24,493	55,672	217,000	115,000
Special Revenue	Governmental		24,493	55,672	217,000	115,000
Special Revenue	Governmental	(205) Equipment Reserve Fund	0	27,270	0	115,000
Special Revenue	Governmental	(621) Fair Housing Grant	24,493	28,401	217,000	0
Enterprise			137,500	276,340	220,000	219,000
Enterprise	Proprietary		137,500	276,340	220,000	219,000
Enterprise	Proprietary	(503) Public Parking System	137,500	276,340	220,000	219,000
Total			\$ 2,343,619	\$ 2,542,885	\$ 2,754,000	\$ 2,677,000

Planning & Development Services



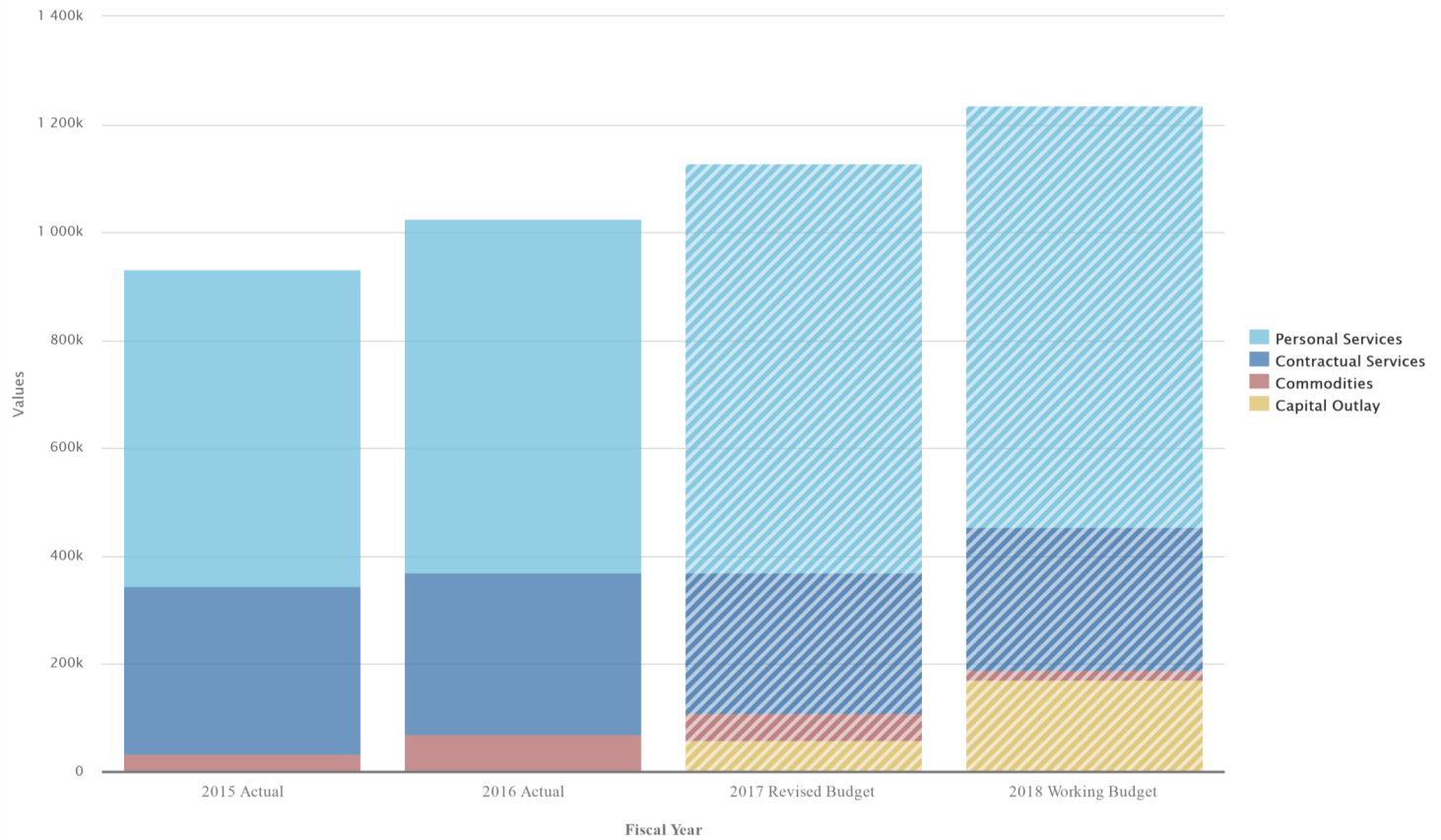
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
General			\$ 2,368,822	\$ 2,501,550	\$ 2,973,000	\$ 3,021,000
Special Revenue			1,421,093	1,364,052	1,357,000	1,348,000
Special Revenue	Governmental		1,421,093	1,364,052	1,357,000	1,348,000
Special Revenue	Governmental	(202) Capital Improve Reserve	0	23,444	0	0
Special Revenue	Governmental	(631) Community Development	826,687	661,730	761,000	756,000
Special Revenue	Governmental	(633) Home Program Fund	385,147	321,267	331,000	330,000
Special Revenue	Governmental	(641) Transportation Planning	209,259	357,611	265,000	262,000
Total			\$ 3,789,915	\$ 3,865,602	\$ 4,330,000	\$ 4,369,000

Finance



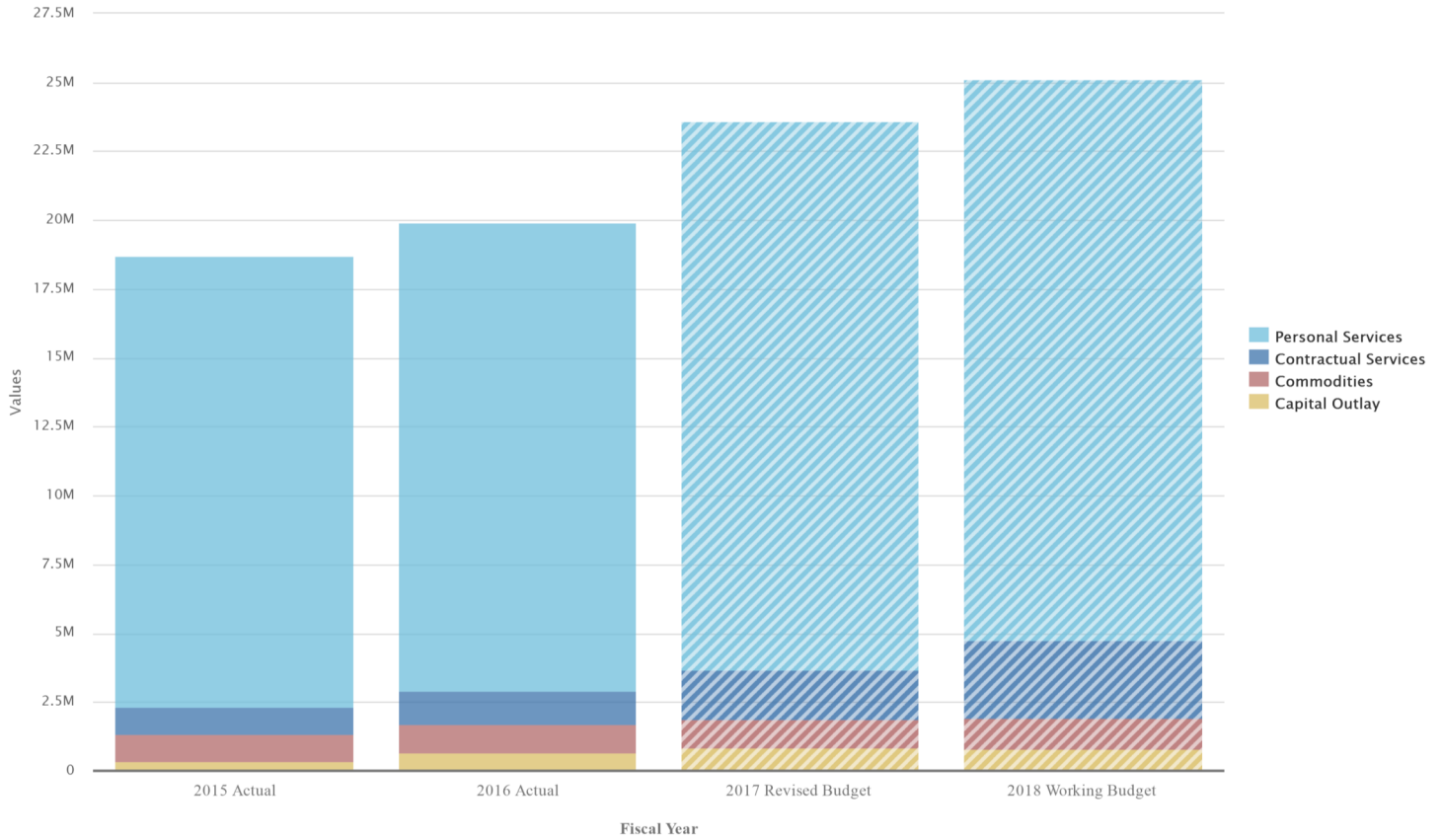
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
General			\$ 24,353,556	\$ 14,658,292	\$ 8,306,000	\$ 4,123,000
Special Revenue			0	765,183	2,690,000	1,583,000
Special Revenue	Governmental		0	765,183	2,690,000	1,583,000
Special Revenue	Governmental	(231) Free State TDD	0	245,863	256,000	261,000
Special Revenue	Governmental	(232) Oread TDD/TIF	0	0	1,598,000	583,000
Special Revenue	Governmental	(233) 9 NH South TDD/TIF	0	422,280	618,000	516,000
Special Revenue	Governmental	(235) 901 NH TIF	0	28,085	28,000	29,000
Special Revenue	Governmental	(251) 720 LLC NRA	0	13,617	14,000	14,000
Special Revenue	Governmental	(252) 1040 Vermont LLC NRA	0	29,718	29,000	30,000
Special Revenue	Governmental	(253) 810/812 Penn NRA	0	25,620	27,000	28,000
Special Revenue	Governmental	(254) 1106 Rhode Island Street NRA	0	0	120,000	122,000
Debt Service			10,865,034	10,813,968	12,026,000	13,907,000
Enterprise			2,213,796	1,754,151	1,964,000	1,949,000
Enterprise	Proprietary		2,213,796	1,754,151	1,964,000	1,949,000
Enterprise	Proprietary	(501) Water & Sewer Fund	2,213,796	1,754,151	1,964,000	1,949,000
Total			\$ 37,432,386	\$ 27,991,594	\$ 24,986,000	\$ 21,562,000

Information Technology



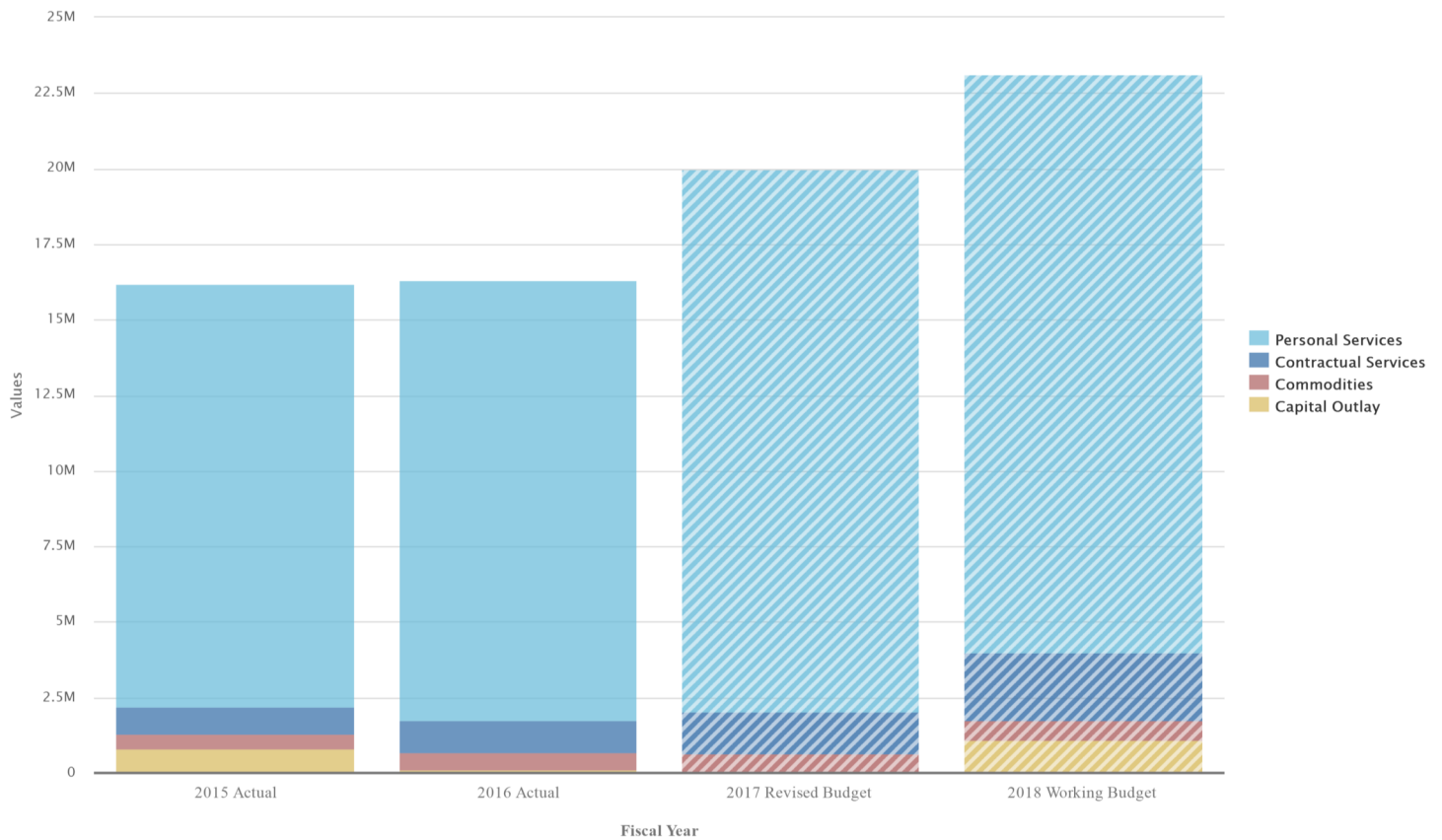
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
General			\$ 932,511	\$ 985,625	\$ 1,079,000	\$ 1,075,000
Special Revenue			0	39,643	50,000	161,000
Special Revenue	Governmental		0	39,643	50,000	161,000
Special Revenue	Governmental	(205) Equipment Reserve Fund	0	39,643	50,000	161,000
Total			\$ 932,511	\$ 1,025,268	\$ 1,129,000	\$ 1,236,000

Police



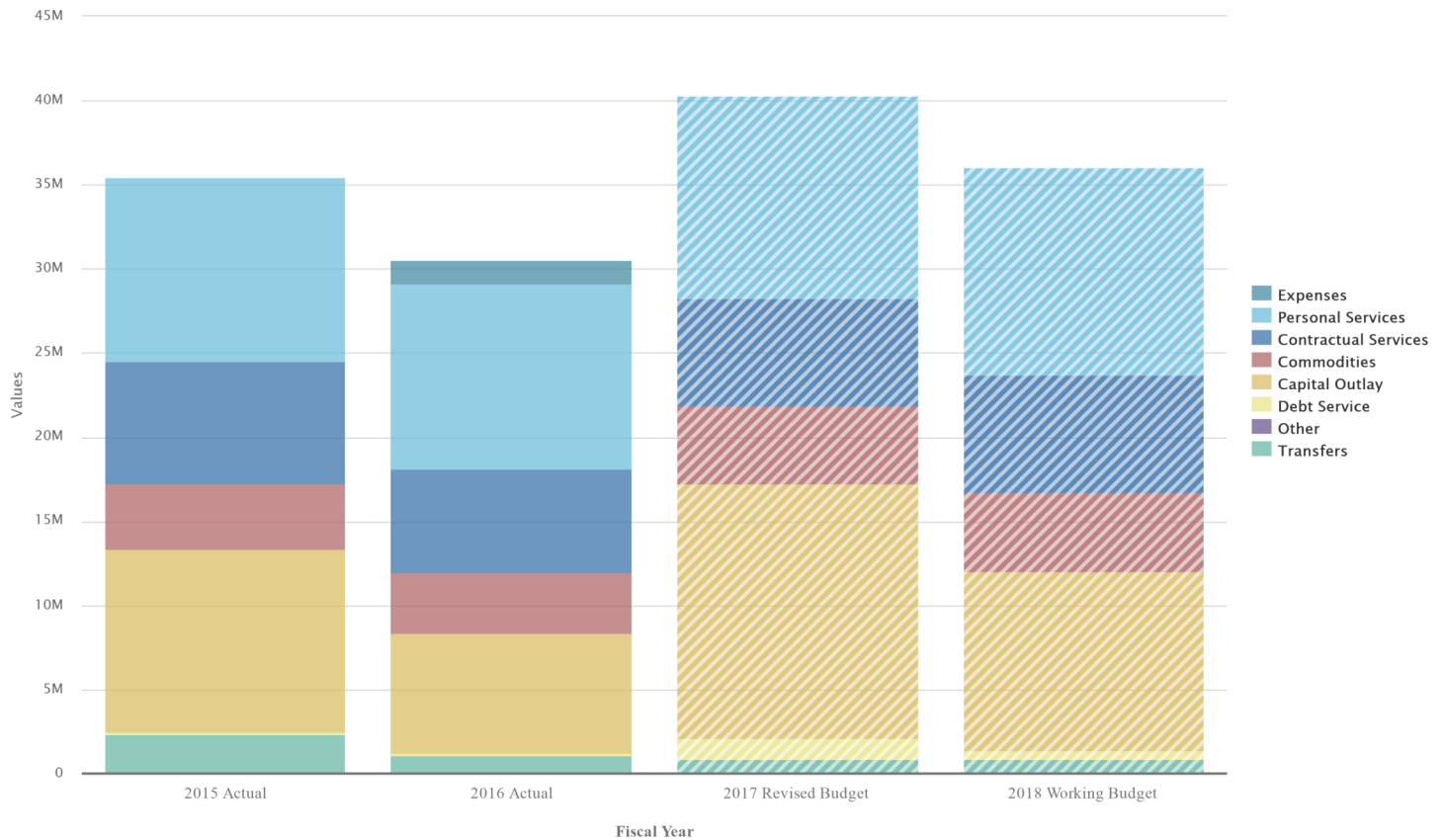
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
General			\$ 17,678,503	\$ 18,811,085	\$ 22,404,000	\$ 24,250,000
Special Revenue			322,637	448,575	330,000	116,000
Special Revenue	Governmental		322,637	448,575	330,000	116,000
Special Revenue	Governmental	(202) Capital Improve Reserve	75	244,892	0	0
Special Revenue	Governmental	(213) Special Alcohol Fund	0	0	0	66,000
Special Revenue	Governmental	(611) Outside Agency Grants	215,749	119,153	250,000	0
Special Revenue	Governmental	(652) Law Enforcement Trust Fund	106,813	84,530	80,000	50,000
Enterprise			697,728	673,661	852,000	771,000
Enterprise	Proprietary		697,728	673,661	852,000	771,000
Enterprise	Proprietary	(503) Public Parking System	697,728	673,661	852,000	771,000
Total			\$ 18,698,868	\$ 19,933,322	\$ 23,586,000	\$ 25,137,000

Fire Medical



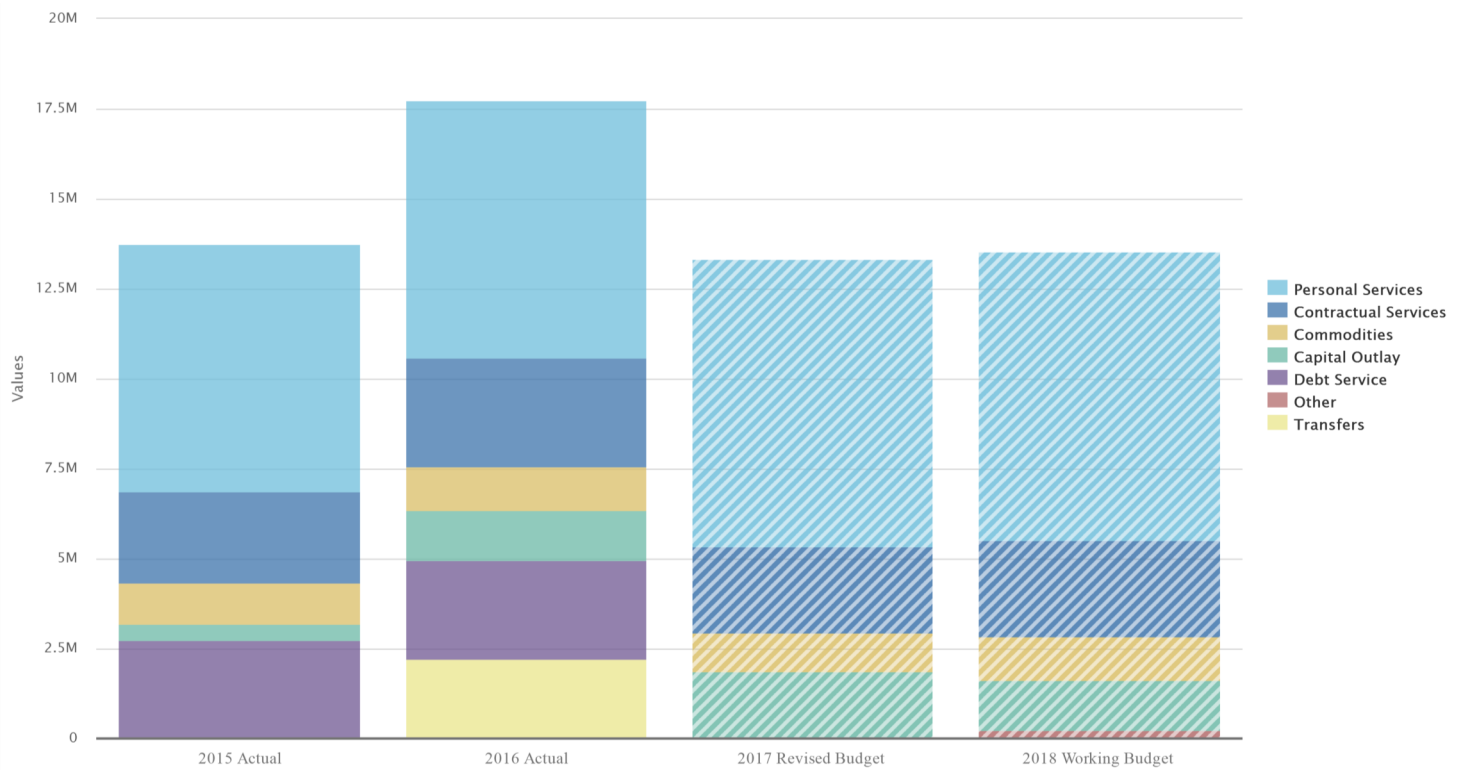
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
General			\$ 15,474,451	\$ 16,091,660	\$ 19,921,000	\$ 22,014,000
Special Revenue			708,171	229,626	50,000	1,100,000
Special Revenue	Governmental		708,171	229,626	50,000	1,100,000
Special Revenue	Governmental	(202) Capital Improve Reserve	0	229,626	0	0
Special Revenue	Governmental	(205) Equipment Reserve Fund	708,171	0	50,000	1,100,000
Total			\$ 16,182,622	\$ 16,321,286	\$ 19,971,000	\$ 23,114,000

Public Works



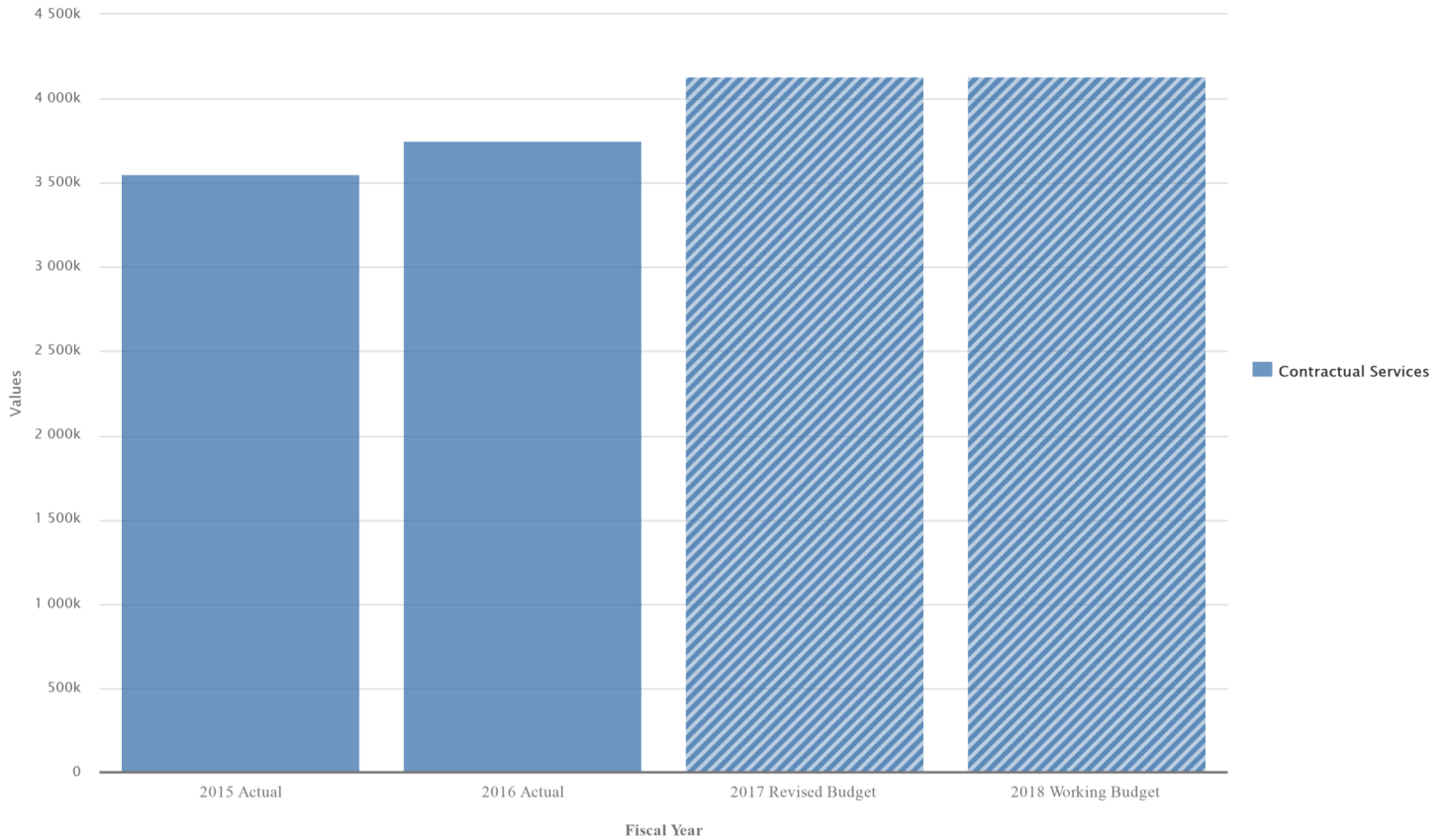
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
General			\$ 6,711,586	\$ 6,525,262	\$ 7,832,000	\$ 7,824,000
Special Revenue			14,497,324	11,927,309	15,108,000	10,926,000
Special Revenue	Governmental		14,497,324	11,927,309	15,108,000	10,926,000
Special Revenue	Governmental	(201) Airport Improvement Fund	138,633	0	81,000	20,000
Special Revenue	Governmental	(202) Capital Improve Reserve	10,462,158	7,058,812	11,595,000	6,481,000
Special Revenue	Governmental	(205) Equipment Reserve Fund	102,222	1,429,380	0	0
Special Revenue	Governmental	(214) Special Gas Tax Fund	2,452,888	2,595,388	2,935,000	2,919,000
Special Revenue	Governmental	(604) Farmland Remediation	1,341,422	843,730	497,000	1,506,000
Enterprise			14,283,791	12,073,775	17,333,000	17,259,000
Enterprise	Proprietary		14,283,791	12,073,775	17,333,000	17,259,000
Enterprise	Proprietary	(502) Solid Waste Fund	12,369,256	10,145,719	12,515,000	13,557,000
Enterprise	Proprietary	(503) Public Parking System	213,149	207,419	516,000	485,000
Enterprise	Proprietary	(505) Storm Water Utility	1,701,387	1,720,636	4,302,000	3,217,000
Total			\$ 35,492,700	\$ 30,526,346	\$ 40,273,000	\$ 36,009,000

Parks & Recreation



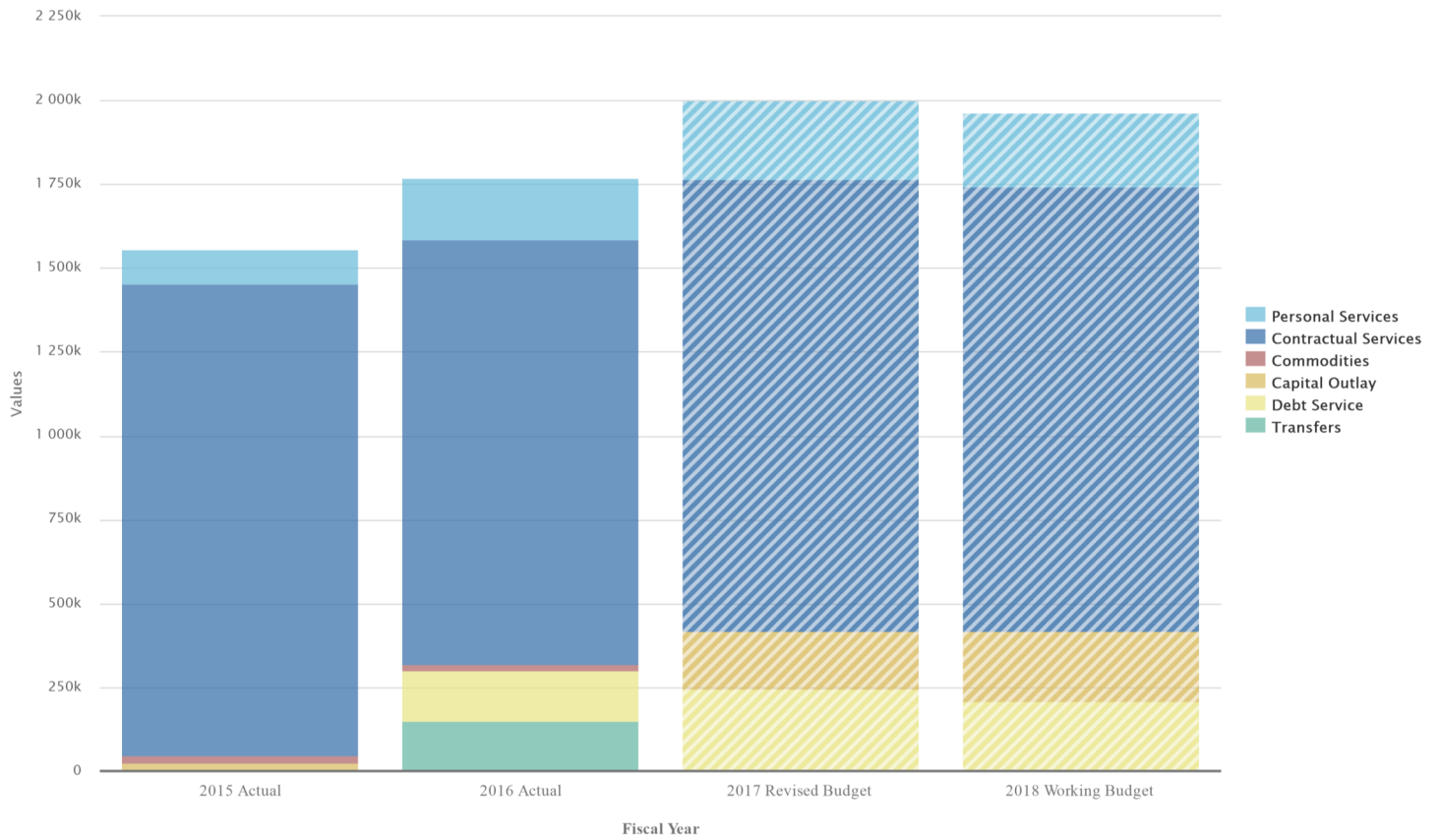
Fiscal Year			2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
Fund Type	Funds					
General			\$ 3,349,349	\$ 3,688,948	\$ 5,605,000	\$ 5,389,000
Special Revenue			9,461,668	13,269,528	6,613,000	7,176,000
Special Revenue	Governmental		9,461,668	13,269,528	6,613,000	7,176,000
Special Revenue	Governmental	(202) Capital Improve Reserve	0	114,762	0	0
Special Revenue	Governmental	(206) Guest Tax Fund	0	266,810	238,000	251,000
Special Revenue	Governmental	(211) Recreation	5,095,209	5,413,579	5,495,000	6,026,000
Special Revenue	Governmental	(212) Sales Tax Reserve	3,646,301	6,589,968	0	0
Special Revenue	Governmental	(216) Special Recreation Fund	668,622	714,659	770,000	773,000
Special Revenue	Governmental	(601) City Parks Memorial Fund	8,019	29,978	38,000	61,000
Special Revenue	Governmental	(605) Cemetery Perp Care Fund	3,254	84,471	3,000	0
Special Revenue	Governmental	(606) Cemetery Mausoleum Fund	0	0	4,000	0
Special Revenue	Governmental	(611) Outside Agency Grants	10,732	11,494	15,000	15,000
Special Revenue	Governmental	(612) Wee Folks Scholarship	29,531	43,807	50,000	50,000
Enterprise			948,087	774,693	1,114,000	993,000
Enterprise	Proprietary		948,087	774,693	1,114,000	993,000
Enterprise	Proprietary	(503) Public Parking System	202,532	9	0	0
Enterprise	Proprietary	(506) Golf Course	745,555	774,684	1,114,000	993,000
Total			\$ 13,759,104	\$ 17,733,170	\$ 13,332,000	\$ 13,558,000

Public Library



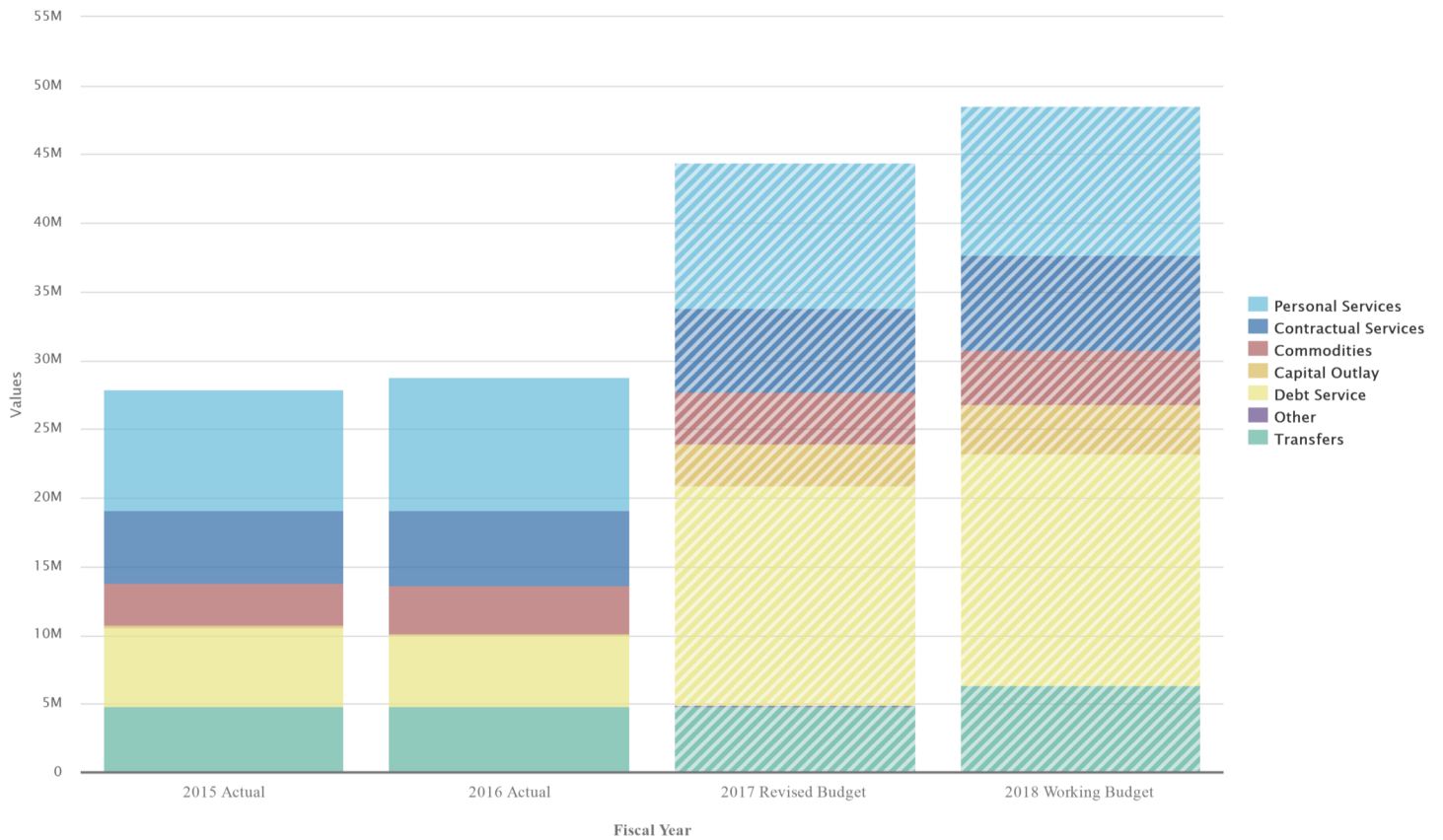
Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
Special Revenue			\$ 3,550,000	\$ 3,750,000	\$ 4,131,000	\$ 4,131,000
Special Revenue	Governmental		3,550,000	3,750,000	4,131,000	4,131,000
Special Revenue	Governmental	(209) Library Fund	3,550,000	3,750,000	4,131,000	4,131,000
Total			\$ 3,550,000	\$ 3,750,000	\$ 4,131,000	\$ 4,131,000

Tourism



Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
Special Revenue			\$ 1,554,704	\$ 1,768,324	\$ 2,001,000	\$ 1,964,000
Special Revenue	Governmental		1,554,704	1,768,324	2,001,000	1,964,000
Special Revenue	Governmental	(206) Guest Tax Fund	949,159	1,618,990	2,001,000	1,964,000
Special Revenue	Governmental	(207) Guest Tax Reserve Fund	605,544	149,334	0	0
Total			\$ 1,554,704	\$ 1,768,324	\$ 2,001,000	\$ 1,964,000

Utilities



Fund Type	Funds		2015 Actual	2016 Actual	2017 Revised Budget	2018 Working Budget
Enterprise			\$ 27,924,675	\$ 28,797,555	\$ 44,428,000	\$ 48,561,000
Enterprise	Proprietary		27,924,675	28,797,555	44,428,000	48,561,000
Enterprise	Proprietary	(501) Water & Sewer Fund	27,924,675	28,797,555	41,928,000	45,561,000
Enterprise	Proprietary	(552) Utilities-NonBonded Construction	0	0	2,500,000	3,000,000
Total			\$ 27,924,675	\$ 28,797,555	\$ 44,428,000	\$ 48,561,000

2018 - 2023 CAPITAL IMPROVEMENT PLAN

2018 - 2022

CAPITAL IMPROVEMENT PLAN

INTRODUCTION

The Capital Improvement Plan (CIP) is a tool to help the City look beyond year-to-year budgeting to determine what, when, where and how future public improvements will take place over the next five years. The Capital Improvement Budget is made up of capital projects contained in the City's Capital Improvement Plan.

CAPITAL PROJECT DEFINED

A capital project is defined as a project with a minimum total cost of \$100,000 resulting in 1) the creation of a new fixed asset; 2) enhancement to an existing fixed asset with a life expectancy of at least 2 years. Examples include construction or expansion of public buildings, new storm and sanitary sewers, water line upgrades and extensions, the acquisition of land for public use, planning and engineering costs, and street construction.

CAPITAL IMPROVEMENT PROCESS

Each year, capital project lists are submitted by various City departments, agencies, and the public. The projects are reviewed by the Management Team made up of representatives from several departments. The Team uses a set of scoring criteria to determine a score for every project submitted. The scores are translated into priority rankings.

The Finance Department takes the highest priority CIP items and enters the fiscal impact into a five-year fiscal forecast for each impacted fund. The Finance Department forwards the CIP with recommendations, to the City Manager. The recommendations are made to ensure that the impacted funds are kept in balance long-term.

The City Manager then submits a draft Capital Improvement Plan to the Planning Commission, who reviews the Plan and ensures all projects included are consistent with the City's Comprehensive Plan, Horizon 2020. The draft Capital Improvement Plan is then submitted to the City Commission for approval.

CAPITAL IMPROVEMENT BUDGET

Each year, a Capital Improvement Budget is prepared in conjunction with the City's Annual Operating Budget. The Capital Improvement Budget has a number of revenue sources, including current revenues, state and federal grants, special assessment benefit districts, and the issuance of debt. The Capital Improvement Budget can be found on the following pages. A chart showing the projects that are not funded is also included.

City of Lawrence, Kansas

2018 thru 2022

PROJECTS BY FUNDING SOURCE

Source	Project #	2018	2019	2020	2021	2022	Total
Airport							
Reconstruct Terminal Apron-Phase 1	PW18A2CIP		70,000				70,000
Rehab T-Hangar Taxilanes	PW18A8CIP	20,000					20,000
Pavement Maintenance airport	PW19A2CIP		100,000				100,000
Terminal Apron Rehab - Phase 2	PW21A9CIP				34,000		34,000
Airport Total		20,000	170,000		34,000		224,000
Capital Improvement Reserve Fund							
Union Pacific Depot Renovations	PR1909CIP		125,000				125,000
Annual Vehicle Replacement Program	PW1702CIP	850,000	700,000	700,000	700,000	700,000	3,650,000
Capital Improvement Reserve Fund Total		850,000	825,000	700,000	700,000	700,000	3,775,000
Capital Improvement Reserve Fund - I							
Sidewalk/Bike / Ped Improvements / ADA Ramps	CI09	200,000	600,000	750,000	1,000,000	1,000,000	3,550,000
KLINK / CCLIP	PW1701Kcip			300,000			300,000
Kasold Reconstruction-6th St to Bob Billings Pkwy	PW17E1CIP	1,000,000					1,000,000
Traffic Calming	PW17E8CIP		300,000	300,000	300,000	300,000	1,200,000
Contracted Street Maintenance Program	PW17SM1CIP	800,000	1,000,000	1,000,000	1,000,000	1,000,000	4,800,000
Curb and Gutter Rehabilitation Program	PW17SM2CIP		400,000	400,000	450,000	500,000	1,750,000
Massachusetts & 13th Turn Lane Improvements	PW18E10	50,000					50,000
Kasold - Clinton Pkwy to HyVee	PW18E2CIP		1,000,000				1,000,000
23rd Street - Haskell Bridge to East City Limits	PW18E3CIP			500,000	2,250,000	4,000,000	6,750,000
19th Street Iowa to Naismith Phase 2	PW18E7CIP	2,650,000					2,650,000
23rd Mill/Overlay- Iowa to Ousdahl	PW18E9CIP	200,000					200,000
Wakarusa - 18th St to Research Pkwy	PW19E1CIP					3,800,000	3,800,000
27th St Bridge	PW21SM3CIP				500,000		500,000
Capital Improvement Reserve Fund - Infrastructure Total		4,900,000	3,300,000	3,250,000	5,500,000	10,600,000	27,550,000
Equipment Reserve - Infrastructure							
Apparatus Bay Exhaust System	FM1807CIP	200,000					200,000
641 Replacement Quint 40	FM1817CIP	825,000					825,000
Personal Protective Equipment Alternate Set	FM1908CIP		540,000				540,000
645 Replacement Rescue 5 (incl equip)	FM1920CIP			836,000			836,000
Mobile Radios	FM2009CIP				600,000		600,000
634 Replacement Investigation Unit 1	FM2126CIP					375,000	375,000
Equipment Reserve - Infrastructure Total		1,025,000	540,000	836,000	600,000	375,000	3,376,000
Equipment Reserve Fund							

Source	Project #	2018	2019	2020	2021	2022	Total
Adequate Security Measures	CA1601CIP	114,600					114,600
Tenant Finish for Municipal Court Relocation	CA1801CIP		400,000				400,000
Access Layer Switches	IT1701CIP	61,000	59,500				120,500
VMWare Hardware Refresh	IT2001CIP			100,000			100,000
Annual Fiber Projects	ITFIBER	100,000	100,000	100,000	100,000	100,000	500,000
Equipment Reserve Fund Total		275,600	559,500	200,000	100,000	100,000	1,235,100

Farmland Remediation

Farmland Pond Cap	PW18V01CIP	1,000,000					1,000,000
Farmland Remediation Total		1,000,000					1,000,000

General Fund

Vehicle Replacement	PD1804CIP	461,440					461,440
Resurface North Parking at Holcom Complex	PR1706CIP	105,000					105,000
Parks & Recreation Maintenance and Repairs	PR1801CIP	620,000					620,000
Youth Sports Complex - Concessions / Restroom	PR1802CIP	160,000					160,000
East Lawrence Recreation Center Renovation	PR1820CIP		100,000				100,000
Indoor Aquatic Center Pool Painting / Play Feature	PR1821CIP	110,000					110,000
Community Building Renovation (Historic Property)	PR1822CIP	105,000					105,000
South Park Playground (ADA Compliance)	PR1823CIP	100,000					100,000
Equipment Replacement- Aerial Lift Truck	PR1881CIP		198,000				198,000
Parks & Recreation Maintenance and Repairs	PR1901CIP		650,000				650,000
Holcom Park Recreation Center Renovation	PR1907CIP		125,000				125,000
Outdoor Aquatic Center - Pool Slide Replacements	PR1915CIP		130,000				130,000
Parks & Recreation Maintenance and Repairs	PR2001CIP			783,000			783,000
Lyons Park Playground and Shelter Replacement	PR2006CIP			120,000			120,000
Deerfield Park -Add Restroom / Replace Shelter	PR2007CIP			120,000			120,000
Park Land Acquisition - West	PR2012CIP			300,000			300,000
Burroughs Creek Park - Spray Park	PR2013CIP		225,000				225,000
Parks & Recreation - Rollback Truck	PR2081CIP			100,000			100,000
Parks & Recreation Maintenance and Repairs	PR2101CIP				700,000		700,000
Lawrence Loop Trail - Downtown Section	PR2112CIP				600,000		600,000
Equipment Replacement - Chipper Truck	PR2181CIP				100,000		100,000
Parks & Recreation Maintenance and Repairs	PR2201CIP					700,000	700,000
Portable Stage For Summer Concerts	PR2209CIP					125,000	125,000
Outlet Park upgrade shelter and playground	PR2211CIP					120,000	120,000
John Taylor Park - Spray Park / Shelter	PR2212CIP					225,000	225,000
Install Acoustical Panels in SPL Gyms	PR3025CIP					200,000	200,000
Contracted Street Maintenance Program	PW17SM1CIP	2,000,000	2,000,000	2,000,000	2,000,000	2,300,000	10,300,000
General Fund Total		3,661,440	3,428,000	3,423,000	3,400,000	3,670,000	17,582,440

General Obligation Debt

Affordable Housing Initiatives	CI05	300,000	350,000	350,000	350,000	350,000	1,700,000
Sidewalk/Bike / Ped Improvements / ADA Ramps	CI09	250,000					250,000
Animal Shelter Construction Partnership	CM1701CIP			2,500,000			2,500,000
Training Burn Tower Replacement	FM1703CIP	700,000					700,000
Portable Radios	FM2010CIP					900,000	900,000
Training Center Remodel	FM2045CIP			250,000			250,000
642 Replacement Quint 20	FM2127CIP			1,287,500			1,287,500
643 Replacement Quint 50	FM2128CIP				1,287,500		1,287,500
Secondary Internet Connection	IT1801CIP	120,000					120,000

Source	Project #	2018	2019	2020	2021	2022	Total
Police Radios	PD1801CIP	450,000	450,000	450,000			1,350,000
Firearms Simulator	PD1802CIP	300,000					300,000
Police Facility Phase 1	PD1803CIP		17,000,000				17,000,000
Body Worn Camera Project	PD1805CIP	463,600					463,600
One Stop Shop Leased Tenant Finish	PS1701CIP	180,000					180,000
KLINK / CCLIP	PW1701Kcip	300,000	0		0	300,000	600,000
19th Street Reconstruction - Harper to O'Connell	PW17E3CIP		1,775,000				1,775,000
Queens Road Improvements - 6th to City Limits	PW17E4CIP	4,300,000					4,300,000
East 9th Street Improvements	PW17E6CIP	2,500,000					2,500,000
Traffic Calming	PW17E8CIP	200,000					200,000
Riverbank stabilization East of Bowersock	PW17E9CIP	1,000,000					1,000,000
City Hall fire alarm panel and general maint.	PW18B5CIP	120,000					120,000
ARTS Center Roof	PW18B6CIP	400,000					400,000
23rd Street Center Turn Lane, Mass to Louisiana	PW18E10CIP	200,000					200,000
Louisiana 12th-13th	PW18E8CIP	350,000					350,000
Reconstruct RWY15-33	PW19A3CIP		200,000				200,000
Fire/medical HVAC replace #2 & #4	PW19B1CIP		100,000				100,000
ITC Exterior repairs and HVAC	PW19B4CIP		750,000				750,000
Pavement repair Fire Med/investigation training	PW20B3CIP			630,000			630,000
Fire Med.4 &5 pavement repair	PW21B4CIP				840,000		840,000
Airport Lighting system	PW22A10CIP				75,000		75,000
Roof Replace (ITC, Maint Garage, Fire Training)	PW22B1CIP					750,000	750,000
General Obligation Debt Total		12,133,600	20,625,000	5,467,500	2,552,500	2,300,000	43,078,600
Golf Course							
Eagle Bend Golf Clubhouse Phase III	PR1708CIP					350,000	350,000
Golf Course Total						350,000	350,000
Guest Tax Fund							
Downtown Brick Pavers (year 2 of 3)	PR1809CIP	100,000					100,000
Carnegie Building tuck-point (Historic Building)	PR1908CIP			150,000			150,000
Downtown Pavers Replacements (year 3 of 3)	PR1913CIP		125,000				125,000
Downtown Lawrence Master Plan	PR1918CIP	110,000					110,000
Guest Tax Fund Total		210,000	125,000	150,000			485,000
Intergovernmental							
KLINK / CCLIP	PW1701Kcip	300,000	0	300,000	0	300,000	900,000
19th Street Reconstruction - Harper to O'Connell	PW17E3CIP		750,000				750,000
CDBG Sidewalk Gap Program	PW17E7CIP	100,000	100,000	100,000	100,000	100,000	500,000
Reconstruct Terminal Apron-Phase 1	PW18A2CIP			700,000			700,000
RehabT-Hangar Taxilanes	PW18A8CIP	180,000					180,000
Massachusetts & 13th Turn Lane Improvements	PW18E10	100,000					100,000
23rd Street Center Turn Lane, Mass to Louisiana	PW18E10CIP	500,000					500,000
23rd Street - Haskell Bridge to East City Limits	PW18E3CIP				4,000,000		4,000,000
19th Street Iowa to Naismith Phase 2	PW18E7CIP	900,000					900,000
Louisiana 12th-13th	PW18E8CIP	100,000					100,000
23rd Mill/Overlay- Iowa to Ousdahl	PW18E9CIP	300,000					300,000
Reconstruct RWY15-33	PW19A3CIP		2,250,000				2,250,000
Drainage Improvements	PW20A5CIP					1,350,000	1,350,000
Terminal Apron Rehab - Phase 2	PW21A9CIP				306,000		306,000
Airport Lighting system	PW22A10CIP					750,000	750,000

Source	Project #	2018	2019	2020	2021	2022	Total
Intergovernmental Total		2,480,000	3,100,000	1,100,000	4,406,000	2,500,000	13,586,000
Private Partnership							
Animal Shelter Construction Partnership	CM1701CIP	5,000,000					5,000,000
Private Partnership Total		5,000,000					5,000,000
Public Parking							
Downtown parking lot maintenance	PW19B3CIP		100,000	100,000		100,000	300,000
Public Parking Total			100,000	100,000		100,000	300,000
Public Transit Fund							
Multi Modal Facility	T101	500,000	4,000,000				4,500,000
Transit Shelters and Additional Amenities	T102	150,000	150,000	150,000	150,000		600,000
Fixed Route Transit Buses	T103		500,000	500,000	500,000	500,000	2,000,000
Public Transit Fund Total		650,000	4,650,000	650,000	650,000	500,000	7,100,000
Solid Waste - Construction							
Solid Waste Facility at Kresge Phase 2	PW17SW1		3,700,000				3,700,000
Solid Waste - Construction Total			3,700,000				3,700,000
Solid Waste Operations Fund							
PW/ Utilities/ P&R operations center	PW18B7CIP	30,000					30,000
429 Rear load replacement to an ASL	PW18F11CIP	255,000					255,000
475 Small rear load refuse truck replacement	PW18F1CIP	100,000					100,000
428 Rear load refuse truck replacement	PW18F2CIP	140,000					140,000
474 Rear load replacement to an ASL	PW18F3CIP	255,000					255,000
490 Rubber tire loader replacement	PW18F4CIP	195,000					195,000
439 Roll off container truck replacement	PW18F5CIP	150,000					150,000
Solid Waste Phase 3 - Fuel Facility at Kresge	PW18SW1CIP			650,000			650,000
413 Front load refuse truck replacement	PW19F1CIP		280,000				280,000
499 Small container truck replacement	PW19F2CIP		110,000				110,000
472 Rear load refuse truck replacement	PW19F3CIP		155,000				155,000
473 Rear load refuse truck replacement	PW19F4CIP		155,000				155,000
431 Rear load refuse truck replacement	PW19F5CIP		155,000				155,000
491 Rear load refuse truck replacement	PW19F6CIP		120,000				120,000
Tub Grinder	PW19SW1CIP		450,000				450,000
447 Roll off container truck replacement	PW20F1CIP			170,000			170,000
414 Front load refuse truck replacement	PW20F2CIP			240,000			240,000
437 Automated side load refuse truck	PW20F3CIP			260,000			260,000
436 Automated side load refuse truck	PW20F4CIP			260,000			260,000
432 Rear load refuse truck replacement	PW20F5CIP			170,000			170,000
449 Automated side load refuse truck	PW21F1CIP				265,000		265,000
452 Automated side load refuse truck	PW21F2CIP				265,000		265,000
445 Roll off container truck replacement	PW21F3CIP				170,000		170,000
444 Roll off container truck replacement	PW21F4CIP				170,000		170,000
486 Rubber tire loader replacement	PW21F5CIP				175,000		175,000
415 Front load refuse truck replacement	PW21F6CIP				255,000		255,000
448 ASL Replacement	PW22F1CIP					270,000	270,000

Source	Project #	2018	2019	2020	2021	2022	Total
477 Hook Lift Replacement	PW22F2CIP					115,000	115,000
438 Hook Lift Replacement	PW22F3CIP					115,000	115,000
430 Rear load replacement	PW22F4CIP					175,000	175,000
434 Rear load replacement	PW22F5CIP					175,000	175,000
435 Rear load replacement	PW22F6CIP					175,000	175,000
470 Container maintenance truck replacement	PW22F7CIP					100,000	100,000
Solid Waste Operations Fund Total		1,125,000	1,425,000	1,750,000	1,300,000	1,125,000	6,725,000

Special Gas Tax Fund

Contracted Street Maintenance Program	PW17SM1CIP	200,000					200,000
Contract Milling for In House Pavement Rehab	PW17SM4CIP	100,000	100,000	100,000	100,000	125,000	525,000
ITS Video Detection/ upgrade and replacement	PW17SM5CIP	153,000	156,060	159,181	162,365	165,480	796,086
PW/ Utilities/ P&R operations center	PW18B7CIP	10,000					10,000
Backhoe Lease program	PW18F6CIP	210,000			70,000	52,000	332,000
Asphalt Paving Equipment Replacement	PW19F8CIP		250,000				250,000
New Class 5 Truck	PW20F9CIP			115,000			115,000
765 Single axle dump truck replacement	PW21F7CIP				215,000		215,000
Additional Streets Unit	PW22F10CIP					110,000	110,000
307 Road tractor replacement	PW22F12CIP					115,000	115,000
Hook Patch Unit	PW22F13CIP					160,000	160,000
Combination hook lift truck	PW22F8CIP					206,000	206,000
Special Gas Tax Fund Total		673,000	506,060	374,181	547,365	933,480	3,034,086

Special Recreation Fund

Replace Cardio / Weight Equip	PR1919CIP		125,000				125,000
Special Recreation Fund Total			125,000				125,000

Stormwater Fund

13th Brook Drainage Improvement Improvements	PW17S2CIP	275,000					275,000
Storm Water Culvert Lining	PW17S3CIP	250,000	250,000	250,000	250,000	275,000	1,275,000
Contracted Street Maintenance Program	PW17SM1CIP	140,000	140,000	140,000	140,000	140,000	700,000
PW/ Utilities/ P&R operations center	PW18B7CIP	15,000					15,000
Backhoe Lease program	PW18F6CIP				140,000	108,000	248,000
Combination Vac/Jet Truck	PW18F7CIP	345,000					345,000
Naismith Drainage Channel	PW18S1CIP		1,000,000				1,000,000
361 Street sweeper replacement	PW19F9CIP		290,000				290,000
17th and Alabama Drainage Improvement	PW19S1CIP			2,500,000			2,500,000
Drainage Improvements	PW20A5CIP					150,000	150,000
362 Street sweeper replacement	PW20F6CIP			285,000			285,000
Concrete Channel W of Arrowhead Princeton to Peter	PW20S1CIP				1,500,000		1,500,000
735 excavator replacement	PW21F11CIP	305,000					305,000
19th St Maple Ln to Brook	PW21S1CIP					2,000,000	2,000,000
Stormwater Fund Total		1,330,000	1,680,000	3,175,000	2,030,000	2,673,000	10,888,000

Utility - Operations/Maintenance

PW/ Utilities/ P&R operations center	PW18B7CIP	20,000					20,000
Utility - Operations/Maintenance Total		20,000					20,000

Source	Project #	2018	2019	2020	2021	2022	Total
Utility - Wastewater							
Collection System Field Operations Building	UT1884CIP	100,000	590,000	2,990,000			3,680,000
PS #8 Elimination - 21" Gravity Sewer	UT1892CIP	450,000	4,160,000				4,610,000
Kansas River WWTP Nutrient Removal Pilot	UT2083CIP			610,000			610,000
Pump Station 9 Expansion to 15 MGD	UT2184CIP				3,280,000		3,280,000
Pump Station 16 Upstream Interceptor Rehab	UT2185CIP				1,320,000		1,320,000
PS9 Forcemain to PS10	UT2188CIP				6,330,000		6,330,000
Lower Yankee Tank Capacity	UT2285CIP					8,650,000	8,650,000
Kaw WWTP Side Stream - Belt Press Ammonia	UT2293CIP					1,320,000	1,320,000
Kaw WWTP Nutrient Removal/Deammo & Sidestream	UT2294CIP					6,580,000	6,580,000
Sewer Main Relocations for Road Projects	UT9903CIP	390,000	400,000	420,000	440,000	450,000	2,100,000
WW Failed Infrastructure Contingency	UT9904CIP	290,000	400,000	420,000	440,000	450,000	2,000,000
Pump Station Annual Improvements	UT9905CIP	140,000	150,000	150,000	160,000	160,000	760,000
Kansas River WWTP Annual Improvements	UT9906CIP	390,000	400,000	420,000			1,210,000
WWTP Annual Improvements (2 PLANTS)	UT9907CIP				870,000	900,000	1,770,000
Clay Pipe/Manhole Rehabilitation	UT9908CIP	1,130,000	1,170,000	1,220,000	1,270,000	1,320,000	6,110,000
Rapid I/I Reduction Program	UT9909CIP	2,830,000	2,940,000	3,060,000	3,180,000	3,310,000	15,320,000
Utility - Wastewater Total		5,720,000	10,210,000	9,290,000	17,290,000	23,140,000	65,650,000
Utility - Water							
19th Street Reconstruction - Harper to O'Connell	PW17E3CIP		1,100,000				1,100,000
23rd Street Center Turn Lane, Mass to Louisiana	PW18E10CIP	450,000					450,000
Collection System Field Operations Building	UT1884CIP	100,000	590,000	2,990,000			3,680,000
Bowersock Dam Scour Hole Maintenance	UT1885CIP	1,000,000					1,000,000
Vermont Bridge and Concrete Main Assessment	UT1896CIP	400,000					400,000
Automated Meter Reading Installation	UT1898CIP	6,420,000	4,450,000				10,870,000
Stratford Tower Replacement	UT1984CIP		370,000	3,430,000			3,800,000
Kaw Water TP Basin Infrastructure Rehab	UT1985CIP		1,170,000				1,170,000
Kaw Lime Slakers Replacement	UT1987CIP		580,000	3,420,000			4,000,000
2019 - Tower Inspections and Cleanings	UT1988CIP		250,000				250,000
Clinton WTP Plant Piping	UT2094CIP			550,000	3,230,000		3,780,000
Clinton Storage Tanks Maintenance/ Coatings	UT2187CIP				2,540,000		2,540,000
2022 Kaw WTP Infrastructure Rehab	UT2286CIP					5,270,000	5,270,000
Clinton WTP Improvement Program	UT9900CIP	400,000	410,000	430,000	450,000	470,000	2,160,000
Kaw WTP Improvement Program	UT9901CIP	300,000	410,000	430,000	450,000	470,000	2,060,000
Watermain Replacement/Relocation Program	UT9902CIP	2,640,000	4,360,000	4,540,000	4,720,000	4,900,000	21,160,000
Utility - Water Total		11,710,000	13,690,000	15,790,000	11,390,000	11,110,000	63,690,000
GRAND TOTAL		52,783,640	68,758,560	46,255,681	50,499,865	60,176,480	278,474,226

City of Lawrence, Kansas

Unfunded CIP

2018 thru 2022

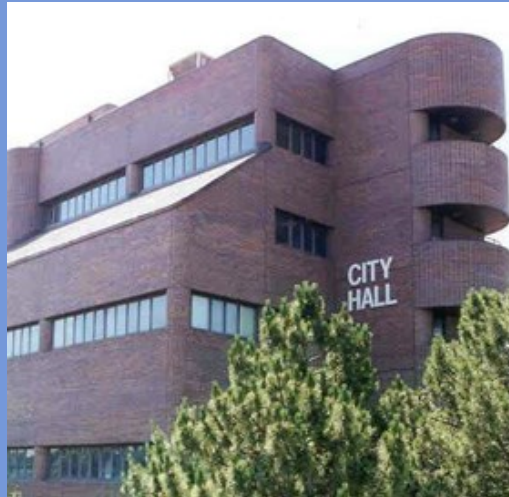
PROJECTS BY FUNDING SOURCE

Source	Project #	2018	2019	2020	2021	2022	Total
Unfunded							
OPPOSITION to 19th & Harper	CI02	0					0
E 902 Road Improvements	CI03				1,700,000		1,700,000
Affordable Housing Initiatives Increase	CI06	1,200,000	1,200,000	1,150,000	1,150,000	1,150,000	5,850,000
Boys & Girls Club Teen Center	CI1801	100,000					100,000
The East Ninth Project Art	CI1802	400,000	100,000				500,000
Protected Bicycle Lanes, Mass Street	CI1804		343,500				343,500
13th/Oak Hill bike-walk, Mass-Elmwood	CI1805	15,000	300,000				315,000
Parkhill Parks Playground Improvement	CI1806	195,000					195,000
Peaslee Center Grant	CI1807	837,500					837,500
East 1650 Rd in Venture Park & 23rd Intersection	CI1808	20,000	470,000				490,000
Haskell Ave & 15th St Roundabout	CI1809	275,000					275,000
Naismith shared use path, 18 - 23rd St	CI1810	782,500					782,500
6thSt shared use path, Monterey Way-Wisconsin St	CI1811	50,000	485,500				535,500
Upgrade Accounting System	FA1601CIP				500,000		500,000
Fiber Project for City Hall to 23rd & Haskell	IT1802F1	321,000					321,000
Fiber Install to Connect Wastewater Plants	IT1803F2	119,500					119,500
Fiber for 23rd & Iowa to 10-Highway Bypass	IT1901F3		335,000				335,000
Fiber Projects for Water Towers & Traffic Signals	IT1902F4		302,500				302,500
Fiber Project for 9th Street	IT2002F5			164,000			164,000
Fiber for Venture Park & East Hills Business Park	IT2003F6			150,000			150,000
Fiber Project for 19th Street	IT2101F7				282,000		282,000
Fiber for 15th & Iowa to Bob Billings & Wakarusa	IT2102F8				156,000		156,000
ITC Deferred Maintenance	PD1704CIP	619,000					619,000
Install additional parking lot at Eagle Bend GC	PR1807CIP	125,000					125,000
Cemetery Roads	PR1810CIP	100,000					100,000
Indoor Aquatic Center -- Add Event Space	PR1812CIP			1,000,000			1,000,000
Lawrence Loop Trail - Hospital to Peterson Rd	PR1817CIP	500,000					500,000
Dog Park - Broken Arrow Park	PR1818CIP	100,000					100,000
Broken Arrow Park - Shelter, Restroom, Playground	PR1902CIP	350,000					350,000
Burcham Park/Upgrade Shelter and Playground	PR1910CIP		100,000				100,000
Veterans Park Courts	PR1911CIP		115,000				115,000
Peterson Road Park New Development	PR1912CIP		200,000				200,000
Clinton Lake Regional Park - 27th street	PR1914CIP		400,000				400,000
Park Land Acquisition - South	PR1916CIP		300,000				300,000
Overland Drive Park Development	PR2002CIP			200,000			200,000
Green Meadows Park Development	PR2004CIP			150,000			150,000
Kansas River Walk Development	PR2010CIP					650,000	650,000
Outdoor Aquatic Center - Major Renovation	PR2102CIP				2,000,000		2,000,000
Downtown Farmers Market	PR2113CIP				200,000		200,000
Downtown Event Space	PR2114CIP				750,000		750,000
Lawrence Loop Trail from Queens Rd to Kasold	PR2204CIP					1,200,000	1,200,000
Large Park Shelter	PR2206CIP					800,000	800,000
Horticulture -Upgrade Shop & Office facility	PR2207CIP					350,000	350,000
Maintenance Facility NW area of the City	PR2214CIP					500,000	500,000

Source	Project #	2018	2019	2020	2021	2022	Total
PW/ Utilities/ P&R operations center	PW18B7CIP					20,125,000	20,125,000
23rd Street - Haskell Bridge to East City Limits	PW18E3CIP					1,710,000	1,710,000
Wakarusa - 18th St to Research Pkwy	PW19E1CIP					700,000	700,000
Wakarusa - 18th Street to 23rd Street	PW20E1CIP					5,240,000	5,240,000
Wakarusa Extended - 27th St to CR458	PW22E1CIP				9,970,000	4,000,000	13,970,000
395 Street flush tank truck replacement	PW22F11CIP					150,000	150,000
T-Hangers	PWTBDA6CIP				1,800,000		1,800,000
Unfunded Total		6,109,500	4,651,500	2,814,000	18,508,000	36,575,000	68,658,000
GRAND TOTAL		6,109,500	4,651,500	2,814,000	18,508,000	36,575,000	68,658,000



City of Lawrence



Home to a population of 93,917, the City of Lawrence, Kansas is a diverse and multifaceted city that provides many of the amenities of a large metropolitan area, while still maintaining a strong sense of community. Located in Northeast Kansas, Lawrence is just 45 minutes west of Kansas City, and 30 minutes east of Topeka, the state capital.

Lawrence offers a rich and fascinating history, a wide range of exciting cultural experiences, nationally recognized educational institutions, and some of the most unique and enjoyable shopping opportunities in the Midwest.

Lawrence is also home to two universities: the University of Kansas and Haskell Indian Nations University. Approximately 28,000 students attend KU, which has one of the nation's most beautiful campuses. Haskell Indian Nations University is the nation's only inter-tribal university for Native Americans, representing more than 150 tribes from all across the country.



City of Lawrence

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